NOTICE OF OPEN MEETING FOR SUBMISSION TO SECRETARY OF STATE/TEXAS REGISTER DIVISION

NAME OF AGENCY: The University of Texas System

BOARD: Board of Regents

DATE OF MEETING: 11/17/2021

TIME OF MEETING: 1:30 pm

ROOM, BUILDING, & STREET LOCATION: Board Room and Executive Session Room, Second Floor, The University of Texas System Building, 210 West Seventh Street

CITY: Austin

IF EMERGENCY MEETING, REASON:

ORIGINAL MEETING TRD# (if applicable):

ADDITIONAL INFORMATION OBTAINED FROM: Karen A. Rabon, Senior Associate General Counsel to the Board of Regents, Telephone: 512/499-4402, Email: krabon@utsystem.edu

COMPLETE AGENDA (single space):

The U. T. System Board of Regents will meet from 1:30 p.m. to approximately 5:30 p.m. on November 17, 2021, and from 9:00 a.m. to approximately 12:15 p.m. on November 18, 2021 (see separate posting for November 18, 2021). Meetings are tentatively scheduled to follow each other consecutively but may start earlier or later than the posted time depending on the length of the discussions and the reports of previous meetings. Please note that the estimated times and sequence of events given in the posting are only approximate and that the times and order of any individual committee meetings or meeting topics may be adjusted as necessary.

The link to the complete Agenda Book and to the live webcast of the open session portions will be available at <u>https://www.utsystem.edu/board-of-regents/meetings/board-meeting-2021-11-17</u>.

Because attendance by the full membership of each committee constitutes a quorum of the Board and because any member of the Board may attend and participate in any committee meeting, the meetings of all committees are also being posted as meetings of the full Board.

The U. T. System Board of Regents will convene the meeting according to the following agenda: November 17, 2021 1:30 p.m.

CONVENE THE BOARD IN OPEN SESSION TO RECESS TO EXECUTIVE SESSION

Individual Personnel Matters Relating to Officers or Employees - Section 551.074

U. T. El Paso: Consideration, discussion, and appropriate action regarding recommendation of Faculty Hearing Tribunal concerning termination of Wei Qian, Ph.D., a tenured faculty member

RECONVENE THE BOARD IN OPEN SESSION FOR POSSIBLE ACTION ON EXECUTIVE SESSION ITEM AND TO RECESS TO COMMITTEE MEETINGS

COMMITTEE MEETINGS

AUDIT, COMPLIANCE, AND RISK MANAGEMENT COMMITTEE This meeting will follow immediately upon the Board taking action, if any, after reconvening in Open Session for discussion and appropriate action regarding the following agenda items.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, assigned for Committee consideration

2. U. T. System: Authorization to settle property insurance claim for U. T. Permian Basin, and delegation of authority to Chief Compliance and Risk Officer

3. U. T. System: Discussion and presentation of Systemwide Compliance Risk Assessment

4. U. T. System: Review of Investments made by the Board in Information Security

5. U. T. System: Discussion of U. T. Systemwide Internal Audit Guiding Principles Charter

6. U. T. System: Report and discussion on the Systemwide internal audit activities, including FY 2021 Annual Report

FINANCE AND PLANNING COMMITTEE

This meeting will follow immediately upon the conclusion of the Audit, Compliance, and Risk Management Committee for discussion and appropriate action regarding the following agenda items:

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, assigned for Committee consideration

2. U. T. System: Financial Status Presentation

3. U. T. System Board of Regents: Approval of annual distributions from the Permanent University Fund

4. U. T. System Board of Regents: University Lands Update

ACADEMIC AFFAIRS COMMITTEE

This meeting will follow immediately upon the conclusion of the Finance and Planning Committee for discussion and appropriate action regarding the following agenda items:

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, assigned for Committee consideration

- 2. Approval to establish the following degree programs
- a. U. T. Arlington: Bachelor of Science in Resource and Energy Engineering
- b. U. T. El Paso: Doctor of Philosophy in Sociology
- c. U. T. Tyler: Master of Science in Cyber Security and Data Analytics

3. U. T. Permian Basin: Discussion and appropriate action regarding proposed changes to admission criteria for the Master of Business Administration and Master of Professional Accountancy degree programs

4. U. T. Tyler: Discussion and appropriate action regarding approval for use and implementation of new institutional marks for use as an academic logo

HEALTH AFFAIRS COMMITTEE

This meeting will follow immediately upon the conclusion of the Academic Affairs Committee for discussion and appropriate action regarding the following agenda items:

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, assigned for Committee consideration

2. U. T. Health Science Center - San Antonio: Approval to create the School of Public Health in collaboration with The University of Texas at San Antonio

3. U. T. Medical Branch - Galveston: Report and discussion regarding Correctional Managed Health Care Services to inmates in units operated by the Texas Department of Criminal Justice

4. U. T. M. D. Anderson Cancer Center and U. T. Health Science Center - Houston: Update and discussion regarding TMC3 collaborative research development

5. U. T. Southwestern Medical Center: Request to approve the honorific naming of the new Neuroscience Research Tower

FACILITIES PLANNING AND CONTRUCTION COMMITTEE

This meeting will follow immediately upon the conclusion of the Health Affairs Committee for discussion and appropriate action regarding the following agenda items:

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, assigned for Committee consideration

2. U. T. Dallas: Arts and Performance Complex - Athenaeum, Phase I - Amendment of the current Capital Improvement Program to include project

3. U. T. M. D. Anderson Cancer Center: ACB, Main Building and Sugar Land Pharmacy Modifications - Amendment of the current Capital Improvement Program to include project; approval of total project cost; and appropriation of funds

4. U. T. M. D. Anderson Cancer Center: Renovate Alkek Hospital - Main Building - Floor 12 - Amendment of the current Capital Improvement Program to increase total project cost; and appropriation of funds and authorization of expenditure

RECESS AT APPROXIMATELY 5:30 p.m.

Meeting Accessibility: Meetings of the U. T. System Board of Regents are open to the public except for any posted executive session held in compliance with the Texas Open Meetings Act. Persons interested in attending committee and/or Board meetings or viewing the webcast online and desiring communication or other special accommodations should contact the Board Office at least two working days prior to the meeting. The Board Office is open Monday through Friday from 8:00 a.m. to 5:00 p.m., excluding holidays, and contact information follows: phone (512)

499-4402; fax (512) 499-4425; email <u>bor@utsystem.edu</u>; 210 West Seventh Street, Austin, Texas 78701, or RELAY Texas (TTY: 7-1-1).

CERTIFICATION: I certify that I have reviewed this document and that it conforms to all applicable Texas Register filing requirements.

Karen A. Rabon Senior Associate General Counsel to the Board of Regents The University of Texas System 512/499-4402

November 12, 2021

NOTICE OF OPEN MEETING FOR SUBMISSION TO SECRETARY OF STATE/TEXAS REGISTER DIVISION

NAME OF AGENCY: The University of Texas System

BOARD: Board of Regents

DATE OF MEETING: 11/18/2021

TIME OF MEETING: 9:00 am

ROOM, BUILDING, & STREET LOCATION: Board Room and Executive Session Room, Second Floor, The University of Texas System Building, 210 West Seventh Street

CITY: Austin

IF EMERGENCY MEETING, REASON:

ORIGINAL MEETING TRD# (if applicable):

ADDITIONAL INFORMATION OBTAINED FROM: Karen A. Rabon, Senior Associate General Counsel to the Board of Regents, Telephone: 512/499-4402, Email: krabon@utsystem.edu

COMPLETE AGENDA (single space):

The U. T. System Board of Regents will meet from 1:30 p.m. to approximately 5:30 p.m. on November 17, 2021, and from 9:00 a.m. to approximately 12:15 p.m. on November 18, 2021 (see separate posting for November 17, 2021). Meetings are tentatively scheduled to follow each other consecutively but may start earlier or later than the posted time depending on the length of the discussions and the reports of previous meetings. Please note that the estimated times and sequence of events given in the posting are only approximate and that the times and order of any individual committee meetings or meeting topics may be adjusted as necessary.

The link to the complete Agenda Book and to the live webcast of the open session portions will be available at https://www.utsystem.edu/board-of-regents/meetings/board-meeting-2021-11-17.

Because attendance by the full membership of each committee constitutes a quorum of the Board and because any member of the Board may attend and participate in any committee meeting, the meetings of all committees are also being posted as meetings of the full Board.

The U. T. System Board of Regents will convene according to the following agenda: November 18, 2021 9:00 a.m.

CONVENE THE BOARD IN OPEN SESSION TO RECESS TO EXECUTIVE SESSION

Individual Personnel Matters Relating to Officers or Employees - Section 551.074

U. T. San Antonio: Consideration, discussion, and appropriate action regarding recommendation of Faculty Hearing Tribunal concerning termination of Bruce Smith, Ph.D., a tenured faculty member

RECONVENE THE BOARD IN OPEN SESSION FOR POSSIBLE ACTION ON EXECUTIVE SESSION ITEM AND TO CONSIDER AGENDA ITEMS

STANDING COMMITTEE RECOMMENDATIONS AND REPORTS TO THE BOARD

1. U. T. System Board of Regents: Approval of Consent Agenda and consideration of any item referred to the full Board

1. Minutes - U. T. System Board of Regents: Approval of Minutes of the regular meeting held August 18-19, 2021; and the special called meetings held July 30, 2021, and October 5, 2021

 Contract (funds going out) - U. T. System: Master License Agreement with Academic Analytics, LLC, to provide faculty research productivity software and related services
 Contract (funds going out) - U. T. System: Amendment to Agreement with KPMG, LLP, to provide claims preparation services and forensic accounting

4. Contract (funds going out) - U. T. System: Amendment to Agreement with EdCERT LLC, dba Association of College and University Educators (ACUE), to provide credentialing for health faculty in evidence-based teaching practices necessary for student success

5. Real Estate Report - U. T. System: Summary Report of Separately Invested Assets Managed by U. T. System

6. Other Fiscal Matters - U. T. System: Reallocation of a portion of previously allocated capital funding, from a Research Core Labs project, to use for the gross anatomy lab improvements at the U. T. Education and Research Center at Laredo

7. Other Fiscal Matters - U. T. Rio Grande Valley: Approval of \$2,000,000 of Revenue Financing System (RFS) funding to address drainage improvements and landscaping at the Interdisciplinary Engineering and Academic Building on the Edinburg campus; and resolution regarding parity debt

8. Other Fiscal Matters - U. T. Rio Grande Valley: Approval of \$7,020,000 of Revenue Financing System (RFS) funding for additional teaching and research labs at the Interdisciplinary Academic Building on the Brownsville campus; and resolution regarding parity debt

9. Request for Budget Change - U. T. Arlington: New Hires with Tenure -- amendment to the 2021-2022 budget

10. Contract (funds coming in) - U. T. Austin: Amendment to Agreement with Bottling Group, LLC, to provide and maintain snack and sundry items for vending machines on campus

11. Contract (funds coming in) - U. T. Austin: Amendment to Agreement with Coca-Cola Southwest Beverages, LLC, to provide beverages for vending machines on campus 12. Contract (funds coming in) - U. T. Austin: Compass Group USA, Inc., through its Canteen Division, to supply and maintain snack and sundry items in vending machines on campus

13. Contract (funds coming in and going out) - U. T. Austin: QuickStart Learning, Inc. (QuickStart) to provide instructor, curricula, and related educational services to the Texas Engineering Executive Education (TEEE)

14. Contract (funds going out) - U. T. Austin: Bain & Co., Inc. (Bain) Amendment to Agreement to provide Strategy Planning, Change Management, and Change Process 15. Foreign Contract (funds coming in and going out) - U. T. Austin: Loughborough University, Enterprise Collaboration Agreement for an exhibit at U. T. Austin's Harry Ransom Center

16. Request for Budget Change - U. T. Austin: Transfer \$7,000,000 from Vice President of Business Affairs (VPBA) Research Infusion, Allocation for Budget Adjustments to Project Controls and Management System (PCMS) - Norman Hackerman Building (NHB) - New MRI Unit to Building Equipment All Expenses to create an underground

shaft outside the Norman Hackerman Building (RBC No. 11648) -- amendment to the 2020-2021 budget

17. Request for Budget Change - U. T. Austin: Tenure Appointments -- amendment to the 2021-2022 budget

18. Contract (funds coming in) - U. T. Dallas: Supreme Food Services, Inc., dba VendPro, to provide campus beverage services, including fountain and vending machines products and services

19. Contract (funds coming in) - U. T. El Paso: McLiff Coffee + Vending to provide vending services

20. Request for Budget Change - U. T. El Paso: New Hires with Tenure -- amendment to the 2021-2022 budget

21. Contract (funds going out) - U. T. Permian Basin: Agreement with Sports Facilities Management, LLC, for management of sports complex fields

22. Request for Budget Change - U. T. Rio Grande Valley: New Hire with Tenure -- amendment to the 2021-2022 budget

23. Employment Agreement - U. T. Rio Grande Valley: Approval of terms of Employment Agreement for new Head Men's Basketball Coach Robert Matthew Figger

24. Employment Agreement - U. T. Rio Grande Valley: Approval of amendment to terms of Employment Agreement for current Vice President and Director of Athletics Chasse Conque

25. Request for Budget Change - U. T. San Antonio: New Hire with Tenure -- amendment to the 2021-2022 budget

26. Contract (funds coming in) - U. T. Southwestern Medical Center: To provide physician and other health services to Dallas County Hospital District, dba Parkland Health and Hospital System

27. Contract (funds coming in) - U. T. Southwestern Medical Center: To provide cardiothoracic surgery and perfusion services to patients at the Veterans Affairs North Texas Healthcare System

28. Contract (funds coming in) - U. T. Southwestern Medical Center: To provide ophthalmology physician services to patients at the Veterans Affairs North Texas Healthcare System

29. Contract (funds going out) - U. T. Southwestern Medical Center: ABM Industry Group, LLC, will provide custodial housekeeping services to campus buildings and health facilities

30. Contract (funds going out) - U. T. Southwestern Medical Center: Amendment to Agreement with Lanier Parking Meter Services, LLC., dba Lanier Parking Solutions, to provide valet parking services to patients and visitors

31. Interagency Agreement (funds coming in) - U. T. Southwestern Medical Center: Interagency Agreement with the Texas Health and Human Services Commission for planning and development of new state psychiatric hospital

32. Interagency Agreement (funds going out) - U. T. Southwestern Medical Center: Interagency Agreement with the Texas Health and Human Services Commission for participation in the Network Access Improvement Program

33. Lease - U. T. Southwestern Medical Center: Authorization to expand lease presently consisting of approximately 15,017 square feet by approximately 27,984 square feet and to extend the term of the lease for the expansion and existing space at Hillcrest Crossing, 8611 Hillcrest, Dallas, Dallas County, Texas, with CFO DT III, LLC, for clinical use

34. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide Correctional Managed Care Services to inmates in units operated by the Texas Department of Criminal Justice

35. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide centralized pharmaceutical distribution services to Correctional Managed Care sites administered by Texas Tech University Health Sciences Center

36. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide health care services to inmates within the Texas Juvenile Justice Department
37. Request for Budget Change - U. T. Medical Branch - Galveston: New Hire with

37. Request for Budget Change - U. T. Medical Branch - Galveston: New Hire with Tenure -- amendment to the 2021-2022 budget

38. Lease - U. T. Medical Branch - Galveston: Authorization to renew the lease of approximately 17,663 square foot medical office space known as Pearland Regional Maternal and Child Health Program (RMCHP), and a Women Infants and Children (WIC) clinic, located at 2850 East Broadway, City of Pearland, Brazoria County, Texas, from SW Broadway, LLC, for clinical use

39. Lease - U. T. Medical Branch - Galveston: Authorization to amend and extend a lease for approximately 14,432 square feet known as Conroe Regional Maternal Child Health Program (RMCHP), located at 701 East Davis, Conroe, Montgomery County, Texas, from WSL Corporation, for clinic uses

40. Purchase - U. T. Medical Branch - Galveston: Authorization to purchase land and building with parking known as Beaumont Regional Maternal and Child Health Program (RMCHP) and a Transplant clinic, located at 175-195 North 11th Street, Beaumont, Jefferson County, Texas, from SET Asset Properties, LLC, and Thomas J. Levine, for clinical use

41. Approval of Dual Position of Honor, Trust, or Profit - U. T. Medical Branch -Galveston: Appointment by Governor Abbott of William Pate, DrPH, Program Director for Radiation and Occupational Safety, and Radiation Safety Officer, as Chair of the Texas Radiation Advisory Board

42. Request for Budget Change - U. T. Health Science Center - Houston: New Hires with Tenure -- amendment to the 2021-2022 budget

43. Request for Budget Change - U. T. Health Science Center - San Antonio: New Hire with Tenure -- amendment to the 2021-2022 budget

44. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: Wunderman Thompson LLC to develop global marketing services

45. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: Siegel & Gale LLC to develop branding and strategy services

46. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: TEKsystems, Inc., to deliver information technology services

47. Purchase - U. T. M. D. Anderson Cancer Center: Authorization to purchase approximately 4.4 acres of land and improvements including an approximately 79,844 square foot former surgical center located at 9922 Louetta Road, Houston, Harris County, Texas from MPT of Houston Vintage AD, LLC, for mission use 48. Other Matters - U. T. M. D. Anderson Cancer Center: Proposed revisions to Comprehensive Leave Program

2. U. T. System Board of Regents: Discussion and appropriate action regarding proposed revision to Regents' Rules and Regulations, Rule 20203 (Compensation for Key Executives), Sections 2, 4, and 5, regarding executive compensation market review

3. U. T. System Board of Regents: Discussion and appropriate action regarding proposed amendment to Regents' Rules and Regulations, Rule 31001 (Faculty Appointments and Titles)

4. U. T. System Board of Regents: Recognition of recipients of the 2021 Regents' Outstanding Teaching Awards

5. U. T. Austin: Allocation of \$10.6 million of Available University Fund (AUF) proceeds for the Texas Advanced Computing Center (TACC)

6. U. T. System: Discussion and appropriate action related to allocation of funding to support the Diana Natalicio Institute for Hispanic Education at U. T. El Paso

RECESS TO EXECUTIVE SESSION PURSUANT TO TEXAS GOVERNMENT CODE, CHAPTER 551

1. Individual Personnel Matters Relating to Officers or Employees - Section 551.074 a. U. T. System: Discussion and appropriate action regarding individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of presidents (academic and health institutions including interim presidents); U. T. System Administration officers (Executive Vice Chancellors and Vice Chancellors); other officers reporting directly to the Board (Chancellor, General Counsel to the Board, and Chief Audit Executive); Board members; and U. T. System and institutional employees

b. U. T. Southwestern Medical Center: Discussion and appropriate action regarding proposed compensation for W. P. Andrew Lee, M.D., FACS, Executive Vice President for Academic Affairs, Provost and Dean of U. T. Southwestern Medical School, and Professor, Department of Plastic Surgery (Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees)

c. U. T. Southwestern Medical Center: Discussion and appropriate action regarding proposed compensation for John J. Warner, M.D., MBA, Executive Vice President for Health System Affairs, and Professor, Department of Internal Medicine (Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees)

d. U. T. Health Science Center - Houston: Discussion and appropriate action regarding proposed new hire and compensation for Danny Ramzy, M.D., Ph.D., FACC, FRCSC, FACS, Chief of the Division of Cardiac Surgery, Cardiothoracic and Vascular Surgery Department (Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees)

e. U. T. M. D. Anderson Cancer Center: Discussion and appropriate action regarding proposed new hire and compensation for Omer Sultan, MHA, Senior Vice President and Chief Financial Officer (Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees)

2. Negotiated Contracts for Prospective Gifts or Donations - Section 551.073

a. U. T. System Academic Institutions: Discussion and appropriate action regarding proposed negotiated gifts, including potential naming features

b. U. T. System Health Institutions: Discussion and appropriate action regarding proposed negotiated gifts, including potential naming features

3. Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers - Section 551.071

a. U. T. System Board of Regents: Discussion with Counsel on pending legal issues b. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues concerning pending legal claims by and against U. T. System

c. U. T. San Antonio: Discussion and appropriate action concerning legal issues regarding acquisition of real property, personal property, and tangible and intangible assets from Southwest School of Art

d. U. T. Tyler: Discussion and appropriate action concerning legal issues regarding purchase of real property for future campus expansion, including a Medical Education Building, and finding of public purpose

e. U. T. M. D. Anderson Cancer Center: Discussion and appropriate action concerning legal issues regarding entering into an extended strategic collaborative relationship with Harris Health System related to the expansion of cancer care services and other mission related issues and finding of public purpose

4. Deliberation Regarding Security Devices or Security Audits - Sections 551.076 and 551.089 U. T. System Board of Regents: Discussion and appropriate action regarding safety and security issues, including security audits and the deployment of security personnel and devices 5. Deliberations Regarding the Purchase, Exchange, Lease, Sale, or Value of Real Property -Section 551.072

a. U. T. San Antonio: Discussion and appropriate action regarding the purchase of improved real property totaling approximately 6.6 acres including 300 and 404 Augusta Street, 707, 801 and 811 North St. Mary's Street, and 1123 and 1201 Navarro Street, San Antonio, Bexar County, Texas, including personal property including equipment, furnishings, curricula, gifts, endowments, trusts, and other financial assets and other tangible assets, and intangible assets including name, logos and other intellectual property, from Southwest School of Art, a Texas nonprofit corporation, for future campus expansion; and resolution regarding parity debt b. U. T. Tyler: Discussion and appropriate action regarding (1) the purchase of an improved land assemblage for future campus expansion, including a Medical Education Building, consisting of approximately 5.37 acres bounded by South Beckham Avenue, East Lake Street, South Fleishel Avenue, Osler Drive and Hospital Drive in Tyler, Smith County, Texas, located at (a) 1034 East Lake Street, from The Lake Street Corporation; (b) 1025 Hospital Drive, from Stuart Irving Roosth, Ann Roosth Melamed, and Joseph Howard Roosth; and (c) 1000 Hospital Drive including surrounding property, from Tyler Regional Hospital, LLC, all for future campus expansion (2) the lease of 1034 East Lake Street to The Lake Street Corporation or its assignee for use by Alcoholics Anonymous; and (3) a finding of public purpose c. U. T. M. D. Anderson Cancer Center: Discussion and appropriate action regarding a ground lease with Harris Health System for the development of a clinical facility located on Harris

Health's Lyndon B. Johnson Hospital campus, 5656 Kelley Street, Houston, Harris County, Texas; and finding of public purpose

RECONVENE THE BOARD IN OPEN SESSION TO CONSIDER ACTION, IF ANY, ON EXECUTIVE SESSION ITEMS

ADJOURN AT APPROXIMATELY 12:15 p.m.

Meeting Accessibility: Meetings of the U. T. System Board of Regents are open to the public except for any posted executive session held in compliance with the Texas Open Meetings Act. Persons interested in attending committee and/or Board meetings or viewing the webcast online and desiring communication or other special accommodations should contact the Board Office at least two working days prior to the meeting. The Board Office is open Monday through Friday from 8:00 a.m. to 5:00 p.m., excluding holidays, and contact information follows: phone (512) 499-4402; fax (512) 499-4425; email bor@utsystem.edu; 210 West Seventh Street, Austin, Texas 78701, or RELAY Texas (TTY: 7-1-1).

CERTIFICATION: I certify that I have reviewed this document and that it conforms to all applicable Texas Register filing requirements.

Karen A. Rabon Senior Associate General Counsel to the Board of Regents The University of Texas System 512/499-4402

November 12, 2021