# Task Force on University Excellence and Productivity Summary of Participants and Topics Covered

**Task Force On:** The University of Texas System Task Force on University

**Excellence and Productivity** 

**Appointed On:** February 18, 2011 **Work Completed On:** August 25, 2011

**Appointed By:** Mr. Wm. Eugene "Gene" Powell, Chairman, The University of

Texas System Board of Regents

Task Force Members: Ms. Brenda Pejovich, Task Force Chairman, Regent, The

University of Texas System Board of Regents

Mr. Alex M. Cranberg, Regent, The University of Texas System

**Board of Regents** 

Mr. Robert L. Stillwell, Regent, The University of Texas

System Board of Regents

Dr. David E. Daniel, President, The University of Texas at

Dallas

Dr. Robert S. Nelsen, President, The University of Texas – Pan

American

Dr. Steven W. Leslie, Executive Vice President and Provost,

The University of Texas at Austin

Mr. Wm. Eugene "Gene" Powell, Chairman, The University of

Texas System Board of Regents, ex-officio member

Dr. Francisco G. Cigarroa, Chancellor, The University of Texas

System, ex-officio member

Dr. David B. Prior, Executive Vice Chancellor for Academic

Affairs, ex-officio member

Dr. Scott C. Kelley, Executive Vice Chancellor for Business

Affairs, ex-officio member

Mr. Kyle J. Kalkwarf, Student Regent, The University of Texas

System Board of Regents, ex-officio member

Mr. John Davis Rutkauskas, Student Regent, The University of

Texas System Board of Regents, ex-officio member

# Task Force Meetings, Topics, and Presenters:

Below is a summary of the topics covered at each meeting of the Task Force on University Excellence and Productivity. The participants listed below are those individuals who were invited to participate in that task force meeting.

#### March 17

#### **Participants:**

- Mr. Fred Heldenfels, Chairman, Texas Higher Education Coordinating Board
- Dr. Raymund Paredes, Commissioner, Texas Higher Education Coordinating Board

Meeting Topic: What recommendations from the THECB Cost Efficiency Study could have a significant impact on institutions of the UT System

#### March 23

# **Participants:**

- Dr. Daniel Slesnick, Vice Provost for Resource Management, UT Austin
- Ms. Kristy Foster, Academic Budget Officer, UT Austin

## **Meeting Topics:**

- Faculty Management System being developed by UT Austin
- UT Austin's process for aligning budgets with strategic priorities

#### March 31

# **Participants:**

- Dr. J. Tinsley Oden, P.E., Associate Vice President for Research and Director, Institute for Computational Engineering and Sciences, UT Austin
- Dr. Alfred G. Gilman, M.D., Ph.D., Chief Scientific Officer, Cancer Prevention and Research Institute of Texas
- Dr. Henry W. Brands, Dickson Allen Anderson Centennial Professor of History, Professor of Government, UT Austin
- Dr. Robert M. Metcalfe, Professor of Innovation and Murchison Fellow of Free Enterprise, Cockrell School of Engineering, UT Austin
- Dr. Paul Woodruff, Dean, School of Undergraduate Studies, UT Austin

**Meeting Topics:** Research opportunities and challenges and the following questions addressed by the participants:

- What is the role of research and the research university in innovation, discovery, knowledge creation, and economic growth?
- What is the role of research in teaching, undergraduate engagement, and preparing students to be vehicles of innovation?
- How do we attract more research funding?
- How do we define scholarly creativity and research productivity?
- How do we attract more world-class teachers?

### April 6

# Participants:

- Dr. Michael M. Crow, President, Arizona State University
- Dr. Philip Regier, Executive Vice Provost and Dean, ASU Online
- Dr. Elizabeth D. Capaldi, Executive Vice President and Provost, ASU

## **Meeting Topics:**

- Development of ASU Online
- Successful program consolidation efforts
- Approach to interdisciplinary research
- Dramatically increasing student enrollment
- Driving blended learning into the undergraduate curriculum
- Vision for the New American University

# April 14

**Participants:** Dr. Kim Clark, President, Brigham Young University-Idaho and former Dean, Harvard Business School

## **Meeting Topics:**

- BYU-Idaho's effort at improving quality, serving more students, and lowering costs, simultaneously
- Impressions from visit of Arizona State University

## May 3

# **Participants:**

- Faculty Panel:
  - o Dr. Blake Bextine, Biology, UT Tyler
  - o Dr. Dumitru Caruntu, Mechanical Engineering, UTPA
  - o Dr. Pei Lung, Finance and Real Estate, UTA
  - o Mr. Robert Prentice, Business Law, UT Austin
  - o Dr. Kimberley Selber, Communication, UTPA
  - o Dr. Paul Stanford, Mathematics, UTD
  - o Mr. Steven Varela, English, UTEP
  - o Dr. Jeffrey Vaaler, Mathematics, UT Austin
  - Student Panel:
    - o Ms. Chelsea Adler, Student Leader, UT Austin
    - Ms. Diana Gloria, Student Leader, UTEP
    - o Mr. Xavier Johnson, Student Leader, UTSA
    - Ms. Sara Khalifa, Student Leader UTT
    - Mr. Dorsey Long, Student Leader, UTA
    - o Mr. Jorge Munoz, Student Leader, UTB
    - o Ms. Dina Shahrokhi, Student Leader, UTD
    - o Ms. Sarah Wilson, Student Leader, UTPB

#### **Meeting Topics:**

- Faculty members of the panel were recipients of teaching excellence awards, and they discussed how teaching excellence can be improved and shared throughout the UT System
- The decision making process involved in setting faculty compensation
- How student learning outcomes are measured
- Student leaders on the panel discussed issues related to student input into faculty evaluations and budgeting decisions

#### May 18

Participants: no outside participants

## **Meeting Topics:**

- Discussion of time to Ph.D. degree completion
- Discussion of Regents' Rules on faculty workload and post tenure review
- Introduction to the Chancellor's Productivity Dashboard Initiative

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#### June 15

Participants: no outside participants

#### **Meeting Topics:**

- Review and discussion related to the Chancellor's proposed Productivity Dashboard
- Sharing of best practices employed at UT Dallas for ensuring timely degree completion for Ph.D. candidates

#### June 29

**Participants:** Dr. Paul Woodruff, Dean of the School of Undergraduate Studies, UT Austin

# **Meeting Topics:**

- Peer review of teaching
- Post-tenure review
- Annual faculty evaluations
- Exit interviews for faculty

## July 13

# **Participants:**

- Mr. Michael Crosno, CEO and Chairman, myEdu
- Mr. Chris Chilek, Senior Vice President, myEdu

# **Meeting Topics:**

- Student advising and data collection by myEdu
- Policy for faculty service
- Policy for consulting and outside employment by faculty
- Role of department chairs

#### August 9

### Participants:

- Mr. Dan Fontaine, Senior Vice President for Business Affairs, UTMD Anderson Cancer Center
- Mr. Gerald Colman, Senior Vice President and Chief Clinical Operations, UTMD Anderson Cancer Center
- Dr. Patricia Hurn, Associate Vice Chancellor for Research for Health Affairs
- Dr. Dale Klein, Associate Vice Chancellor for Research for Academic Affairs
- Mr. Bryan Allinson, Executive Director of Technology Commercialization and Advisory Services
- Dr. Randa Safady, Vice Chancellor for External Relations

#### **Meeting Topics:**

- Presentation for Physician Productivity Data System developed by UTMDACC
- Demonstration of research search engines being developed by the UT System
- The use of presidential workload credits