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Committee Meeting: 11/15/2006

Board Meeting: 11/16/2006 Austin, Texas

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7. U. T. El Paso: Authorization to purchase real property and improvements located at 3401 North Mesa Street, El Paso, El Paso County, Texas, from Gene, Tracy, and Michael McIntyre for a purchase price not to exceed fair market value as established by independent appraisals, for use as a university- related child day care facility and for future programmed development of campus expansion	4:25 p.m. <b>Action</b> President Natalicio Ms. Mayne	Action	53
8. U. T. Permian Basin: Authorization to accept a gift of approximately 40 acres of unimproved land located at the intersection of State Highway 191 and FM 1788, Midland County Texas, out of Section 42, Block 40, T-1-S, T&P RR. Co. Survey, Midland County, Texas, from Scharbauer Brothers & Co., LP, a Texas limited partnership, for the purpose of constructing the Arts, Convocation, and Classroom Facility	4:30 p.m. Action President Watts Ms. Mayne	Action	56
9. U. T. Austin: Discussion of compact priorities Adjourn	4:35 p.m. <b>Report</b> President Powers Dr. Malandra 4:45 p.m.	Not on Agenda	59

#### 1. <u>U. T. System: Quarterly updates on institutional policy changes to improve</u> graduation rates and goals from academic presidents, Interim Executive Vice Chancellor Malandra, and Academic Affairs Committee members

# <u>REPORT</u>

The academic presidents, Interim Executive Vice Chancellor Malandra, and Academic Affairs Committee members may report briefly on new developments taking place at each campus.

These reports may include discussion of the graduation rate targets to meet or exceed national averages for full-time students, changes in institutional policies to maximize graduation rates, and other changes that help increase graduation rates.

# 2. <u>U. T. System Board of Regents: Amendment to the Regents' Rules and Regulations, Series 31001, Section 2.2 concerning the addition of the faculty title Distinguished Senior Lecturer</u>

## RECOMMENDATION

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Health Affairs, and the Vice Chancellor and General Counsel that the Regents' *Rules and Regulations*, Series 31001, Section 2.2, concerning faculty titles, be amended as follows in congressional style and that remaining items be renumbered:

- Sec. 2 Academic Titles. In order to achieve consistency in the use of academic titles among the institutions of the System the following subsections describe the use of titles to apply in all institutions.
  - . . .
  - 2.2 Nontenure-Track Titles. The following academic titles may also be used by the institutions of the U. T. System. Tenure may not be awarded to a person appointed to these titles. . .
    - (c) Lecturer. This title may be used for individuals who will serve as Teachers and whose <u>teaching</u> experience and qualifications are comparable to those of faculty members in untenured, tenure-track positions. Upon approval by the president, an institution may identify up to three divisions within this rank to be designated Lecturer I, Lecturer II, and Lecturer III.

- (d) Senior Lecturer. This title may be used for Teachers who will augment and complement regular teaching faculty and whose <u>teaching</u> experience and qualifications are comparable to those in tenure positions.
- (e) Distinguished Senior Lecturer. This title may be used for Teachers who will augment and complement regular teaching faculty and whose teaching experience and qualifications demonstrate extraordinary service and performance.

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The addition of the title Distinguished Senior Lecturer is to recognize certain nontenuretrack faculty who have been employed with an institution for an extended number of years. This proposed third level of recognition, beyond Lecturer and Senior Lecturer, will provide a way for an institution to reward extraordinary service and performance to the University in fulfilling its educational mission. This item was sent to the presidents and Faculty Advisory Council (FAC) members for review and comment.

#### 3. <u>U. T. Brownsville: Authorization to establish an Ed.D. degree program in</u> <u>Curriculum and Instruction with a specialization in bilingual studies</u>

## RECOMMENDATION

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs and President García that authorization, pursuant to the Regents' *Rules and Regulations*, Series 40307, be granted to

- a. establish an Ed.D. in Curriculum and Instruction degree program at The University of Texas at Brownsville with a specialization in bilingual studies; and
- b. submit the proposal to the Texas Higher Education Coordinating Board for review and appropriate action.

#### Program Description

The doctoral program in Curriculum and Instruction is designed to prepare graduates with expertise in teaching, research, and curriculum planning. The doctoral program in Curriculum and Instruction includes a specialization in bilingual studies. The specialization provides in-depth content in bilingual studies including bilingual/English as a Second Language (ESL) models, theories of second language acquisition, and strategies for helping students acquire the English language in relation to literacy and content areas, as well as the assessment of student learning and programs.

#### Need and Student Demand

The program expects to enroll 15 new students per year and expects to have 63 students within a five-year period. The number of graduate students completing master's degrees from the School of Education provides a large pool of potential doctoral students. In addition, over 90 professionals from 38 school districts in the lower Rio Grande Valley have registered strong interest in pursuing doctoral studies in Curriculum and Instruction at U. T. Brownsville.

The proposed program is designed to prepare instructional leaders to assist in closing the student achievement gap through the development of more effective curriculum models and to prepare graduates to have an immediate impact in transforming existing schools into high performing professional learning communities that meet the needs of all learners.

#### Program Quality

Full-time tenured and tenure-track faculty from the School of Education will form the core of this program. In addition, three new full-time tenure-track faculty will be added in the next three years, totaling 10 full-time tenured and tenure-track faculty to support the program. Seven additional tenured and tenure-track faculty will be selected for their expertise in particular areas to support the program.

A substantial proportion of the existing faculty have experience in teaching and conducting research with doctoral students, many of whom have doctoral experience from other institutions as well as serving as faculty members in the collaborative doctoral program with the University of Houston.

#### Program Cost

Estimated expenditures for the first five years of the Ed.D. in Curriculum and Instruction total \$2,614,139. This includes \$1,008,130 in faculty salaries (\$417,000 for new faculty salaries); \$431,548 for program administration; \$594,000 for graduate assistants; \$231,455 for clerical support; \$123,366 for supplies and materials; and \$225,640 for

library and instructional technology resources. These costs will be met from reallocation of existing resources, tuition and fees revenue based on course enrollment, federal grants and contracts, and other State funding.

## 4. <u>U. T. Pan American: Approval to expand preliminary planning authority to</u> offer a Ph.D. degree in Clinical Psychology

# RECOMMENDATION

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs and President Cárdenas that the U. T. System Board of Regents approve

- a. expansion of preliminary planning authority for U. T. Pan American to seek a Ph.D. degree in Clinical Psychology; and
- b. submission of the proposal to the Texas Higher Education Coordinating Board for review and appropriate action.

# BACKGROUND INFORMATION

Once preliminary planning authority has been approved, U. T. Pan American will submit a Ph.D. program in Clinical Psychology for approval by the U. T. System Board of Regents and the Coordinating Board. The program is designed to train licensed clinical psychologists with special competence in treating mental health problems of children and adults. The program will operate a community mental health clinic as a training facility for U. T. Pan American doctoral students. 5. U. T. Austin: Authorization to purchase real property improved with an office building and a related parking garage located at 1616 Guadalupe Street, Austin, Travis County, Texas, from 1616 Guadalupe L.P., a Texas limited partnership, for a purchase price of \$22 million for use as surge office space and possible future use as a replacement data center, and resolution regarding parity debt

# **RECOMMENDATION**

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Powers that authorization be granted by the U. T. System Board of Regents, on behalf of U. T. Austin, to

- a. purchase real property improved with an office building and a related parking garage located at 1616 Guadalupe Street, Austin, Travis County, Texas, from 1616 Guadalupe L.P., a Texas limited partnership, for a purchase price of \$22 million, plus all due diligence expenses, closing costs, and other costs and expenses to complete the acquisition of the property as deemed necessary or advisable by the Executive Director of Real Estate, for use as surge office space and possible future use as a replacement data center;
- b. authorize the Executive Director of Real Estate to execute all documents, instruments, and other agreements, subject to approval of all such documents as to legal form by the Office of General Counsel, and to take all further actions deemed necessary or advisable to carry out the purpose and intent of the foregoing recommendation; and
- c. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
  - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;
  - sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System, and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System;

- U. T. Austin, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$22 million; and
- this resolution satisfies the official intent requirements set forth in Section 1.150-2 of the *Code of Federal Regulations* that evidences the Board's intention to reimburse project expenditures with bond proceeds.

U. T. Austin desires to purchase the subject property and improvements located at 1616 Guadalupe Street, Austin, Travis County, Texas. The property includes a sevenstory building with 253,000 gross square feet of space (approximately 210,000 rentable square feet of space and 178,400 usable square feet, excluding common areas) and an adjacent parking garage accommodating approximately 540 vehicles.

The building is situated on approximately 1.76 acres three blocks south of campus on Guadalupe Street. It was originally designed to permit it to be increased to eight to ten stories.

A review of the condition of the building and parking garage, including environmental, accessibility, and building systems, is in process. Modifications to the building and parking garage are anticipated. The proposed purchase price of the building and parking garage is \$22 million. Appraisals are pending to confirm whether the proposed purchase price is at or below fair market value.

U. T. Austin desires to purchase the building and parking garage to provide surge space for college faculty, departments, and staff relocated during the renovations of existing buildings. Since the building has 16,000 square feet of space formerly used as a data center, the potential also exists for use of a portion of the building as a replacement data center complex for U. T. Austin.

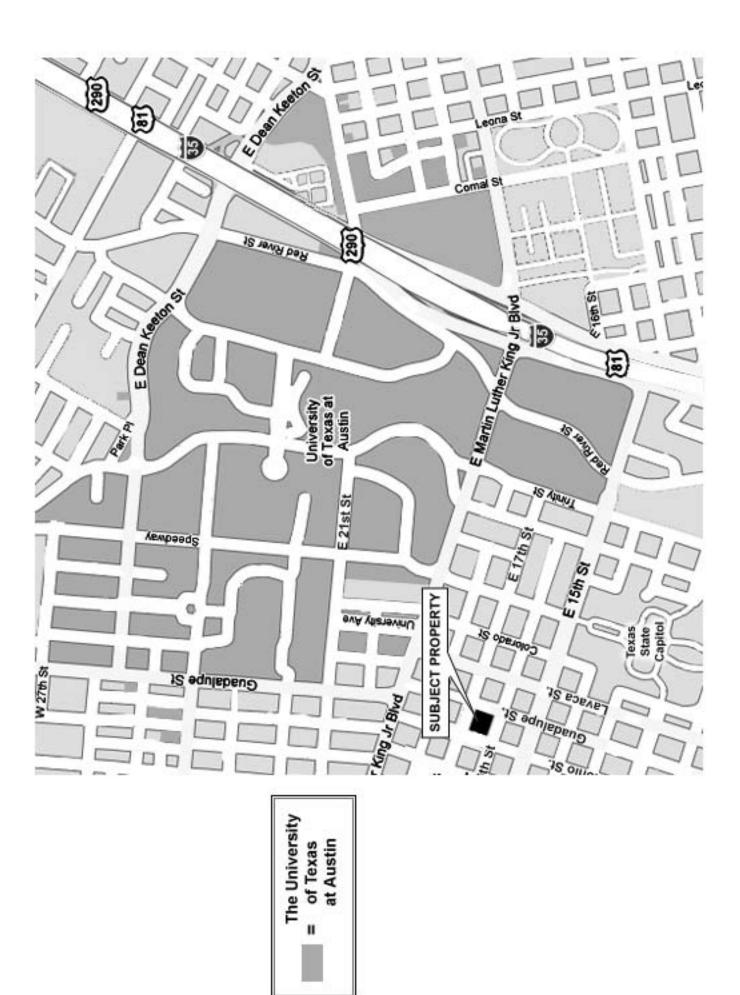
Current strategic planning efforts have identified space issues critical to U. T. Austin's academic development. Every dean of U. T. Austin has noted space challenges as they develop strategic initiatives for their areas of academic responsibility. With little or no surge space on campus, undertaking future projects to replace or renovate existing buildings on campus can only be done with great difficulty. This building will provide the needed surge space and allows U. T. Austin to consolidate its sponsored projects operation, which is supported by more than \$400 million of federal research funds, to achieve desired efficiencies.

Strategic planning has also identified the need to reduce dependence on leased space. The institution will be able to move units that currently occupy leased space into the subject property.

The acquisition also permits U. T. Austin to consolidate the location of computer servers into this building, which will allow campus space housing these servers to be released for use for academic-related purposes. Additionally, it enhances the long-term strategic goal of replacing U. T. Austin's current data center.

U. T. System Revenue Financing System debt will be used to fund the purchase, the terms and conditions of which are reflected in the summary of the transaction below:

#### Transaction Summary Institution: U. T. Austin Type of Transaction: Purchase Total Area: Approximately 1.76 acres Improvements: Building consisting of 253,000 gross square feet and associated parking garage for approximately 540 vehicles Location: 1616 Guadalupe Street, Austin, Travis County, Texas; see attached map Seller: 1616 Guadalupe L.P., a Texas limited partnership Purchase Price: \$22 million (pending appraisals that support this purchase price) Appraised Values: Appraisals pending (Integra Realty Resources, due October 20, 2006) (American Realty, due October 24, 2006) Source of Funds: Revenue Financing System debt Intended Use: Initially, surge space to relocate faculty and staff during expected renovations of existing buildings on campus; strategic use to permit relocation of information technology functions and non-academic uses into this building to reduce use of leased space and permit consolidation of academic uses on campus **Estimated Annual** Debt Service: \$1.43 million Debt service expected to be repaid with Designated Tuition Repayment Source:



6. U. T. Brownsville: Authorization to purchase approximately 82.297 acres of unimproved real property located at the northeast corner of U.S. Highway 77/83 and East Avenue in Brownsville, Texas, being a part of Los Tomates Banco No. 122, Brownsville, Cameron County, Texas, from Simon Rubinsky, Trustee, for a purchase price not to exceed fair market value as established by independent appraisals, for future programmed development of campus expansion, including new instructional facilities, and resolution regarding parity debt

## RECOMMENDATION

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President García that authorization be granted by the U. T. System Board of Regents, on behalf of U. T. Brownsville, to

- a. purchase approximately 82.297 acres of unimproved real property located at the northeast corner of U.S. Highway 77/83 and East Avenue in Brownsville, Texas, being a part of Los Tomates Banco No. 122, Brownsville, Cameron County, Texas, from Simon Rubinsky, Trustee, for a purchase price not to exceed fair market value as established by independent appraisals, plus all due diligence expenses, closing costs, and other costs and expenses to complete the acquisition of the property as deemed necessary or advisable by the Executive Director of Real Estate, for future programmed development of campus expansion, including new instructional facilities;
- b. authorize the Executive Director of Real Estate to execute all documents, instruments, and other agreements, subject to approval of all such documents as to legal form by the Office of General Counsel, and to take all further actions deemed necessary or advisable to carry out the purpose and intent of the foregoing recommendation; and
- c. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
  - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;

- sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System, and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System;
- U. T. Brownsville, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$1.5 million; and
- this resolution satisfies the official intent requirements set forth in Section 1.150-2 of the *Code of Federal Regulations*, that evidences the Board's intention to reimburse project expenditures with bond proceeds.

The subject property, consisting of 82.297 acres of unimproved real property, is located on the east side of U.S. Highway 77/83, north of the International Bridge and approximately one-half mile east of the U. T. Brownsville campus. U. T. Brownsville desires to acquire the property for future programmed development of campus expansion, including new instructional facilities. The property is bordered on three sides by a resaca, a former oxbow of the Rio Grande. Similar water features exist on and have been aesthetically incorporated into the main campus of U. T. Brownsville.

U. T. Brownsville set aside approximately \$3 million to fund this acquisition and the acquisition of approximately 22 acres nearby. The institution is contemporaneously requesting, via a separate Item, U. T. System Board of Regents' approval to purchase the 21.984-acre parcel (see Item 2b on Meeting of the Board Table of Contents Page i). U. T. Brownsville will use U. T. System Revenue Financing System debt to pay the remaining balance to purchase both properties.

The purchase price of the subject property is to be calculated based on \$0.63 per square foot, except that to the extent that square footage within the resaca bordering the property exceeds 10% of the total square footage, the price per square foot for that overage shall be \$0.00 per square foot. Based on current information, the total purchase price is estimated to be \$2,258,460. Approximately 34% of the total cost to purchase the subject property will be paid from U. T. Brownsville institutional fund balances, and approximately 66% of the total cost will be funded by U. T. System Revenue Financing System debt.

U. T. Brownsville and Texas Southmost College Fall 2006 enrollment totals 15,300 students, up 15% compared to Fall 2005. Current projections place enrollment at 20,000 by the year 2010. The U. T. Brownsville and Texas Southmost College Campus Master Plan quantifies the amount of land needed to support the required classrooms, parking, offices, housing, student life facilities, and other support activities for a campus of 20,000 students.

The estimated land required to support the projected enrollment growth is 534 acres. The campus encompasses 384 acres, of which 166 acres are located within the International Boundary and Water Commission Territory and the Rio Grande floodplain. The 166 acres are therefore not available as a future construction site. Moreover, the institutions hold only a license to operate a golf course within that area. Consequently, only 218 acres are available for campus buildings, which available total is less than the 534 acres that will be required for 20,000 students.

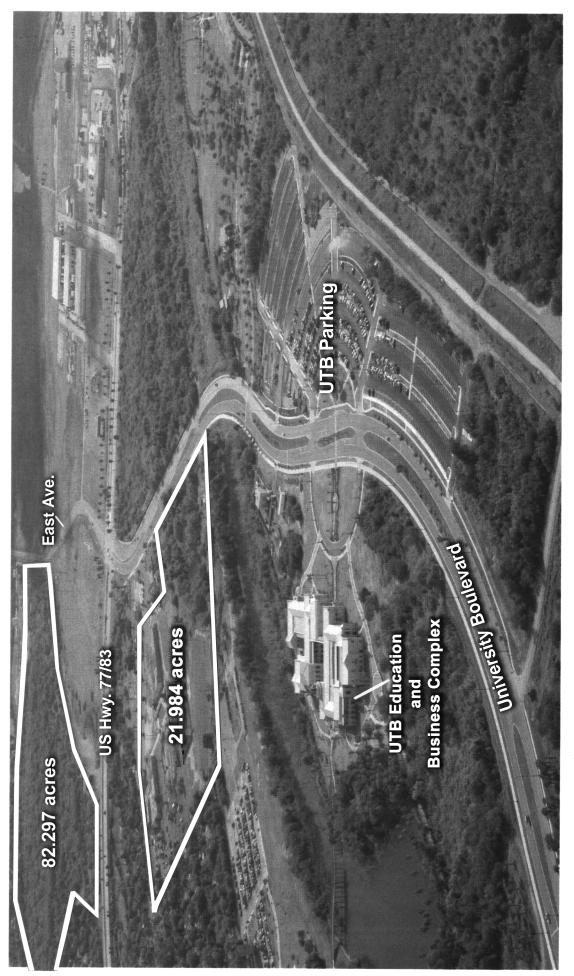
The Campus Master Plan identifies as a strategy the purchase of parcels located to the north of the campus as they become available for the purpose of planning for future campus development, which parcels include the subject property. The acquisition of the approximately 82.297 acres will bring the total of developable land to 300 acres, or 56% of the amount required by the Campus Master Plan. The subject property represents one of two last large tracts of land located near or adjacent to the campus. U. T. Brownsville therefore considers the subject property essential to the future growth of the campus.

The terms and conditions of this purchase are reflected in the summary of the transaction below:

#### **Transaction Summary**

Institution:	U. T. Brownsville
Type of Transaction:	Purchase
Total Area:	Approximately 82.297 acres
Improvements:	None
Location:	Northeast corner of U.S. Highway 77/83 and East Avenue, Brownsville, Cameron County, Texas, being a part of Los Tomates Banco No. 122, Brownsville, Cameron County, Texas; see attached map
Seller:	Simon Rubinsky, Trustee

Purchase Price:	The purchase price is to be calculated based on \$0.63 per square foot, except that to the extent that square footage within the resaca bordering the property exceeds 10% of the total square footage, the price per square foot for that overage shall be \$0.00 per square foot; based on current information, the total purchase price is estimated to be \$2,258,460
Appraised Values:	\$0.63 per square foot (Robinson, Duffy, Barnard, August 15, 2006); \$0.42 per square foot (RGV Appraisal Services, March 28, 2006)
Source of Funds:	Institutional fund balances (approximately 34% of total cost) and Revenue Financing System debt (approximately 66% of total cost)
Intended Use:	Future programmed development of campus expansion, including new instructional facilities



7. U. T. El Paso: Authorization to purchase real property and improvements located at 3401 North Mesa Street, El Paso, El Paso County, Texas, from Gene, Tracy, and Michael McIntyre for a purchase price not to exceed fair market value as established by independent appraisals, for use as a university-related child day care facility and for future programmed development of campus expansion

# **RECOMMENDATION**

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Natalicio that authorization be granted by the U. T. System Board of Regents, on behalf of U. T. El Paso, to

- a. purchase the real property and improvements located at 3401 North Mesa Street, El Paso, El Paso County, Texas, from Gene, Tracy, and Michael McIntyre for a price not to exceed fair market value as established by independent appraisals, plus all due diligence expenses, closing costs, and other costs and expenses to complete the acquisition of the property as deemed necessary or advisable by the Executive Director of Real Estate, for use as a university-related child day care facility and for future programmed development of campus expansion; and
- b. authorize the Executive Director of Real Estate to execute all documents, instruments, and other agreements, subject to approval of all such documents as to legal form by the Office of General Counsel, and to take all further actions deemed necessary or advisable to carry out the purpose and intent of the foregoing recommendation.

# BACKGROUND INFORMATION

U. T. El Paso desires to purchase the subject property and improvements, consisting of an 8,536 square foot one-story commercial building on a 57,080 square foot lot at a price not to exceed fair market value as established by independent appraisals. The property is ideally located between North Mesa Street and Sunbowl Drive and is immediately adjacent to U. T. El Paso property and across the street from the Swimming and Fitness Center and the Helen of Troy Softball Field. The site was listed for potential campus expansion in U. T. El Paso's 2002 Campus Master Plan prepared by Ellerbe Becket. U. T. El Paso is landlocked with few opportunities for property acquisition for future campus expansion.

The proposed site for the new Physical Sciences/Engineering Core Facility will require the demolition of a campus building that currently houses the University Child Care Center. The Center is an integral and important element of the campus community; it is heavily used by university students and employees. This function must be relocated before work may proceed with the Physical Sciences/Engineering Core Facility. The subject property is well suited in terms of location and configuration for use as a campus day care facility.

To fund the purchase, U. T. El Paso will use Permanent University Fund (PUF) debt allocated in August 2006 to the Physical Sciences/Engineering Core Facility. Accordingly, the PUF debt associated with the Physical Sciences/Engineering Core Facility will be reduced by the acquisition costs of the subject property; the total project cost of that facility will be reduced from \$85,000,000 to approximately \$83,800,000, with funding of approximately \$7,300,000 from the PUF and \$76,500,000 from Tuition Revenue Bonds. The terms and conditions of the purchase are reflected in the transaction summary below:

#### Transaction Summary

Institution:	U. T. El Paso		
Type of Transaction:	Purchase		
Total Area:	Approximately 1.31 acres (57,080 square feet)		
Improvements:	One-story building containing approximately 8,536 square feet		
Location:	3401 North Mesa Street, El Paso, El Paso County, Texas		
Seller:	Gene, Tracy, and Michael McIntyre		
Purchase Price:	Not to exceed fair market value as established by independent appraisals		
Appraised Values:	\$1,200,000 (Ralph Sellers & Associates, July 22, 2006) Second appraisal in progress		
Source of Funds:	Permanent University Fund debt reallocated from the Physical Sciences/Engineering Core Facility		
Intended Use:	University-related child day care facility and future programmed development of campus expansion		



8. <u>U. T. Permian Basin: Authorization to accept a gift of approximately</u> 40 acres of unimproved land located at the intersection of State Highway 191 and FM 1788, Midland County, Texas, out of Section 42, Block 40, T-1-S, T&P RR. Co. Survey, Midland County, Texas, from Scharbauer Brothers & Co., LP, a Texas limited partnership, for the purpose of constructing the Arts, Convocation, and Classroom Facility

# RECOMMENDATION

The Chancellor concurs in the recommendation of the Interim Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Watts that authorization be granted by the U. T. System Board of Regents, on behalf of U. T. Permian Basin, to

- accept a gift of unimproved land located at the intersection of State Highway 191 and FM 1788, Midland County, Texas, described as the surface interest in 40 acres out of Section 42, Block 40, T-1-S, T&P RR. Co. Survey, Midland County, Texas, from Scharbauer Brothers & Co., LP, a Texas limited partnership, for the purpose of constructing the Arts, Convocation, and Classroom Facility; and
- b. authorize the Executive Director of Real Estate to negotiate the terms of the gift deed within certain parameters and to execute all documents, instruments, and other agreements, subject to approval of all such documents as to legal form by the Office of General Counsel, and to take all further actions deemed necessary or advisable to carry out the purpose and intent of the foregoing recommendation.

## BACKGROUND INFORMATION

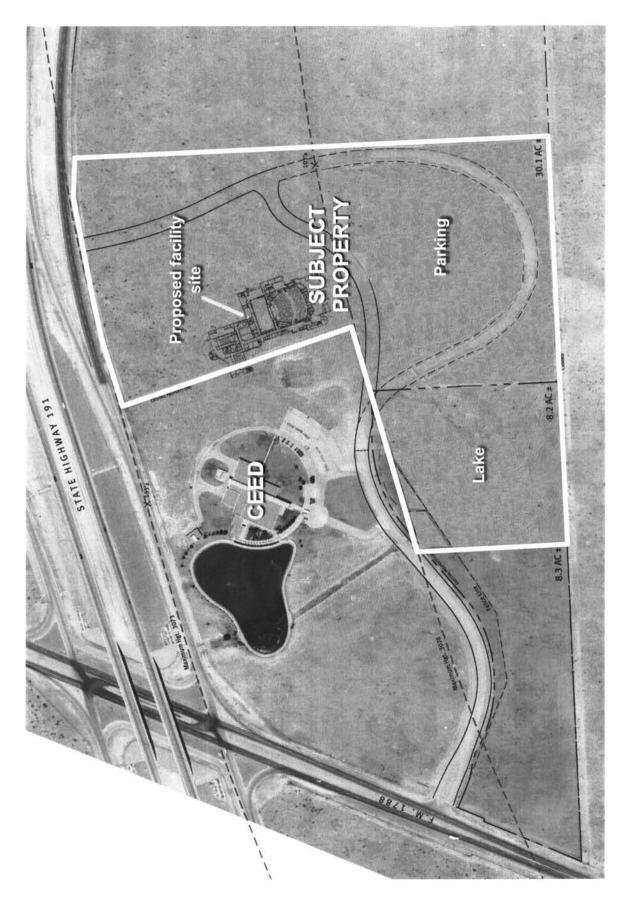
The subject property consists of the surface interest in 40 acres of unimproved land located at the intersection of State Highway 191 and FM 1788, Midland County, Texas. Scharbauer Brothers & Co., LP owns the surface interest in the subject property, which is adjacent to U. T. Permian Basin's Center for Energy and Economic Diversification (CEED) building. The gift will be used as the site of the Arts, Convocation, and Classroom Facility for U. T. Permian Basin.

The U. T. System Board of Regents approved the addition of the \$45 million project to the U. T. System's Capital Improvement Program and Fiscal Year 2006-2007 Capital Budget on June 20, 2006. On July 14, 2006, the U. T. System Board of Regents approved the creation of a Special Community Advisory Committee to advise the Board

and President Watts in the coordination of the design, construction, and planning of operations for the proposed facility. The terms and conditions of the gift of land are reflected in the transaction summary below:

# Transaction Summary

Institution:	U. T. Permian Basin		
Type of Transaction:	Gift of unimproved land, surface interest only		
Total Area:	Approximately 40 acres		
Improvements:	None		
Location:	Intersection of State Highway 191 and FM 1788, Midland County, Texas, out of Section 42, Block 40, T-1-S, T&P RR. Co. Survey, Midland County, Texas; see attached map		
Donor:	Scharbauer Brothers & Co., LP, a Texas limited partnership		
Appraised Value:	Pending appraisal, estimated to be \$328,000 (\$8,200 per acre)		
Intended Use:	Construction of the Arts, Convocation, and Classroom Facility		



# 9. <u>U. T. Austin: Discussion of compact priorities</u>

## <u>REPORT</u>

President Powers and Interim Executive Vice Chancellor Malandra will lead a discussion about compact priorities for The University of Texas at Austin as set out in the compact on Pages 86 - 107 in the Supplemental Materials (Volume 2) of the Agenda Book.

## BACKGROUND INFORMATION

In summary, the major ongoing priorities and initiatives in the compact are the following:

- A. Develop Public Support for Higher Education in Texas
- B. Elevate the University's Academic Standing Nationally
- C. Recruit a More Diverse Student Body and Faculty
- D. Reform the Undergraduate Core Curriculum
- E. Budget
- F. Faculty Expansion
- G. Facilities Preservation and Enhancement
- H. Compensation Program
- I. Student Progress and Success
- J. Enrollment Management
- K. Academic Initiatives
- L. Information Technology and Communication Services
- M. External Institutional Reviews
- N. Enterprise Risk Management