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MATERIAL SUPPORTING THE AGENDA

Volume XVIIc

May 1970 - July 1970

This volume contains the Material Supporting the Agenda furnished to each member of the Board of Regents prior to the meetings held on May 29, July 10, and July 31, 1970.

June 13, 1970

The material is divided according to the Standing Committees and the meetings that were held and is submitted on three different colors, namely:

- (1) white paper - for the documentation of all items that were presented before the deadline date
- (2) blue paper - all items submitted to the Executive Session of the Committee of the Whole and distributed only to the Regents, Chancellor, and Chancellor Emeritus
- (3) yellow paper - emergency items distributed at the meeting

Material distributed at the meeting as additional documentation is not included in the bound volume, because sometimes there is an unusual amount and other times maybe some people get copies and some do not get copies. If the Secretary were furnished a copy, then that material goes in the appropriate subject folder.

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THE BOARD OF REGENTS OF THE UNIVERSITY OF TEXAS SYSTEM

MATERIAL SUPPORTING

AGENDA

Meeting Date: ----- July 31, 1970 -----

Meeting No: ----- 681 -----

Name: ----- *Official Copy* -----

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CALENDAR  
BOARD OF REGENTS  
OF  
THE UNIVERSITY OF TEXAS SYSTEM

July 31, 1970

Place: San Sabastian Room, Holiday Inn Emerald Beach  
Corpus Christi, Texas

Friday  
July 31, 1970

9:00 a. m. Meeting of the Committee of the Whole

12:00 Noon Lunch

2:30 p. m. Committee of the Whole  
to be followed by meeting of the Board

Lunch will be served at noon in the Madrid Room.

Telephone Numbers:

Holiday Inn Emerald Beach	883-5731
Hertz Rent A Car	883-3585

Plan of meeting area follows on page 2



A G E N D A  
MEETING OF THE BOARD OF REGENTS  
OF  
THE UNIVERSITY OF TEXAS SYSTEM

Chairman Erwin, Presiding

Date: July 31, 1970

Time: 9:00 a. m.

Place: San Sabastian Room, Holiday Inn Emerald Beach  
Corpus Christi, Texas

A. CONSIDERATION OF MINUTES OF MEETING HELD ON  
JULY 10, 1970

B. SPECIAL ITEMS

1. System Administration: Request for Authorization to Lease Space from the Commodore Perry Hotel, Austin Texas. 4
2. Regents' Rules and Regulations, Parts One and Two: Amendments to Conform to Administrative Structure. 4
3. U. T. System: Resolution on Graduate Program at U. T. Austin, Appropriation of \$150,000 therefor, and Amendment to Regents' Rules and Regulations, Part One, Chapter V, Section 9. 30
4. U. T. Austin: Request for Electrical Right-of-Way Easement to City of Austin Along Balcones Tract. 40
5. U. T. Austin, U. T. El Paso, and U. T. Arlington: Student Fees. 40
6. U. T. Austin, U. T. Arlington, U. T. Dallas, U. T. San Antonio, U. T. Permian Basin, U. T. El Paso, Galveston Medical Branch, Dallas Medical School, San Antonio Medical School, Houston Dental Branch, and San Antonio Dental School: Recommendation for Official Institutional Seals, Colors, Mascots, and Themes for the General Academic Institutions, and Official Seals for Five Bio-Medical Components. 41
7. U. T. Austin: Reorganization of College of Arts and Sciences. 44
8. San Antonio Medical School: Report on Status of Grant Proposal to Office of Economic Opportunity. 65
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10. U. T. System: Report by Chancellor-Elect on Marine Science Program. 66

C. ADJOURNMENT

1. SYSTEM ADMINISTRATION: REQUEST FOR AUTHORIZATION TO LEASE SPACE FROM THE COMMODORE PERRY HOTEL, AUSTIN, TEXAS. --Below is a Xerox copy of material submitted by System Administration:

System Administration requests approval to lease approximately 11,000 square feet of space in the Commodore Perry Hotel, 800 Brazos Street, Austin, Texas, at a cost of 35¢ per square foot per month, including air conditioning and heating, for use as space to relocate System Administration offices. The Commodore Perry Hotel will do the necessary painting and remodeling to make this space functional. The lease will begin September 1, 1970. The period of the lease will be until the completion of the remodeling of the Claudia Taylor Johnson Hall and O. Henry Hall or approximately six to eight months. The rental for this space will be paid from the Available Fund.

2. REGENTS' RULES AND REGULATIONS, PARTS ONE AND TWO: AMENDMENTS TO CONFORM TO ADMINISTRATIVE STRUCTURE. --On the following Pages 5 - 29r are proposed amendments to the Regents' Rules and Regulations, Parts One and Two which conform the Rules and Regulations to the Administrative structure:

(1) Amend Chapter I of Part One of the Regents' Rules and Regulations as follows:

(a) Amend Section 8.6 to read as follows:

8.6 Communications to the Board

- 8.61 Nothing herein shall be construed to prevent members of the Board of Regents from informing themselves as to their duties and obligations in such manner as they may deem proper. However, the regular channel of communication from members of the Board of Regents to the faculty, staff, and administration is through the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], and the chief administrative officer of the institution involved, and a copy of any communication sent by a Regent directly to any member of the faculty, staff, or administration should be furnished to the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], and the chief administrative officer of the institution involved. All staff and faculty proposals that are to be acted upon by the Regents shall be presented to the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor in sufficient time to permit them to consider such proposals, make recommendations thereon, and transmit them to the Secretary to the Board no later than seventeen days prior to the next meeting of the Board, in order that the calendar, agenda, and supporting material may be prepared in time to mail to the members of the Board so they will receive it at least five days prior to the meeting. Except where emergency proposals are involved, all such proposals not submitted to the Secretary within the time prescribed shall not be considered by the Board but shall automatically be deferred until the next meeting of the Board.
- 8.62 Except upon invitation of the Board of Regents, the Chairman of the Board, the Chancellor, or the Chancellor-Elect [DEPUTY CHANCELLOR], no person shall appear before the Board or any committee thereof unless he shall file with the Secretary to the Board a written request for such appearance at least ten days before the date of such appearance and unless the Chairman of the Board, or a majority of the whole Board, shall approve such request.
- 8.63 All official material to be distributed to the Regents shall be transmitted through the Office of the Secretary to the Board. Copies of all official communications from administrative officers to the Regents shall be sent to the Secretary. Communications from the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor shall be exempt from this requirement at their discretion.
- 8.64 A docket, to be entitled the "Chancellor's Docket," composed of routine matters arising from System Administration and the component institutions, which are required to be reported to or approved by the Board of Regents in accordance with established policies of the Board, shall be prepared as directed and approved by the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor. The Chancellor's Docket shall

be distributed by the Secretary to all members of the Board eighteen days before the Board convenes, together with a ballot to be returned fourteen days thereafter. The ballot will read: "Approved, except as to the following items:" with space provided for listing the excepted items. Any excepted item listed by any Regent will not be approved but will be referred to the Committee of the Whole for consideration at the next meeting of the Board. All items not excepted by any Regent will be deemed approved without further action of the Board, and will be reported for the record in the minutes of the next meeting of the Board as an attachment to those minutes. Any Regent whose completed ballot has not been received by the Secretary at the conclusion of business on the fourteenth day after the Chancellor's Docket has been mailed to such Regent shall be deemed to have approved all items in the Docket, without exception.

- 8.65 Except for communications from the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Secretary to the Board, all communications to the Board from members of the faculty and staff should be in writing. The regular channel of communication from the faculty, staff, and administration to the Board is through the chief administrative officer of the institution involved, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor. A copy of any communication sent directly to a Board member should be furnished to the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor and to the chief administrative officer of the institution involved. A description of all matters to be considered by the Board at any meeting shall be mailed or delivered to each member of the Board of Regents at least five days in advance of the meeting at which they are to be considered, and insofar as possible, such material shall be mailed or delivered to the Regents at least ten days in advance of the meeting. Each such matter shall be accompanied by a summary of the facts pertaining thereto, the needs for action thereon, and the Chancellor-Elect's [DEPUTY CHANCELLOR'S] and the Chancellor's recommendations. Where contractual awards are involved, the summary shall show the method of competition, if any, the names and offers of all interested parties, and generally sufficient information to show the reasons for and fairness of each transaction. The Chancellor-Elect's [DEPUTY CHANCELLOR'S] and the Chancellor's recommendations shall state whether or not they are fully concurred in by any institutional head involved, and if not, the views and recommendations of the institutional head shall be included. Any matter not sent to the members of the Board of Regents, documented as herein provided, at least five days in advance of the meeting at which it is to be considered, shall go over to the next meeting for consideration; provided, however, that if sufficient emergency exists requiring immediate action, and it appears that the delay was un-



avoidable, this requirement may be waived by a two-thirds vote of the Board.

(b) Amend Section 8.7 to read as follows:

- 8.7 Report to Press on Actions of Board.--Matters of public interest will be given as promptly as possible after each meeting, to the press by the Executive Director of News and Information under the direction of the Chairman of the Board, the Chancellor, or the Chancellor-Elect [DEPUTY CHANCELLOR].

(c) Amend Section 8.8 to read as follows:

- 8.8 Political and Otherwise Obviously Controversial Matters.--The Board of Regents reserves to itself the responsibility for passing upon matters of a political or obviously controversial nature which represent an official position of The University of Texas System or any institution or department thereof. Statements on such matters shall be made by the Chairman of the Board, the Chancellor, or the Chancellor-Elect [DEPUTY CHANCELLOR]. No Regent, officer, or faculty or staff member shall make or issue any public statement on any political or other subject of an obviously controversial nature which might reasonably be construed as a statement of the official position of The University of Texas System or any institution or department thereof, without the advance approval of the Board of Regents. It is not the intent of this policy statement to stifle the right of freedom of speech of anyone speaking in a personal capacity where he makes it clear that he is not speaking for The University of Texas System or any of its component institutions. Statements on matters of an emergency nature shall be cleared by the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor with the Chairman of the Board of Regents.

(d) Amend Subsection 9.2 of Section 9 to read as follows:

- 9.2 Duties - The Executive Associate on a continuing basis conceives and develops long-range plans and studies with respect to the development and management of the economic component institutions, and upon request, consults and advises with the Board of Regents and the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands regarding plans and studies.

(2) Amend Chapter V of Part One of the Regents' Rules and Regulations as follows:

(a) Amend Section 1 of Part A to read as follows:

- Sec. 1. The various component institutions of The University of Texas System authorized to offer graduate degrees shall each have a Graduate School or a Division of Graduate Studies. The head of each component institution of The University of Texas System shall be responsible to the Chancellor-Elect [DEPUTY CHANCELLOR], and through him to the Chancellor and the Board of Regents for the

policies and administration of the graduate programs.

(b) Amend Section 2 of Part A to read as follows:

Sec. 2. Chancellor-Elect [DEPUTY CHANCELLOR] - Graduate Program. The Chancellor-Elect [DEPUTY CHANCELLOR] has general responsibility for direction of the graduate program, and subject to the approval of the Board of Regents, is the ultimate authority in its administration. In consultation with the [EXECUTIVE] Vice-Chancellor for Academic Affairs and the [EXECUTIVE] Vice-Chancellor for Health Affairs, the Chancellor-Elect [DEPUTY CHANCELLOR] shall review the recommendations of the graduate councils (general academic institutions and bio-medical institutions), and together with his recommendations thereon, forward them to the Chancellor's Academic Planning Cabinet prior to action by the Board of Regents.

(c) Amend Section 3 of Part A to read as follows:

Sec. 3. Advisory Council on Graduate Affairs (General Academic Institutions). There shall be an Advisory Council on Graduate Affairs for the general academic institutions in The University of Texas System appointed by the Chancellor-Elect [DEPUTY CHANCELLOR]. Each member shall have one vote. The Chancellor-Elect [DEPUTY CHANCELLOR] shall be an ex officio member.

3.1 The Chancellor-Elect [DEPUTY CHANCELLOR] shall appoint a chairman. The chairman shall call meetings as required, but at least once each semester. In case of a tie vote, the chairman may cast a vote.

3.2 The Council is charged with relating the development of the graduate programs of The University of Texas System to those of other major institutions in such a way as to enhance the development of the graduate programs of The University of Texas System as well as to effect maximum utilization of resources for graduate education generally. It is also the responsibility of the Council to advise the Chancellor-Elect [DEPUTY CHANCELLOR] on such matters as the quality of graduate students, the qualifications of members of the graduate faculties, proposed new graduate degree programs, and the level of courses offered in the component institutions.

(d) Amend Section 5 of Part A to read as follows:

Sec. 5. Graduate Program Administrators. Each component institution of The University of Texas System that offers a graduate program shall have a graduate program administrator. After consulting with an appropriate faculty committee and with the approval of the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents, the head of the component institution shall appoint the graduate program administrator, who shall report to him.

(e) Amend Subsection 6.1 of Section 6 of Part A to read as follows:

6.1 Membership in the Graduate Faculties. Any University of Texas System faculty member who holds a position of tenure in a department or comparable unit conducting an active doctoral program not excluded under Section I, and who is, or on appointment will be, an active participant in such a program becomes a member of the Graduate Faculty of his component institution upon certification by the appropriate committee on graduate studies, and approval by the graduate administrator, the head of the component institution, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents. The definition of "active participants" resides with the appropriate committee on graduate studies. Faculty members holding tenure positions within a department that does not have an active doctoral program, but who are active participants in joint doctoral programs, will be certified by the appropriate committee on graduate studies. A faculty member not meeting these criteria but who is judged to fulfill the conditions of membership outlined in Section 6 may become a member of a Graduate Faculty upon nomination by the appropriate committee on graduate studies, review by the Committee on Membership in the Graduate Faculty of the component institution, and approval by the Graduate Assembly, the graduate administrator, and the head of the component institution, and by the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents. The local graduate program administrator shall always be invited to participate in discussion on salary advancements of Graduate Faculty members and on promotions or new appointments for any person who, by virtue of such promotion or appointment, will become a member of the Graduate Faculty. When an outstanding person is granted tenure status and membership in the faculty of any component institution of The University of Texas System within a department that does not have an active doctoral program, he may be appointed to the graduate faculty of that component institution with the approval of the appropriate committee on membership, the graduate administrator, the head of the component institution, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents.

(f) Amend Subdivision 6.11 of Section 6 of Part A to read as follows:

6.11 Special Members. An outstanding person from government, industry, the professions, education foundations, a component institution, or another academic institution who is granted teaching responsibilities on a visiting or part-time basis in connection with the graduate program of any component institution may be appointed a Special Member of the Graduate Faculty of the component institution for the duration of his teaching assignment. Appointment shall be by nomination of the appropriate Committee on Graduate Studies and approval by the local graduate administrator, the head of the component institution, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents.

(g) Amend Section 7 of Part A to read as follows:

Sec. 7. Graduate Assemblies. The Graduate Faculty of each component institution shall exercise its legislative functions through a Graduate Assembly. This body shall be responsible for formulating policies concerned with academic aspects of the graduate program, such as setting minimum standards for admission and retention of students, and for furthering the development of the graduate program. Authority for matters of concern to the entire institution or system, such as the calendar, disciplinary problems, etc., will reside with the appropriate general faculty groups.

Each Graduate Assembly will consist of members of the Graduate Faculty, other than administrators, with vote and ex officio members without vote. Ex officio members will include the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Academic Affairs, the head of the component institution, the graduate administrator, such associate administrators as have been approved as members of the Council on Graduate Affairs, and the administrative heads of colleges and schools (which are not subdivisions of colleges). At The University of Texas at Austin, members with vote will be elected from the total membership of the Graduate Faculty to represent the interests of the entire Graduate Faculty. At other component institutions, all Members of the Graduate Faculty shall constitute the Graduate Assembly until such time as the development of the graduate program has justified an elected Assembly.

Each Graduate Assembly shall elect a chairman and a secretary from its voting members. Standing committees of the graduate assembly will include a Committee on Membership in the Graduate Faculty, a Committee on Graduate Students, and a Committee on Graduate Program Policy. The assembly may create such other standing or ad hoc committees as are necessary. Each Graduate Assembly shall establish such procedures as are necessary for it to fulfill its function. All legislation except emergency legislation requires approval of the graduate administrator, the head of the component institution, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents before it becomes effective. Legislation classified by the Secretary as emergency and not overruled by a majority vote of the assembly shall be in effect immediately on passage and until disapproved by the graduate administrator, the head of the component institution, the Chancellor-Elect [DEPUTY CHANCELLOR], or the Board of Regents.

(h) Amend Section 1 of Part B to read as follows:

Sec. 1. Each of the bio-medical institutions of The University of Texas System, as defined by the Chancellor-Elect [DEPUTY CHANCELLOR] and approved by the Board of Regents, may have a Graduate School, or two or more institutions may have a combined Graduate School.

(i) Amend Section 2 of Part B to read as follows:

Sec. 2. The Chancellor-Elect [DEPUTY CHANCELLOR] has general responsibility for direction of the graduate programs, and, subject to approval of the Board of Regents, is the ultimate authority in its administration. In consultation with the [EXECUTIVE] Vice-Chancellor for Academic Affairs and the [EXECUTIVE] Vice-Chancellor for Health Affairs, the Chancellor-Elect [DEPUTY CHANCELLOR] shall review the recommendations of the graduate councils (general academic institutions and bio-medical institutions), and together with his recommendations thereon, forward them to the Chancellor's Academic Planning Cabinet prior to action by the Board of Regents.

(j) Amend Section 4 of Part B to read as follows:

Sec. 4. Graduate Council for the Bio-Medical Institutions. There shall be a Graduate Council for the bio-medical institutions to be made up of the graduate administrators of the institutions and one elected member from the graduate faculty of each institution, the latter to serve for a two-year period. The Graduate Council shall elect its own chairman. The Chancellor-Elect [DEPUTY CHANCELLOR], [EXECUTIVE] Vice-Chancellor for Health Affairs, and the institutional heads shall be ex officio members without vote. The Graduate Council shall advise the Health Affairs Council on matters concerning graduate education in the bio-medical institutions and shall make recommendations on policy, quality, and coordination of future graduate programs.

(k) Amend Section 6 of Part B to read as follows:

Sec. 6. Graduate Program Administrators. Each of the bio-medical institutions of The University of Texas System that offers graduate programs shall have a graduate administrator. The graduate administrator, who must be a member of the Graduate Faculty, shall be appointed by the institutional head with the approval of the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents.

(l) Amend Subdivision 7.11 of Section 7 of Part B to read as follows:

7.11 Any faculty member who holds a position of tenure in a department or comparable unit conducting an active graduate program not excluded under Section 1, or who has demonstrated competence in graduate education and who is, or on appointment will be, an active participant in such a graduate program, becomes a member of the Graduate Faculty upon certification by the appropriate Committee on Graduate Studies and approval by the graduate administrator, the head of the institution, the [EXECUTIVE] Vice-Chancellor for Health Affairs, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents. Faculty members holding tenure positions in a department that does not have an active graduate

program, but who are active participants in joint graduate programs, may be certified by the appropriate Committee on Graduate Studies.

(m) Amend Section 11 of Part B to read as follows:

Sec. 11. Each bio-medical institution shall prepare and maintain in a current state an institutional supplement pertaining to the operation of its graduate program. This shall be filed with the Chancellor-Elect [DEPUTY CHANCELLOR].

(3) Amend Chapter VII of Part One of the Regents' Rules and Regulations as follows:

Amend Subsections 1.4 and 1.5 of Section 1 to read as follows:

1.4 Development Executive Officer of The University of Texas System.--

1.41 Within the Office of the Chancellor there may be appointed by the Chancellor the [A] Executive Director for Development [EXECUTIVE OFFICER] who shall be responsible to the Chancellor. He is subject to supervision, evaluation, and termination of employment by the Chancellor. [HE SHALL HAVE SUCH OTHER TITLE AND RANK AS ESTABLISHED BY THE BOARD OF REGENTS UPON RECOMMENDATION OF THE CHANCELLOR.]

1.42 This Executive Director for Development [EXECUTIVE OFFICER] shall have such staff and operating funds as shall be determined from time to time by budgets recommended by the Chancellor and adopted by the Board of Regents.

1.5 Finances.--Financial support of The University of Texas System Advisory Committee and the Executive Director for Development [EXECUTIVE OFFICER] shall be provided exclusively by appropriation of the Board of Regents. Such appropriation will be made through established budgetary procedures. The Board of Regents may accept gifts designated for use by The University of Texas System Advisory Committee and may make such funds available for expenditure by said committee.

(4) Amend Chapter II of Part Two of the Regents' Rules and Regulations to read as follows:

(a) Amend Subdivision 1.11 of Section 1 to read as follows:

1.1 Current Funds.

1.11 General.--General Funds are those unrestricted operating funds which are available for any purpose. They are expended in accordance with the budgets and appropriations approved by the Board of Regents. General Budget Funds balances shall not be reappropriated from one fiscal year to another unless specific approval is given by the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents.

(b) Amend Subsection 2.2 of Section 2 to read as follows:

2.2 All accounting records and procedures shall be subject to the approval of the institutional business officer and the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate.

(c) Amend Section 4 to read as follows:

Sec. 4. Reporting.

4.1 All financial reports shall be prepared in accordance with the provisions of the statutes, official directives of the Coordinating Board, Texas College and University System, and directives of the Board of Regents, and in conformity with the manual, "College and University Business Administration, Revised Edition," referred to above. The reports shall be prepared by the institutional chief business officer and approved by the Deputy Chancellor for Administration, [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] or his delegate.

4.2 Two reports, both of which shall be prepared under the direction of the institutional chief business officers and the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, shall be prepared annually:

4.21 Annual Financial Report.--On or before December 29, printed financial reports, in the format recommended in Volume I, "College and University Business Administration" (1952), or its successor publication, shall be filed with the Coordinating Board, Texas College and University System. The certificate of audit of the State Auditor is to be included if this report has been completed.

4.22 Salary Payment Report.--On or before December 31 each year, an itemized report in format prescribed by System Administration shall be prepared of salaries and wages paid all employees for services during the preceding fiscal year out of any funds from any source or character under the control and/or custody of the Board of Regents, showing for each employee the total amount paid from each source during the twelve months of the fiscal year, the title of the position held or kind of service rendered. Three copies of this report shall be prepared by component institutions, one copy for the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], one copy for the Secretary to the Board of Regents, and one copy for the System Comptroller.

4.3 Monthly financial reports, in the form prescribed by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, shall be prepared by each institutional chief business officer and distributed to the institutional head, the Chancellor-Elect [DEPUTY CHANCELLOR], the Secretary to the Board of Regents, and the System Comptroller.

(d) Amend Subsections 5.1, 5.2, and 5.3 of Section 5 to read as follows:

Sec. 5. Operating Budgets.

5.1 Operating Budgets for all the component institutions shall be approved annually by the Board of Regents within the budget estimates of income prepared by the institutional business officer and the institutional head approved by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].

5.2 General policies for the budget preparation shall be recommended by the Chancellor and the Chancellor-Elect [DEPUTY CHANCELLOR] to the Board of Regents and shall be followed in preparing the budgets. Instructions for details of budget preparation shall be furnished to the institutional heads by System Administration.

5.3 The institutional heads shall issue local instructions and shall furnish forms to the budget-recommending officials. Their recommendations for salaries, maintenance and operation, equipment, travel, and other pertinent items shall be reviewed by the institutional head and transmitted, with his recommendations, to the Chancellor-Elect [DEPUTY CHANCELLOR] for review and recommendation to the Chancellor and the Board of Regents.

(e) Amend Subdivisions 6.21 and 6.23 of Subsection 6.2 of Section 6 to read as follows:

6.2 These Legislative budget requests shall be prepared in conformity with the same general procedures as outlined above for the annual budgets:

6.21 Approval of budget-writing policies by the Board of Regents upon recommendation of the Chancellor and the Chancellor-Elect [DEPUTY CHANCELLOR].

6.23 Approval of the completed budget by the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Board of Regents.

(5) Amend Chapter III of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Subdivisions 4.11 and 4.12 of Subsection 4.1 of Section 4 to read as follows:



- 4.11 Depository agreements with official depository banks shall be negotiated, as necessary, by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] or his delegate with those banks approved by the Board of Regents and in accordance with the then current policies of the Board. Such depository agreements shall be executed by the Chairman of the Board of Regents.
- 4.12 Requests for authorized signatures, or changes thereto, for bank accounts maintained in all depository banks, shall be forwarded to the System Comptroller, who shall refer such requests to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] for approval and notification of the banks concerned.

(b) Amend Section 11 to read as follows:

Sec. 11. Institutional Membership Dues.--Funds of The University of Texas System may be used to pay membership fees only in educational, scientific, or other associations, in which the System, or a component institution thereof, is an institutional member, with initial memberships approved by the institutional heads and the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR].

(c) Amend Subdivisions 13.22, 13.23, 13.24, 13.25, 13.26, and 13.27 of Subsection 13.2 of Section 13 to read as follows:

- 13.22 Requests for authorization to be absent for a period in excess of two weeks, but not in excess of twenty-nine days, including travel on official business, shall be transmitted through proper administrative channels to the Chancellor-Elect [DEPUTY CHANCELLOR] for approval prior to such absence.
- 13.23 Requests for authorization to be absent for a period in excess of twenty-nine days, (excluding holidays approved by the Board), including travel on official business, shall be transmitted through proper administrative channels to the Chancellor-Elect [DEPUTY CHANCELLOR] for approval prior to such absence. Such approvals are to be reported in the regular dockets of the institutions affected.
- 13.24 Requests for authorization to be absent by the administrative officers and staff of System Administration shall be approved by the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR].
- 13.25 Any travel that contemplates reimbursement from funds appropriated by the Legislature for travel expenses incurred must have the advance written approval of the Governor, with the exception of travel to, in, and from the several states, United States possessions, Mexico, and Canada. Prior written approval of the Chancellor or Chancellor-

Elect [DEPUTY CHANCELLOR] is required for travel expenses incurred in Canada and Mexico, in addition to the authorizations required in the preceding subsections.

- 13.26 In lieu of any of the delegations of authority to approve absence from usual and regular duties, including official travel, specified in the above subsections, the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR] may exercise such authority.
- 13.27 The institutional heads of the component institutions shall keep records of all approved absences which shall be available for review by the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], the Board of Regents, or other duly authorized officers of The University of Texas System.

(d) Amend Subdivisions 13.321 and 13.322 of Subsection 13.3 of Section 13 to read as follows:

- 13.321 System Administration - Reimbursement for all travel by employees of the System Administration shall be approved either by the Chancellor, Chancellor-Elect [DEPUTY CHANCELLOR], Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or by the Director of Accounting or Assistant Director of Accounting of The University of Texas at Austin.
- 13.322 Component Institutions - Reimbursement for all travel by employees of the component institutions shall be approved either by the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], or by the administrative officers designated below:  
Chief Administrative Officer (President or Dean) or Chief Business Officer (Vice-President for Business Affairs, Associate Dean for Business Affairs, or Business Manager) or other senior administrative or fiscal officers as may be delegated in writing by the Chief Administrative Officer and the Chief Business Officer. Such delegations shall be approved by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] and filed with the Secretary to the Board of Regents and the State Comptroller of Public Accounts, together with the names of the individuals occupying the positions named.

(e) Amend Subdivisions 13.371 and 13.3712 of Subsection 13.3 of Section 13 to read as follows:

- 13.371 Rented or Public Conveyance Including Taxis.--An employee traveling by rented or public conveyance, or the commercial transportation company furnishing same, is entitled to a transportation allowance equal to the actual cost of necessary transportation for performing official business, excluding Federal tax. Payment of said transportation allowance may be made by either of the following methods, upon selection by the Chancel-

lor or Chancellor-Elect [DEPUTY CHANCELLOR] or the head of the component institution, in advance of authorized official travel.

13.3712 The Chancellor, Chancellor-Elect, [DEPUTY CHANCELLOR] or heads of component institutions may request commercial transportation companies to furnish required transportation for official business to designated employees of System Administration or such institutions upon the presentation to cooperating transportation companies of transportation requests approved by the Chancellor, Chancellor-Elect, [DEPUTY CHANCELLOR] or the head of the institution requesting such transportation. The transportation request shall specify the class of transportation authorized. The monthly billings for such transportation services from the transportation company will be vouchered on a regular purchase voucher, showing the detail why each trip listed was necessary in the operation and maintenance of the institution.

(f) Amend Subdivision 13.3723 of Subsection 13.3 of Section 13 to read as follows:

13.3723 When two, three, or four officials or employees of System Administration or one of the component institutions of The University of Texas System with the same itinerary on the same dates are required to travel on the same official state business for which travel reimbursement for mileage in a personal car is claimed, mileage reimbursement will be claimed and allowed for only one of the employees except as provided hereafter. If more than four employees attend such meeting or conference in more than one car, full mileage reimbursement shall be allowed for one car for each four employees and for any fraction in excess of a multiple of four employees. If, in any instance, it is not feasible for these officials or employees to travel in the same car, then prior official approval from the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR] for System Administration, or the head of the component institution for employees of that institution, shall be obtained and shall be considered as authorization and the basis for reimbursement for travel for each person authorized to use his personal car in such travel.

(g) Amend Subdivision 13.39 of Subsection 13.3 of Section 13 to read as follows:

13.39 Exceptions to per Diem Allowance.--Executive heads of component institutions shall be reimbursed for their actual meals, lodging, and incidental expenses (exclusive of expenses related to automobiles for which transportation is paid) when traveling on official business either in or out of the state. Employees of State Agencies designated by the Governor to represent him officially at governmental meetings or conferences when held out of the State shall receive actual meals, lodging, and incidental expenses, and such employees may be reimbursed out of appropriations made to the agencies by which they are employed. Certain administrative officers of the System are authorized and directed by the Board of Regents and the Chancellor to represent The University of Texas System and its component institutions outside the boundaries of the State of Texas, and in such representation they shall receive reimbursement for the actual cost of meals, lodging, and incidental expenses, not to exceed \$35.00 per day in lieu of any fixed per diem allowance. The administrative officers entitled to such reimbursement shall be designated in writing by the Chancellor and Chancellor-Elect [DEPUTY CHANCELLOR UPON RECOMMENDATION OF THE APPROPRIATE EXECUTIVE VICE-CHANCELLORS], and the list of those designated shall be filed with the Secretary to the Board of Regents. In like manner, two administrative officers from each of the component institutions are authorized and directed by the Board of Regents and the Chancellor to represent The University of Texas System and its component institutions outside the boundaries of the State of Texas, and in such representation they shall receive reimbursement for the actual cost of meals, lodging, and incidental expenses, not to exceed \$35.00 per day in lieu of any fixed per diem allowance. The administrative officers entitled to such reimbursement shall be designated in writing by the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR] upon recommendation of the institutional heads, and the list of those designated shall be filed with the Secretary to the Board of Regents.

(h) Amend Section 16 to read as follows:

Sec. 16. Insurance on Money and Securities.--As approved by the Board of Regents, The University of Texas System carries a blanket System-wide policy insuring against loss of money or securities at any of the component institutions. The premium paid by each institution is separately computed and is based on the coverage applicable at each institution. At the time any loss occurs at any institution, the System Comptroller shall be notified by the appropriate institutional business officer and shall approve all loss claims

and settlements. Any settlement over \$2,000 and under \$10,000 shall be approved by the Chancellor or Chancellor-Elect [DEPUTY CHANCELLOR] as well as by the Comptroller, and shall be reported to the Board of Regents for ratification at the next meeting. Settlements in the amount of \$10,000 or more must have the advance approval of the Board of Regents. Money and Securities coverage may be combined with the blanket position fidelity bond. See Chapter V, Section 2.15.

(6) Amend Chapter IV of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Section 1 to read as follows:

Sec. 1. Authority to Obligate Funds.--The official purchasing agents of the component institutions shall have sole authority to obligate funds of their respective institutions for purchases unless otherwise provided in these regulations or otherwise specifically approved by the institutional head and the Chancellor-Elect [DEPUTY CHANCELLOR] or the Chancellor or by the Board of Regents. No liability can be assumed for payment of obligations except those incurred in accordance with authority thus granted.

(b) Amend Subsection 2.4 of Section 2 to read as follows:

2.4 Any violations of these purchasing ethics shall be reported promptly to the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR] and to the Board of Regents.

(c) Amend Subsection 3.2 of Section 3 to read as follows:

3.2 Unless otherwise provided in these regulations or specifically authorized by the executive head and the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR], all purchases of supplies and equipment shall be made through the official purchasing agents of the component institutions.

(d) Amend Subsection 6.2 of Section 6 to read as follows:

6.2 Proposals for space leases require the approval of the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Board of Regents, and lease contracts drawn in accordance with such approval shall be signed by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFIARS] or his delegate.

(e) Amend Section 9 to read as follows:

Sec. 9. Purchases from Employees.--Purchases are not permitted from any officer or employee of The University of Texas System unless the cost is less than that from any other known source and until approved by the institutional heads, the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR], and the Board of Regents. Details of such transactions shall be reported in the dockets or Minutes of the Board.

(7) Amend Chapter V of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Subdivision 1.243 of Subsection 1.24 of Section 1 to read as follows:

1.243 Changes in the Classification Plan, Pay Plan, and the Policies and Rules involving new titles and changes in pay ranges for existing titles must have approval of the Executive Head of the institution, the System Personnel Director, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor. In addition, such changes require ratification of the Board of Regents through the institutional docket procedure.

(b) Amend Subsection 1.26 of Section 1 to read as follows:

1.26 System Personnel Director.--The System Personnel Director serves as a staff officer advising the Chancellor and the Chancellor-Elect [DEPUTY CHANCELLOR] through the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] on the Classified Personnel programs, Workmen's Compensation insurance, and staff benefits, for each of the component institutions of the system.

(c) Amend Subdivision 2.11 of Section 2 to read as follows:

2.11 As approved by the Board of Regents, The University of Texas System shall carry a blanket position (fidelity) bond that shall cover employees of all component institutions. All employees shall be covered in the amount of not less than \$5,000 each. It shall be the responsibility of the System Comptroller to recommend to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] the administrative officials who are to be covered by amounts in excess of this figure, and the amount of coverage recommended for each. For total coverage in excess of \$10,000, approval of the State Auditor is necessary.

(8) Amend Chapter VI of Part Two as follows:

Amend Subsection 4.1 of Section 4 to read as follows:

4.1 A System-wide contract is in effect to provide group hospitalization and medical insurance coverage on an optional basis for employees of all component institutions of the University System subject to approval of the System Personnel Director, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Board of Regents.

(9) Amend Chapter VII of Part Two of the Regents' Rules and Regulations as follows:

Amend Subsections 4.2 and 4.4 to read as follows:

- 4.2 The terms of the policies covering the risks indicated above are negotiated by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] or his delegate in accordance with procedures approved by the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents.
- 4.4 At the time a loss occurs applicable to either System-wide or individual insurance policies, the System Comptroller shall be notified by the appropriate business officer, and shall approve all loss claims and settlements. Any settlement over \$2,000 and under \$10,000 shall be approved by the Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR] as well as by the Comptroller, and shall be reported to the Board of Regents for ratification at the next meeting. Settlements in the amount of \$10,000 or more must have the advance approval of the Board of Regents.

(10) Amend Chapter VIII of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Subdivisions 1.12 and 1.13 of Subsection 1.1 of Section 1 to read as follows:

- 1.12 The Institutional Building Advisory Committee shall be relieved of further direct responsibility whenever a building contract is awarded, but shall be available for consultation as the building progresses, as requested by the institutional head, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, and the project architect.
- 1.13 New projects shall be submitted to the Board of Regents for approval, including proposed funding, upon recommendation of the institutional head, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor.

(b) Amend Subdivisions 1.24 and 1.26 of Subsection 1.2 of Section 1 to read as follows:

- 1.24 The project architect shall be given the detailed program and will work in conjunction with the Office of Facilities Planning and Construction to prepare preliminary plans, exterior design, outline specifications, cost estimates, etc., which shall be submitted to the Board of Regents for approval upon the recommendation of the institutional head, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor.

1.26 The final working drawings and specifications shall be submitted to the Board of Regents for approval upon the recommendation of the institutional head, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor.

(c) Amend Subdivisions 1.32, 1.33, 1.34, and 1.35 of Subsection 1.3 of Section 1 to read as follows:

- 1.32 The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, shall receive and open bids, with the project architect and others, tabulate and study such bids, and make recommendations to the Board of Regents.
- 1.33 The Board of Regents shall award contracts, and the contract documents shall be prepared by the project architect, checked and approved by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, and the Law Office, and signed by all contractors involved and the Chairman of the Board of Regents. At the time contracts are awarded, additional appropriations will be made if required.
- 1.34 The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, shall approve contractor's estimates, sign change orders, and provide general supervision of all new construction. He shall advise the Board of Regents if developments during construction require additional funds or other decisions of the Board.
- 1.35 The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, shall inspect the completed building and recommend final acceptance and final payment.

(d) Amend Subsection 7.4 of Section 7 to read as follows:

7.4 The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], or his delegate, and the chief business officer of the institution shall be ex officio members of such committees.

(11) Amend Chapter IX of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Subsections 1.1, 1.2, 1.3, and 1.4, and 1.5 of Section 1 to read as follows:

Sec. 1. Certain Specific Authorizations to the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands and the Endowment Officer.

1.1 Authority to Sell, Assign, and Transfer Securities Held by the Permanent University Fund.--The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands (or the Endowment Officer) and the Treasurer of the State of Texas (or the Acting Treasurer of the State of Texas) are jointly authorized to sell, assign, and transfer any and all of the bonds, stocks, notes, and



other evidences of indebtedness and ownership of any description whatsoever owned by the Permanent University Fund of The University of Texas System (formerly the University of Texas) and registered in the name of "The University of Texas," "The University of Texas System," "The University of Texas for Permanent University Fund, a State Endowment Fund, Austin, Texas," "The University of Texas System for Permanent University Fund, a State Endowment Fund, Austin, Texas," "Permanent University Fund of The University of Texas," "Permanent University Fund of The University of Texas System," or in any other form of registration of such securities held for the account of the Permanent University Fund of The University of Texas System.

- 1.2 Authority to Sell, Assign, and Transfer Securities Held by the Board of Regents of The University of Texas System.--The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands and/or the Endowment Officer are each authorized to sell, assign, and transfer any and all bonds, stocks, notes, and other evidences of indebtedness and ownership of any description whatsoever registered in the name of the Board of Regents of The University of Texas System (formerly the Board of Regents of The University of Texas) in whatever manner, including all fiduciary capacities, and including those registered in the names of trusts or foundations managed and controlled by said Board of Regents.
- 1.3 Authority to Execute Instruments Relating to Land and Mineral Interests.--The Chairman of the Board of Regents, the Vice-Chairman, and the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands, are each authorized to execute conveyances, deeds, surface and/or mineral leases, easements, rights of way, oil and gas division orders, and transfer orders, geophysical and material source permits, water contracts, pooling and unitization agreements, and any other instruments as may be necessary or appropriate from time to time, relating to the handling, management, control, and disposition of any real estate or mineral interests held or controlled by the Board of Regents of The University of Texas System as a part of the Permanent University Fund or as a part of any trust or special fund.
- 1.4 Authority to Receive and Collect Money and/or Property.--The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands and/or the Endowment Officer are each authorized and empowered to ask, demand, collect, recover and receive any and all sums of money, debts, dues, rights, property, effects, or demands whatsoever due, payable or belonging or that may become due, payable or belonging to any of the above funds, from any person or persons whatsoever, and to execute any and all necessary or proper receipts, releases, and discharges therefore.

1.5 Authority to Execute Proxies.--The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands and/or the Endowment Officer are each authorized to execute proxies within the approved investment policies.

(b) Amend Subdivision 2.233 of Subsection 2.2 of Section 2 to read as follows:

2.233 Implementation of FHA Mortgage Loan purchase program: The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands and/or the Endowment Officer, are each authorized:

2.2331 To recommend the Seller-servicers with which Purchase and Servicing Agreements should be made, and after approval by the Board of Regents, to execute the Purchase and Servicing Agreements on the approved forms.

2.2332 To perform such acts and execute such documents as may be necessary from time to time in carrying out the provisions of any such Purchase and Servicing Agreement, including authority to accept or reject loans tendered under such agreements, to execute releases of liens securing any loan or loans when paid in full, and to execute assignments of any notes and liens when appropriate to do so.

2.2333 To take any and all steps as may be considered necessary or advisable to protect the interest of the Permanent University Fund in event of default occurring with respect to any FHA Insured First Mortgage note held by such Fund. Not by way of limitation, but by way of illustration only, such authority shall include power to acquire title on behalf of the Board of Regents to the property securing any such note, by Trustees sale, foreclosure, or otherwise; to execute on behalf of the Board of Regents the necessary deed conveying the properties so acquired to the Federal Housing Administration; to handle any properties so acquired pending conveyance to the Federal Housing Administration; and to incur and pay such reasonable expenses as may be necessary in the acquisition and care of any such properties.

(c) Amend Subdivisions 2.51 and 2.52 of Subsection 2.5 of Section 2 to read as follows:

2.51 As a general rule, stock rights received are to be exercised. In each instance, exercise or sale of the rights is to be made at the discretion of the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

2.52 As a general rule, fractional shares received from stock dividends, etc., are to be sold. In each instance, the decision to round out fractional shares or to sell will be made by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

(d) Amend Subdivisions 2.61, 2.62, 2.63, and 2.64 of Subsection 2.6 of Section 2 to read as follows:

2.61 Approved List. A list of companies whose stocks are considered suitable for purchase or retention shall, after consultation with the Staff Investment Committee, the Investment Counsel, and the Investment Advisory Committee, be submitted by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands for approval by the Board of Regents through the Regents' Land and Investment Committee. In similar manner, recommendations regarding additions to and deletions from such list shall be submitted for the Regents' approval.

2.62 Authority regarding purchase and sale of securities. Within the limitations of these Rules and Regulations, the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands is authorized to buy, sell or exchange, from time to time, securities issued by the companies within the approved list, provided that sales in any one calendar month of stocks owned shall not exceed 2 1/2% of the book value of the Permanent University Fund. With the approval of the Chairman of the Land and Investment Committee, or the Chairman of the Board of Regents, the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands may sell stocks in excess of 2 1/2%, but not in excess of 5%, of the value of the Permanent University Fund. Sales of stocks in any one month in excess of 5% of the value of the Permanent University Fund require prior approval of the Board of Regents.

2.63 Exchange of Bonds. The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands is authorized to exchange bonds owned from time to time, on a par for par basis (with such cash adjustments as may be required) for other eligible bonds or obligations. In any such exchange the cost of the bonds exchanged out (plus or minus the cash adjustment involved) shall be carried forward as the cost of the bonds or obligations acquired, even though the sale and purchase may be effected through different brokers.

2.64 Advice of Investment Advisory Committee.--The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands shall seek the advice and counsel of the Investment Advisory Committee at its regular quarterly meetings on all of the major matters involving the Permanent University Fund.

(e) Amend Section 5 to read as follows:

Sec. 5. Staff Investment Committee.

5.1 Membership.--The Staff Investment Committee shall

consist of the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands, the Endowment Officer, the Senior Investment Officer, the Investment Officer, the Mortgage Loan Officer, and such other members as may be designated from time to time by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

5.2 Duties.--The Staff Investment Committee shall cooperate and advise with the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands on matters relating to the management of investments for which he is responsible.

(f) Amend Section 6 and Subsections 6.2 and 6.4 of Section 6 to read as follows:

Sec. 6. Investment Advisory Committee.--To assist and advise with the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands on matters relating to the management of investments for which he is responsible, the Investment Advisory Committee, heretofore established, shall be continued. The following rules shall apply to such Committee:

6.2 Selection Procedure.--Appointments to such Committee shall be made by the Board of Regents after recommendation by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

6.4 Meetings.--Meetings shall be held quarterly and at such other dates as may be considered advisable by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

(g) Amend Section 7 to read as follows:

Sec. 7. Brokerage Firms.

7.1 Approved List.--Normal purchase and sale transactions shall be effected through firms that have been approved by the Board of Regents after recommendation by the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands.

7.2 Unlisted Securities.--Purchases and sales will generally be effected through brokers on the approved list. Where the best interests of The University of Texas System seem to require it, such transactions may be effected through such broker or brokers as the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands may select.

7.3 Block Transactions.--Block purchases and sales will generally be effected through brokers on the approved list. Where the best interests of The

University of Texas System seem to require it, such transactions may be effected through such broker or brokers as the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands may select.

(12) Amend Chapter X of Part Two of the Regents' Rules and Regulations as follows:

(a) Amend Section 4 to read as follows:

Sec. 4. Rentals and related policies and rates for dormitories and housing facilities shall be approved in advance by the institutional head, the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Board of Regents.

(b) Amend Section 6 to read as follows:

Sec. 6. The money values of meals, lodging, and other services the employees are authorized to receive in lieu of additional wages or salary, are recommended to the institutional head by the chief business officer and approved by the Chancellor-Elect [DEPUTY CHANCELLOR], the Chancellor, and the Board of Regents.

(c) Amend Subsections 8.1 and 8.4 of Section 8 to read as follows:

8.1 At least eighteen copies of the minutes of all meetings of the Board of Directors of Texas Student Publications, Inc., shall be delivered promptly to the President of The University of Texas at Austin for distribution to the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Academic Affairs, the members of the Board of Regents, the Secretary to the Board of Regents, and such members of the U.T. Austin administration as the President of The University of Texas at Austin may direct. No action of the Board of Directors of Texas Student Publications, Inc., shall have any force or effect until it has been approved by the Board of Regents.

8.4 Within ninety days following the close of each fiscal year of Texas Student Publications, Inc., there shall be furnished to the Chancellor for distribution to the members of the Board of Regents, the Secretary to the Board of Regents, and to such members of the administration as the Chancellor-Elect [DEPUTY CHANCELLOR] or the Chancellor may direct, at least fifteen copies of a complete audit of the fiscal year, prepared by a certified public accountant selected by the Board of Directors of Texas Student Publications, Inc.

(d) Amend Subsections 9.5, 9.7, 9.9, and 9.10 to read as follows:

9.5 At least eighteen copies of the minutes of all meetings of the Board of Directors and the Executive Committee shall be delivered promptly to the President of The University of Texas at Austin for distribution to the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-

Chancellor for Academic Affairs, the members of the Board of Regents, the Secretary to the Board of Regents, and such other members of the U. T. Austin administration as the President of The University of Texas at Austin may direct. No budget or budget amendment adopted by the Board of Directors of the Texas Union, or of any committee or subcommittee of such Board, shall have any force or effect until such budget or budget amendment has been approved by the Board of Regents.

- 9.7 Within ninety days following the close of each fiscal year of the Texas Union, there shall be furnished to the President of The University of Texas At Austin for distribution to the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor, to the members of the Board of Regents, to the Secretary to the Board of Regents, and to such other members of the administration as the President of The University of Texas At Austin may direct, at least 15 copies of a complete audit of the fiscal affairs of the Texas Union during the preceding fiscal year.
- 9.9 The Union Director shall serve as chief executive official in the Union Building. The Board of Directors of the Texas Union shall recommend annually on June 1 through the President of The University of Texas at Austin to the Chancellor-Elect [DEPUTY CHANCELLOR] and the Board of Regents the appointment of the Union Director. His term of service shall extend from September 1 through the following August 31. The Union Director shall have the responsibility for the day-to-day operation of the Union Building and its program of activities. He shall be charged with coordinating the various functions of the Building and the interests of the various groups served by the Building. The Union Director shall recommend for appointment, and with the approval of the Board of Directors of the Texas Union, shall employ all subordinate employees. He shall supervise and direct their work. The Union Director shall be a member of all committees without vote. On May 1 annually he shall make a complete report to the Board of Directors of the Texas Union covering the activities in the Union Building. The report shall be transmitted through the President of The University of Texas at Austin to the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor, to the Board of Regents, to the Secretary to the Board of Regents, and to such other members of the administration as the President of The University of Texas at Austin may direct. The Union Director shall perform such additional services as may be required by the Board of Directors and approved by the Board of Regents.
- 9.10 While various parts and facilities of the Union Building are reserved primarily for the general use of students and faculty, provision is made for extending the use of positions of the Building to special groups for their exclusive use when this can be done in such manner as not to interfere with the regular program of the Union, and in such cases a rental price may be charged. However, when persons, groups, or organizations officially designated by the President of The University of Texas at Austin, by the

Chancellor, by the Chancellor-Elect [DEPUTY CHANCELLOR], or by the Board of Regents as guests of the University desire to use the facilities of the Union, such privilege shall be granted and shall be granted without cost to the guest group. It is understood, of course, that all requests for the use of the facilities of the Union shall be subject to the principle that prior reservations will be respected, and for that reason requests for the use of the Building or any part of it should be made as early as possible.

(e) Amend Subsection 10.1 of Section 10 to read as follows:

- 10.1 At least eighteen copies of the minutes of all meetings of the Athletics Council at The University of Texas at Austin shall be delivered promptly to the President of The University of Texas at Austin for distribution to the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Academic Affairs, the members of the Board of Regents, the Secretary to the Board of Regents, and such other members of the U. T. Austin administration as the President of The University of Texas at Austin may direct.

(13) Amend Chapter XI of Part Two of the Regents' Rules and Regulations as follows:

Amend Section 1 to read as follows:

- Sec. 1. Research and Training contracts, grants, or agreements with outside agencies shall be approved by the institutional head, and ratified via the institutional dockets by the Board of Regents. [The Chancellor or the Chancellor-Elect [DEPUTY CHANCELLOR] may modify this requirement at his discretion for certain contracts and grants by issuing appropriate instructions for so doing.) Funds shall not be encumbered or expended under any such contract or grant prior to a approval thereof.
- Sec. 5. Proposals as to overhead rates on cost-reimbursement contracts and other government contracts and grants shall be worked out in preliminary form by the chief business officer concerned and shall be reviewed and approved by the System Comptroller before being submitted. Subject to approval of the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the System Comptroller shall negotiate all such overhead rates for the component institutions of The University of Texas System.

(14) Amend Chapter II of Part One of the Regents' Rules and Regulations as follows:

(a) Amend Subsections 2.1 and 2.2 of Section 2 to read as follows:

2.1 Principal Officers.

The Chancellor is the chief executive officer and the Chancellor-Elect [DEPUTY CHANCELLOR] the chief administrative officer of The University of Texas System. The principal officers of System Administration [WITH LINE FUNCTION] are the Deputy Chancellor for Administration, the [EXECUTIVE] Vice-Chancellor for Academic Affairs, and the [EXECUTIVE] Vice-Chancellor for Health Affairs [AND THE EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]. The other senior officers of System Administration are: the Executive Assistant to the Chancellor-Elect; the Special Assistant to the Chancellor-Elect; Executive Director of News and Information; the Assistant Vice-Chancellor for Health Programs; the Assistant Vice-Chancellor for Academic Programs; the Assistant Vice-Chancellor for Student Affairs; the Executive Director for Development; the Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands; the Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations; [THE VICE-CHANCELLOR FOR PUBLIC AFFAIRS; THE EXECUTIVE DIRECTOR OF THE UNIVERSITY OF TEXAS SYSTEM DEVELOPMENT BOARD;] the Comptroller; the Executive Director of Facilities Planning and Construction; [THE EXECUTIVE DIRECTOR OF NEWS AND INFORMATION;] the Director of the Law Office; the System Personnel Director; the Budget Director; and the Director of Accounting.

2.2 Appointment and Tenure of Administrative Officers.

2.21 The Chancellor of The University of Texas System shall be elected by the affirmative vote of a majority of the Regents in office; the Chancellor-Elect [DEPUTY CHANCELLOR], upon nomination by the Chancellor, shall be elected by the affirmative vote of a majority of the Regents in office. Each shall hold office without fixed term subject to the pleasure of the Board of Regents.

2.22 All other administrative officers of The University of Texas System shall be elected by the Board of Regents pursuant to final approval by the Chancellor after nomination by the Chancellor-Elect [DEPUTY CHANCELLOR]. Officers so elected shall not have tenure by virtue of their respective administrative offices. They shall hold office without fixed term subject to the pleasure of the Chancellor-Elect [DEPUTY CHANCELLOR] and the Chancellor, whose joint actions concerning administrative offices and officers are in turn subject to review and approval by the Board of Regents.

(b) Amend Subsection 2.3 of Section 2 to read as follows:

2.3 Staff and Line Functions of Officers Other than the Chancellor.

2.31 Staff function. Each official of System Administration shall be responsible for planning and policy formulation in his particular field and



shall serve as adviser in his area to the Chancellor-Elect [DEPUTY CHANCELLOR]. In addition, with the knowledge of the Chancellor-Elect [DEPUTY CHANCELLOR], he shall advise and consult with other members of System Administration and with the officials of the component institutions in his particular field of competence.

- 2.32 Duties [LINE FUNCTION]. Officers of System Administration shall have such duties [LINE FUNCTION] as shall be assigned to them by the Chancellor-Elect [DEPUTY CHANCELLOR], and by delegation of the Chancellor-Elect [DEPUTY CHANCELLOR] and as his personal representative, they may be assigned specific executive responsibilities for carrying out administrative policies.

(c) Amend Subsection 2.4 of Section 2 to read as follows:

2.4 Administrative Authority, Duties, and Responsibility.

2.41 Chancellor. The Chancellor is the chief executive officer of The University of Texas System. In the areas of development, general policy, and general academic planning for The University of Texas System and its component institutions, the Chancellor, by delegation from the Board of Regents, is authorized to exercise or to delegate all of the power and authority possessed by the Board of Regents in the governance of the institutions composing The University of Texas System, save and except in those instances and areas where the Board of Regents has expressly reserved the exercise of such power and authority to itself. The Chancellor-Elect [DEPUTY CHANCELLOR] is his delegate in the administration of the System and its component institutions. The chief administrative officer of each component institution in the System, acting in a line capacity for the operation of his institution, reports to the Chancellor-Elect [DEPUTY CHANCELLOR] [THROUGH THE APPROPRIATE EXECUTIVE VICE-CHANCELLOR] and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR] and, through him, to the Chancellor and the Board of Regents. The Chancellor is responsible to the Board of Regents for reviewing developmental aspects of these reports.

2.411 Authority and Responsibilities of the Chancellor. The Chancellor shall advise and counsel with the Board of Regents concerning development, general policy, and general academic planning of all component institutions of The University of Texas System. He shall:

2.411(1) Act as executive agent of the Board of Regents in implementing general policies of the Board through administrative and executive delegations to the Chancellor-Elect [DEPUTY CHANCELLOR].

2.411(2) Recommend budgets for the operation of the component institutions of The University of Texas System, as approved in consultation with the Chancellor-Elect [DEPUTY CHANCELLOR].

- 2.411(3) After consultation with the Chancellor-Elect [DEPUTY CHANCELLOR], present to the Board of Regents the nominations of the Chancellor-Elect [DEPUTY CHANCELLOR] of all officers of System Administration and the component institutions.
- 2.411(4) Act, with the Chancellor-Elect [DEPUTY CHANCELLOR] as his delegate, as the official medium of communication between the Board of Regents and the officers, staffs, faculties, and students of the component institutions of The University of Texas System.
- 2.411(5) With the aid and advice of the Board of Regents, and with the Chancellor-Elect [DEPUTY CHANCELLOR] as his delegate, represent The University of Texas System with the Legislature and the Coordinating Board, Texas College and University System, and other State or Federal agencies.
- 2.411(6) Serve as an ex officio member of all institutional faculties of The University of Texas System.
- 2.411(7) With the cooperation of the Chancellor-Elect [DEPUTY CHANCELLOR], interpret the programs and needs to the public under policies established by the Board of Regents.
- 2.411(8) Serve as chief executive agent of the Board of Regents in establishing policies and procedures for determining and approving developmental needs of The University of Texas System and in directing efforts to attract private fund support for meeting these needs through the Development Board.
- 2.411(9) Review and recommend such annual budgets and biennial legislative submissions of each component institution of The University of Texas System as have been approved by the Chancellor-Elect [DEPUTY CHANCELLOR]. The final budgetary review shall take place at least two weeks before the printing of documents for presentation to the Board.
- 2.412 Although the Chancellor normally shall act through the Chancellor-Elect [DEPUTY CHANCELLOR] regarding the affairs of any component institution of The University of Texas System, he shall not be precluded from direct participation and communications with faculty members and groups in development plans when circumstances warrant and the Chancellor-Elect [DEPUTY CHANCELLOR] is informed.
- 2.413 The Chancellor reports to and is responsible to the Board of Regents.

2.414 The Chancellor's Academic Planning Cabinet.  
The Chancellor's Academic Planning Cabinet is composed of the Chancellor, the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Academic Affairs, the [EXECUTIVE] Vice-Chancellor for Health Affairs, and the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]. The Cabinet will meet at least quarterly on the call of the Chancellor. The Chancellor acts as the Cabinet's permanent chairman and chief executive officer. The Chancellor-Elect [DEPUTY CHANCELLOR] acts as the permanent vice chairman of the Cabinet. The Cabinet shall conduct meetings to review academic planning and to develop recommendations and guidelines for academic development for The University of Texas System and its existing or new component institutions. The Chancellor receives the recommendations and guidelines and transmits them to the Board of Regents together with his recommendation thereon. The Coordinator for Program Planning is a staff member of the Chancellor's Academic Planning Cabinet.

(d) Amend Subsection 2.42 of Section 2 to read as follows:

2.42 Executive Director for [OF THE UNIVERSITY OF TEXAS SYSTEM] Development [BOARD]. The Executive Director for [OF THE UNIVERSITY OF TEXAS SYSTEM] Development [BOARD] is an officer of the System Administration.

(e) Amend Subdivision 2.422 of Subsection 2.42 of Section 2 to read as follows:

2.422 The Executive Director for [OF THE UNIVERSITY OF TEXAS SYSTEM] Development [BOARD] reports to and is responsible to the Chancellor.

(f) Amend Subsection 2.43 and its Subdivision 2.431, delete Subdivision 2.432, and amend Subsection 2.44 of Section 2 to read as follows:

2.43 Chancellor-Elect [DEPUTY CHANCELLOR]. The Chancellor-Elect [DEPUTY CHANCELLOR] is the chief administrative officer in the day-to-day operations of The University of Texas System and its component institutions. In such operations, the Chancellor-Elect [DEPUTY CHANCELLOR], by delegation from the Board of Regents and the Chancellor, is authorized to exercise all of the power and authority possessed by the Board of Regents in the governance of the component institutions of The University of Texas System, except in those areas and instances where the Board of Regents has expressly reserved the exercise of such power and authority to itself or to the Chancellor. The chief administrative officer of each component institution, acting in line capacity for the operation of his institution reports to the Chancellor-Elect [DEPUTY CHANCELLOR THROUGH THE APPROPRIATE EXECUTIVE VICE-CHANCELLOR] and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR] and through him to the Chancellor and the Board of Regents.

2.431 Authority and Responsibilities of the Chancellor-Elect [DEPUTY CHANCELLOR]. The Chancellor-Elect [DEPUTY CHANCELLOR] shall, after consultation with the Chancellor, advise and counsel with the Board of Regents in establishing and promulgating basic policies for the government and operation of the component institutions of The University of Texas System. The Chancellor shall delegate to the Chancellor-Elect [DEPUTY CHANCELLOR] the responsibility to:

2.44 [EXECUTIVE] Vice-Chancellor for Academic Affairs. The [EXECUTIVE] Vice-Chancellor for Academic Affairs (general academic institutions) is an administrative officer of System Administration.

2.441 By delegation from the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Academic Affairs discharges those duties and responsibilities of the Chancellor-Elect [DEPUTY CHANCELLOR] related to academic affairs. He has the general assignment of effective coordination, direction, and regular operation of the

general academic institutions. Specifically, he:

- 2.441(1) Through the Chancellor-Elect [DEPUTY CHANCELLOR] to the Board of Regents, submits recommendations on The University of Texas System programs in education, research, and public service, including general plans and operations of the general academic institutions.
- 2.441(2) Processes proposals from the general academic institutions requiring action by the Chancellor-Elect [DEPUTY CHANCELLOR] and/or the Board of Regents. [THE PROCESSING IS PRIOR TO ACTION BY THE DEPUTY CHANCELLOR].
- 2.441(3) Prepares and submits to the Chancellor-Elect [DEPUTY CHANCELLOR], and through him to the Board of Regents, long-range and immediate academic plans. With the knowledge of the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], he makes recommendations for development and operation of a coordinated University of Texas System for education and research and public services connected therewith.
- 2.441(4) Pursuant to governing policies, recommends upon the annual operating budget requests submitted on behalf of each general academic institution (one month prior to review by the Board of Regents).
- 2.441(5) Recommends to the Chancellor-Elect [DEPUTY CHANCELLOR], and through him to the Board of Regents, legislative appropriation requests (and policies for the development of such requests) to be submitted by The University of Texas System on behalf of the general academic institutions.
- 2.441(6) In all matters relating to State and Federal agencies, keeps the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] regularly informed of developments and recommendations in the general academic institutions, especially those in areas of legislation, budget proposals, and Federal agency contracts and grants. In turn, the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] keeps the [EXECUTIVE] Vice-Chancellor for Academic Affairs informed of State and National programs significant to the policy, development, and operation of the general academic

institutions. Together, they arrange for appropriate distribution of this information within The University of Texas System.

2.442 The [EXECUTIVE] Vice-Chancellor for Academic Affairs reports to and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR].

2.443 Academic Affairs Council. The Academic Affairs Council is composed of the [EXECUTIVE] Vice-Chancellor for Academic Affairs and the chief administrative officers of The University of Texas System's divisions or general academic institutions. The [EXECUTIVE] Vice-Chancellor for Academic Affairs acts as the Council's permanent chairman and chief executive officer. The Council shall conduct regular meetings to review common problems of planning, development, and operation in the several institutions represented, and the [EXECUTIVE] Vice-Chancellor for Academic Affairs reviews the recommendations of the Council and transmits them to the Chancellor-Elect [DEPUTY CHANCELLOR], together with his recommendation thereon.

(g) Amend Subsection 2.45 of Section 2 to read as follows:

2.45 [EXECUTIVE] Vice-Chancellor for Health Affairs. The [EXECUTIVE] Vice-Chancellor for Health Affairs is an administrative officer of System Administration.

2.451 By delegation from the Chancellor-Elect [DEPUTY CHANCELLOR], the [EXECUTIVE] Vice-Chancellor for Health Affairs discharges those duties and responsibilities of the Chancellor-Elect [DEPUTY CHANCELLOR] related to health affairs. He has the general assignment of effective coordination, direction, and regular operation of those institutions concerned primarily with health sciences. Specifically, he:

2.451(1) Through the Chancellor-Elect [DEPUTY CHANCELLOR] to the Board of Regents, submits recommendations on The University of Texas System programs in health science education, research, and public service, including general plans and operations, of the component biomedical institutions.

2.451(2) Processes proposals from the component institutions devoted to the health professions requiring action by the Chancellor-Elect [DEPUTY CHANCELLOR] and/or the Board of Regents. The processing is prior to action by the Chancellor-Elect [DEPUTY CHANCELLOR].

2.451(3) Prepares and submits to the Chancellor-Elect [DEPUTY CHANCELLOR], and through him to the Board of Regents, long-range and immediate academic plans. With the knowledge

of the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], he makes recommendations for development and operation of a coordinated University of Texas System for education and research in the health professions and for patient care and public services connected therewith.

- 2.451(4) Pursuant to governing policies, recommends upon the annual operating budget requests submitted on behalf of each component institution devoted to the health professions (one month prior to review by the Board of Regents).
- 2.451(5) Recommends to the Chancellor-Elect [DEPUTY CHANCELLOR] and through him to the Board of Regents, Legislative Appropriation Requests (and policies for the development of such requests) to be submitted by The University of Texas System on behalf of the component institutions dedicated to the health professions.
- 2.451(6) In all matters relating to State and Federal agencies, keeps the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] regularly informed of developments and recommendations in the health science institutions, especially those in areas of legislation, budget proposals, and Federal agency contracts and grants. In turn, the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] keeps the [EXECUTIVE] Vice-Chancellor for Health Affairs informed of State and National programs significant to the policy, development, and operations of the health sciences institutions. Together they arrange for appropriate distribution of this information within The University of Texas System.
- 2.452 The [EXECUTIVE] Vice-Chancellor for Health Affairs reports to and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR].
- 2.453 Health Affairs Council. The Health Affairs Council is composed of the [EXECUTIVE] Vice-Chancellor for Health Affairs and the chief administrative officers of The University of Texas System's divisions or component institutions concerned directly with health affairs. The [EXECUTIVE] Vice-Chancellor for Health Affairs acts as the Council's permanent chairman and chief executive officer. The Council shall conduct regular meetings to review common problems of planning, development, and

operation in the several institutions represented, and the [EXECUTIVE] Vice-Chancellor for Health Affairs receives the recommendations of the Council and transmits them to the Chancellor-Elect [DEPUTY CHANCELLOR], together with his recommendation thereon.



(h) Amend Subsection 2.46 of Section 2 as follows:

2.46 Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]. The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] is the chief financial officer of The University of Texas System. He is responsible for planning and implementing an effective program for uniform business systems development and management.

2.461 In carrying out his primary functions and duties, the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]:

- 2.461(1) Recommends policies for the preparation and review of all operating budgets and legislative budget requests.
- 2.461(2) Plans a uniform system of accounting and budgeting for the component institutions and System Administration of The University of Texas System.
- 2.461(3) Formulates plans for financial reporting consistent with the highest standards.
- 2.461(4) Develops and implements programs for the most efficient management of personnel and resources.
- 2.461(5) Develops and implements programs of long-range planning for physical facilities and financial resources.
- 2.461(6) Has direct administrative authority and responsibility for efficient functioning of the following divisions and operations:
  - 2.461(61) Business Operations of the Component Institutions - (Coordination of activities).
  - 2.461(62) Associate Deputy Chancellor for [VICE-CHANCELLOR OF] Investments, Trusts and Lands
  - 2.461(63) Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations.
  - 2.461(64) Office of the Comptroller
  - 2.461(65) Office of Executive Director of Facilities Planning and Construction.
  - 2.461(66) Office of Budget Director.
  - 2.461(67) Law Office.
  - 2.461(68) Office of System Personnel Director.
  - 2.461(69) Office of Director of Accounting of The University of Texas at Austin (with respect to System Administration activities).

2.462 The Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] reports to and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR].

(i) Amend Subsection 2.47 of Section 2 to read as follows:

- 2.47 Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands. The Associate Deputy Chancellor [Vice-Chancellor] for Investments, Trusts and Lands is an administrative office of The University of Texas System, and his duties include the following:
- 2.471 He recommends through the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor to the Board, and implements when they are approved by the Board, policies and actions with respect to:
- 2.471(1) The investment, management, and administration of all endowment funds belonging to The University of Texas System and its component institutions, including the Permanent University Fund, the Available Fund, and all trust and special funds.
- 2.471(2) The management and administration of the surface of all endowment lands and real estate belonging to The University of Texas System and its component institutions, including the West Texas Lands and all trust properties.
- 2.471(3) The management and administration of oil, gas, and other mineral exploration and production on all endowment lands and real estate belonging to The University of Texas System and its component institutions, including the West Texas Lands and all trust properties.
- 2.471(4) The issuance, management and payment of all bonds and other evidences of indebtedness issued by the Board of Regents for The University of Texas System and its component institutions.
- 2.471(5) Working closely with the Board for Lease of University Lands in the discharge of its duties and responsibilities.
- 2.471(6) Presenting to the Board of Regents through the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Chancellor-Elect [DEPUTY CHANCELLOR], and the Chancellor periodic reports of the status and prospect of funds for which he has responsibility and that will be available for expenditure by The University of Texas System and its component institutions.
- 2.471(7) Consulting with the Executive Associate for Economic Affairs with respect to the development of long-range plans for the development and management of the economic resources of The University of Texas System and its component institutions.

- 2.471(8) Supervising the proper operation of the following budgeted activities:
- (1) Board for Lease - University Lands.
  - (2) Auditing Oil and Gas Production.
  - (3) University Lands - Geology and Surveying.
  - (4) Oil Field Supervision and Geophysical Exploration.
  - (5) University Lands - Surface Leasing.
  - (6) Endowment Office.
  - (7) Securities Division.

2.472 The Associate Deputy Chancellor [VICE-CHANCELLOR] for Investments, Trusts and Lands reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS.]

(j) Amend Subsection 2.48 of Section 2 to read as follows:

- 2.48 Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations. The Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations is an administrative officer of The University of Texas System.
- 2.481 Subject to the delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations is responsible for:
- 2.481(1) Supervising and coordinating the acquisition of all real property at the component institutions.
  - 2.481(2) Supervising and coordinating the various negotiations required in the establishment of new institutions.
  - 2.481(3) Supervising and coordinating the System-wide security program including recommendations for training, equipment, and personnel.
  - 2.481(4) In consultation with other administrative officers of the component institutions, recruiting and training administrative personnel to staff both new and existing institutions, and serving as administrative orientation officer for the System.
- 2.482 The Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].
- 2.483 The Security Council. The Security Council is composed of the Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations, the [EXECUTIVE] Vice-Chancellor for Academic Affairs, the [EXECUTIVE] Vice-Chancellor for Health Affairs, and the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]. The Assistant Deputy Chancellor [VICE-CHANCELLOR] for Operations acts as the Council's permanent chairman and calls the meetings. The Council shall conduct meetings to review security planning, equipment, and personnel for The University of Texas System and its existing institutions. The Chancellor-Elect [DEPUTY CHANCELLOR] receives the recommendations and transmits them to the Board of Regents together with his recommendations thereon.

(k) Amend Subsection 2.49 of Section 2 to read as follows:

- 2.49 Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS]. The Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] is an officer of the System Administration.
- 2.491 Subject to the delegation of such duties by the Chancellor-Elect [DEPUTY CHANCELLOR], the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] is responsible for the following duties:
- 2.491(1) On the direction of the Chancellor-Elect [DEPUTY CHANCELLOR], the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] represents The University of Texas System in its relations with Federal agencies, the State Legislature, and State and municipal agencies, except for the Coordinating Board Budget submissions, regular and special reports required by the Coordinating Board Budget submissions, regular and special reports required by the Coordinating Board, State Auditor, or State Comptroller are compiled and furnished through the Chancellor-Elect's [DEPUTY CHANCELLOR'S] Office and the Chancellor's Office by the appropriate fiscal, admissions, administrative or academic officer of The University of Texas System. It is the responsibility of such officers to keep the Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] informed of such information requested and furnished.
- 2.491(2) Advises the Chancellor-Elect [DEPUTY CHANCELLOR] on relations with the Legislature and State and Federal agencies.
- 2.491(3) Informs appropriate administrative officers of current and long-range developments on the State and National level affecting The University of Texas System and its component institutions.
- 2.491(4) Maintains and distributes information on Federal and State programs, assuring continuous and prompt action by The University of Texas System on applications and communications to public agencies and offices.
- 2.492 The Special Assistant to the Chancellor-Elect [VICE-CHANCELLOR FOR PUBLIC AFFAIRS] reports to and is responsible to the Chancellor-Elect [DEPUTY CHANCELLOR].

- (1) Amend Subsections 2.4(10)(1) and 2.4(10)(3) or Section 2.4 to read as follows:
- 2.4(10)(1) Subject to the delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Comptroller formulates and recommends procedures to be followed in the business operations of The University of Texas System for:
  - 2.4(10)(3) The Comptroller reports to and is responsible to the Deputy Chancellor For Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].
- (m) Amend Subsections 2.4(11)(1) and 2.4(11)(2) or Section 2.4 to read as follows:
- 2.4(11)(1) Subject to the delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Executive Director:
  - 2.4(11)(2) The Executive Director of Facilities Planning and Construction reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].

(n) Amend Subsections 2.4(12)(1) and 2.4(12)(2) of Section 2 to read as follows:

- 2.4(12)(1) The Budget Director's primary responsibilities are to plan and develop systems and procedures for uniform budget preparation, budget control, and financial reporting. Subject to the delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Budget Director:
- 2.4(12)(2) The Budget Director reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].

(o) Amend Subsections 2.4(13)(1) and 2.4(13)(2) of Section 2 to read as follows:

- 2.4(13)(1) Subject to delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], for System Administration he shall:
- 2.4(13)(2) With respect to System Administration matters the Director of Accounting of The University of Texas at Austin reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS]. With respect to other matters he reports to the appropriate officers of The University of Texas at Austin.

(p) Amend Subsections 2.4(14)(1) and 2.4(14)(2) of Section 2 to read as follows:

- 2.4(14)(1) The System Personnel Director's primary responsibility is to plan, develop, and coordinate System-wide personnel policies and procedures. Subject to delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the System Personnel Director:
- 2.4(14)(2) The System Personnel Director reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].

(q) Amend Subsections 2.4(15)(1) and 2.4(15)(2) and Subdivision 2.4(15)(18) of Section 2 to read as follows:

- 2.4(15)(1) Subject to the delegation of such duties by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS], the Director is responsible for:
- 2.4(15)(18) Any other legal matters delegated by the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].
- 2.4(15)(2) The Director of the Law Office reports to and is responsible to the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS].

(r) Amend Subsection 2.4(16) of Section 2 to read as follows:

2.4(16) Business Management Council. The Business Management Council advises the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] in the areas of budgeting, business management, data processing, physical plant operations, planning, construction, and accounting systems development. The Council is composed of the chief business officers of the component institutions. Meetings will be held at the call of the Deputy Chancellor for Administration [EXECUTIVE VICE-CHANCELLOR FOR FISCAL AFFAIRS] (the Chairman), who prepares the agenda.

(s) Amend Section 3 to read as follows:

Sec. 3. Chief Administrative Officers of Component Institutions.

- 3.1 The Board of Regents, upon recommendation of the Chancellor and the Chancellor-Elect [DEPUTY CHANCELLOR], shall appoint the Chief Administrative officer of each of the component institutions. The Chief Administrative officer of each of the component institutions serves under and reports to the Chancellor-Elect [THE DIRECTION OF THE APPROPRIATE EXECUTIVE VICE-CHANCELLOR, REPORTS TO THE DEPUTY CHANCELLOR THROUGH THE APPROPRIATE EXECUTIVE VICE-CHANCELLOR], is responsible to the Chancellor-Elect [APPROPRIATE EXECUTIVE VICE-CHANCELLOR], and has access to the [DEPUTY CHANCELLOR, THE] Chancellor [,] and the Board of Regents only through the Chancellor-Elect [EXECUTIVE VICE-CHANCELLOR].
- 3.2 Within the policies and regulations of the Board of Regents and under the supervision and direction of the Chancellor-Elect [APPROPRIATE EXECUTIVE VICE-CHANCELLOR, THE DEPUTY CHANCELLOR,] and the Chancellor, the Chief Administrative officer of each unit has general authority and responsibility for the administration of that institution.
- 3.21 Specifically, the Chief Administrative officer is expected, with appropriate participation of the staff, to:
- 3.21(1) Develop and administer plans and policies for the program, organization, and operations of the institution.
- 3.21(2) Interpret The University of Texas System policy to the staff, and interpret the institution's program and needs to the Chancellor-Elect [APPROPRIATE EXECUTIVE VICE-CHANCELLOR, THE DEPUTY CHANCELLOR,] and the Chancellor and to the public.
- 3.21(3) Develop and administer policies relating to students and to the proper management of services to patients.
- 3.21(4) Recommend appropriate budgets and supervise expenditures under approved budgets.
- 3.21(5) Nominate all members of the faculty and staff, maintain efficient personnel programs, and recommend staff members for promotion, retention, or dismissal for cause.
- 3.21(6) Insure efficient management of business affairs and physical property; recommend additions and alterations to the physical plant.
- 3.21(7) Serve as presiding officer at official meetings of faculty and staff of the institution, and as ex officio member of each college or school faculty (if any) within the institution.



- 3.21(8) Appoint all faculty and staff committees.
- 3.21(9) Cause to be prepared and submitted to the Chancellor-Elect [APPROPRIATE EXECUTIVE VICE-CHANCELLOR, THE DEPUTY CHANCELLOR;] and the Chancellor for further submission to the Board of Regents (together with the Chancellor-Elect's [APPROPRIATE EXECUTIVE VICE-CHANCELLOR'S, THE DEPUTY CHANCELLOR'S,] and the Chancellor's recommendations thereon) rules and regulations for the governance of the institution. When such rules and regulations have been finally adopted and approved by the Board of Regents, they shall thereafter constitute the "Institutional Supplement" for that institution. Provided, however, that whether or not finally approved by the Board of Regents, any rule or regulation in any such "Institutional Supplement" that is in conflict with any rule or regulation in the Regents' Rules and Regulations, as now in effect, and whenever any such conflict is detected, the Chancellor-Elect [APPROPRIATE EXECUTIVE VICE-CHANCELLOR, THE DEPUTY CHANCELLOR,] the Chancellor, and the Chief Administrative officers of the component institutions shall immediately recommend to the Board of Regents such amendments to the "Institutional Supplements" as may be necessary to eliminate such conflicts.
- 3.21(10) Assume initiative in developing long-term plans for the program and physical facilities of the institution.
- 3.21(11) Assume active leadership in developing private fund support for the institution in accordance with policies and procedures established by the Chancellor with the advice of the Development Board of the component institution [UNIVERSITY DEVELOPMENT BOARD], and in collaboration with the Executive Director for [OF THE UNIVERSITY] Development [BOARD].

(t) Amend Section 4 to read as follows:

Sec. 4. Appointment of Other Administrative Officers.

- 4.1 The Board of Regents and the Chancellor shall delegate to the Chancellor-Elect [DEPUTY CHANCELLOR] the responsibility for the appointment of all other

administrative officers of the component institutions, including vice-presidents, deans, and directors, who are nominated by the Chief Administrative officers of the component institutions.

- 4.2 The Chief Administrative officer of each component institution is responsible for the appointment of the department chairmen or department heads.
- 4.3 The Board of Regents endorses the principle of reasonable faculty and student consultation in the selection of administrative officers of the component institutions, and expects the Chancellor-Elect [DEPUTY CHANCELLOR] or Chief Administrative officer, as he deems appropriate, to consult in the selection process with representative of the faculty and student body.

3. U. T. SYSTEM: RESOLUTION ON GRADUATE PROGRAM AT U. T. AUSTIN, APPROPRIATION OF \$150,000 THEREFOR, AND AMENDMENT TO REGENTS' RULES AND REGULATIONS, PART ONE, CHAPTER V, SECTION 9. --Below is a Xerox copy of material submitted to this office by System Administration:

Chancellor-Elect LeMaistre concurs in President ad interim Jordan's recommendation that the attached resolution reaffirming the continuing interest and support of the Board of Regents for a high quality graduate program at U.T. Austin be adopted by the Board of Regents. *Resolution 12 (on page 32.)*

Chancellor-Elect LeMaistre also concurs in President Jordan's recommendation that \$150,000 be appropriated from the Unappropriated Balance at U.T. Austin to the graduate program at U.T. Austin for deserving research and publication projects. These funds are needed in view of the marked reduction in recent years in funds available to the graduate program.

President Jordan also submitted, with his concurrence, a recommendation from Dean W. Gordon Whaley to change the procedures in the Regents' Rules and Regulations concerning the appointment of graduate advisers in departments offering graduate degrees. The present provisions in the Rules and Regulations do not reflect the recommendations of the last position of the system-wide faculty committee and the system-wide Graduate Assembly on this subject. The last-stated position of the system-wide graduate faculty on this topic recommended that the graduate adviser should be a representative of the graduate school administrator at each component institution and should be appointed by the graduate school administrator at each component institution. The recommendation of the system-wide graduate faculty was changed to permit under the present Rules and Regulations the department chairmen to appoint the graduate advisers. With two years of experience under the present provisions in the Rules and Regulations, it has become clear that the graduate school administrator at each institution should have more influence in the selection and work of the graduate advisers.

Vice-Chancellor Ashworth has discussed with Presidents Harrison and Smiley the proposed modifications in the Rules and Regulations to place the authority for the appointment of graduate advisers under the graduate school administration in each institution, provided that such appointments have the concurrence of the department chairmen in each case. Presidents Harrison and Smiley expressed by telephone their concurrence in such an amendment to the Rules and Regulations.

Therefore, Chancellor-Elect LeMaistre recommends the following amendments to the Regents' Rules and Regulations, Part One, Chapter V, Section 9:

Sec. 9 Graduate Advisers. After consulting with the appropriate department chairman or chairmen and with the members and associates of the graduate faculty in the area, the graduate school administrator at each component institution shall, with the concurrence of the appropriate department chairman or chairmen, appoint a graduate adviser for the department or program. The graduate adviser shall normally be a member of the graduate faculty; in those special cases in which he is an associate he shall attend without vote the meetings of the committee on graduate studies. The graduate adviser shall:

represent the graduate school administrator and the committee on graduate studies in all matters pertaining to the advising of graduate students taking major work in that academic area;

register each graduate student and act on adds, drops, section changes, and special examinations;

maintain a record of each student's work for previous degrees and copies of registrations and grades in work at his institution;

refer students to the graduate school administrator for exceptions requiring his action;

inform students and prospective students about graduate work and refer students in appropriate instances to other faculty members for advice; and

act as an assistant to the graduate school administrator in all matters that may be assigned.

/GRADUATE ADVISORS. IN EACH ACADEMIC DEPARTMENT WITH A GRADUATE PROGRAM, THE CHAIRMAN OF THE DEPARTMENT, IN CONSULTATION WITH THE COMMITTEE ON GRADUATE STUDIES AND THE GRADUATE ADMINISTRATOR, SHALL APPOINT A GRADUATE ADVISOR FOR THAT AREA. THE GRADUATE ADVISOR SHALL BE THE REPRESENTATIVE OF THE GRADUATE ADMINISTRATOR IN ALL MATTERS PERTAINING TO THE ADVISING OF GRADUATE STUDENTS TAKING MAJOR WORK IN THAT ACADEMIC AREA. THE CHAIRMAN RETAINS RESPONSIBILITY FOR THE GENERAL ADMINISTRATION AND DEVELOPMENT OF THE GRADUATE PROGRAM IN HIS ACADEMIC AREA.

IN THE INSTANCE OF PROGRAMS NOT CONFINED TO DEPARTMENTS, THE CHAIRMAN OF THE COMMITTEE ON GRADUATE STUDIES, IN CONSULTATION WITH THAT COMMITTEE AND WITH THE CONCURRENCE OF THE GRADUATE ADMINISTRATOR, SHALL APPOINT THE GRADUATE ADVISOR FOR THAT AREA.

RESOLUTION TO THE BOARD OF REGENTS ON  
GRADUATE PROGRAMS AT U.T. AUSTIN

During the last decade and a half the progress of The University of Texas at Austin toward eminence has, in large measure, been achieved through the steady increase in the scope and quality of its Graduate Program. Mindful of the essential relationship between the reputation of a university and its Graduate Program and aware that a Graduate Program of outstanding character and broad scope has a unique contribution to make to the progress of the state and region in providing faculty for its institutions of higher learning, scientists, engineers, administrators, and leaders of all kinds for the many areas of our society, the attention of both the System administration and the administration of The University of Texas at Austin is directed to the need for assuring continued growth in strength and quality of the Graduate Program. Specifically, provision needs be made for a continuing appraisal of each part of the Program, for such modifications in structure as are necessary to keep all aspects of the Program relevant to the needs of the state and region, and for full support both for maintaining established and proven programs of quality and for such innovations as may be desirable to further serve those needs. By assuring that The University of Texas at Austin remains at the forefront of graduate education, those charged with its operation can also assure that the University will maintain its eminence and continue to increase its effectiveness in serving the citizens of Texas.



THE UNIVERSITY OF TEXAS AT AUSTIN  
 OFFICE OF THE PRESIDENT  
 AUSTIN, TEXAS 78712

July 23, 1970

CHANCELLOR'S OFFICE U. of T.  
 Acknowledged ..... File .....

JUL 23 1970

To..... For info and Return  
 To..... Please Advise Me  
 To..... Please Handle

Charles A. LeMaistre, M. C.  
 Chancellor-Elect  
 The University of Texas System

Dear Dr. LeMaistre:

Enclosed for your information is a copy of a letter in which Dean W. Gordon Whaley asks me to recommend regental action on three matters:

- (1) A resolution, for which a proposed wording is attached, which would reaffirm the continuing interest and support of the Board of Regents for a high quality graduate program at UT Austin.
- (2) A request that the portion of the Regents' Rules and Regulations, (Part One, Chapter V, Section 9, p. 53) which reads as follows:

"Graduate Advisors. In each academic department with a graduate program, the chairman of the department, in consultation with the Committee on Graduate Studies and the graduate administrator, shall appoint a Graduate Advisor for that area. The Graduate Advisor shall be the representative of the graduate students taking major work in that academic area. The chairman retains responsibility for the general administration and development of the graduate program in his academic area.

"In the instance of programs not confined to departments, the chairman of the Committee on Graduate Studies, in consultation with that committee and with the concurrence of the graduate administrator, shall appoint the Graduate Advisor for that area. "

be modified to read as follows:

"Graduate Advisers. After consulting with the appropriate department chairman or chairmen and with the members and associates of the graduate faculty in the area, the graduate school administrator at each component institution shall appoint a graduate

Charles A. LeMaistre, M. D.  
July 23, 1970  
Page 2

adviser for the department or program. The graduate adviser shall normally be a member of the graduate faculty; in those special cases in which he is an associate he shall attend without vote the meetings of the committee on graduate studies. The graduate adviser shall:

represent the graduate school administrator and the committee on graduate studies in all matters pertaining to the advising of graduate students taking major work in that academic area;

register each graduate student and act on adds, drops, section changes, and special examinations;

maintain a record of each student's work for previous degrees and copies of registrations and grades in work at his institution;

refer students to the graduate school administrator for exceptions requiring his action;

inform students and prospective students about graduate work and refer students in appropriate instances to other faculty members for advice; and

act as an assistant to the graduate school administrator in all matters that may be assigned. "

- (3) A request that \$150,000 in, to use Dean Whaley's words, "relatively unrestricted money" be appropriated to the Graduate School for use as University Research Institute funds, graduate program development funds, and publication expenses. The three categories of expenditures would each utilize about one third of the total allocation.

My comments and recommendations on each of the above items follow.

- (1) The resolution proposed is an accurate reflection of the proper place of graduate education in the total program of UT Austin. I recommend that it be adopted and publicized.

Charles A. LeMaistre, M. D.  
July 23, 1970  
Page 3

- (2) The change in the Regents' Rules requested by Dean Whaley would reflect exactly the last faculty committee proposal in the matter, made by a system-wide committee and recommended for approval by the then system-wide Graduate Assembly on February 13, 1967. The rule on Graduate Advisers which now appears in the Regents' Rules and Regulations was adopted after an administratively changed version of the Graduate Assembly recommendation was approved by the Board of Regents at its meeting on November 1, 1968. Since the version of the rule proposed by Dean Whaley is that originally proposed by a system-wide committee and approved for recommendation by a system-wide Graduate Assembly, and since the administrative changes in the recommendation were made by a system officer, it seems inappropriate for me to recommend formally in the matter.

I wish to call Dean Whaley's recommendation to your attention, however, and indicate that the version of the Regents' Rule which he proposes will be of help to him in the goals he sets out in his letter. I concur with the original Graduate Assembly proposal, which is what Dean Whaley proposes be adopted.

- (3) There is no doubt but that the graduate program at UT Austin is suffering in its inability to provide enough support to deserving research and publication projects of the faculty. I therefore recommend that the appropriation of funds sought by Dean Whaley be made.

I should add that the incoming Vice President for Academic Affairs, ad interim, Dr. Peter Flawn, concurs in everything expressed in this letter.

There is enclosed a copy of a recent letter from a number of key graduate faculty members to Dean Whaley concerning the graduate program at UT Austin.

Sincerely yours,



Bryce Jordan  
President, ad interim

BJ: sg

Enclosures

cc: Dr. Peter Flawn





THE UNIVERSITY OF TEXAS AT AUSTIN

*The Graduate School*

AUSTIN, TEXAS 78712

*The Dean*

July 22, 1970

Dr. Bryce Jordan  
President ad interim  
Main Building 102

Dear Dr. Jordan:

After yesterday's discussion with you and Dr. Flawn, I am writing to refocus my concerns about the Graduate Program. Let me begin by saying that the principles involved appear to me to be unchanged. They require a public reassertion of our intent to make the Graduate Program sufficiently attractive to serve as a center for the enhancement of the various functions of The University of Texas at Austin. They require regaining and reasserting quality control over faculty appointments and student admissions and performances, and they require a working mechanism that makes it possible to keep and further develop this quality control.

Some of what is included in my letter directed via you and Chancellor LeMaistre to the Board of Regents on July 1 requires action that follows within your authority or within mine and need not be considered by the Board of Regents. The question of membership in the Graduate Faculty is very important, but I am willing to accept Kenneth Ashworth's position that this should be considered by all the units of the System. Let me say further that I am in total accord with you that other problems deserve prior attention, but having said that, I wish very directly and very deliberately to press for Regental action on three matters.

(1) The Resolution, a copy of which, identical to the one I transmitted July 1, is appended to this letter. As I told you this Resolution is aimed at some serious problems of faculty morale and providing the background for other actions, two of which are included here, and others of which I will consider with you in due course. I think the letter I provided you that is signed by a significant group of very concerned faculty members will adequately support the Resolution. As I told you, this move was proposed to me by Chancellor Ransom, initially in relation to the entire problem of deterioration in the Graduate Program, and Chancellor Ransom has reviewed the text of the Resolution with care. The mere passing of it by the Board of Regents would wipe out a great many concerns which I will otherwise have to approach by spending thirty minutes with each of 200 faculty members.

July 22, 1970

(2) The change in the Rules and Regulations pertaining to the selection of Graduate Advisers. My suggestion now is that we take the precise wording of the text of this section as developed by the faculty committee and approved by the Assembly. The faculty committee was, incidentally, a System-wide committee and the Assembly at that time was a System-wide Assembly. The differences between that text and the present statement in the Rules and Regulations were developed in a sequence of steps largely dictated by President Hackerman but also partly by Vice-President Lindzey under President Hackerman's direction and concurred in by Vice-Chancellor Singletary. The original text is as follows:

Graduate Advisers. After consulting with the appropriate department chairman or chairmen and with the members and associates of the graduate faculty in the area, the graduate school administrator at each component institution shall appoint a graduate adviser for the department or program. The graduate adviser shall normally be a member of the graduate faculty; in those special cases in which he is an associate he shall attend without vote the meetings of the committee on graduate studies. The graduate adviser shall:

represent the graduate school administrator and the committee on graduate studies in all matters pertaining to the advising of graduate students taking major work in that academic area;

register each graduate student and act on adds, drops, section changes, and special examinations;

maintain a record of each student's work for previous degrees and copies of registrations and grades in work at his institution;

refer students to the graduate school administrator for exceptions requiring his action;

inform students and prospective students about graduate work and refer students in appropriate instances to other faculty members for advice; and

act as an assistant to the graduate school administrator in all matters that may be assigned.

Action by the Board on this point would be equivalent to the Board approving the original faculty recommendation and deleting the administratively dictated changes made in it and never approved by the faculty. I must reiterate that in an operational sense, this change is the key to what I feel I must try to achieve.

(3) My request for \$150,000 of relatively unrestricted money. As I told you in my earlier letter, the budget of the Graduate Program has

Dr. Bryce Jordan

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July 22, 1970

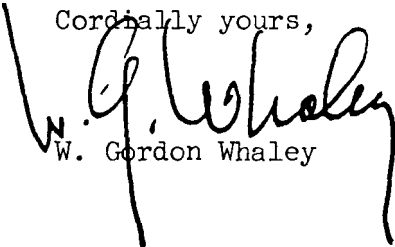
been reduced by three-fourths in the last two years, from approximately two million to one-half million for the support of fellowships, scholarships, research awards and all the various operations of the Graduate Program. The support of the University Research Institute, which is a faculty-directed endeavor, has been reduced from \$430,000 to \$280,000 at a time when all of the expenses involved have escalated rapidly.

I should like to repeat that this money would have to be relatively unrestricted, but I would use of the order of \$50,000 as a minimal supplement to the URI funds, another \$50,000 for Graduate Program development for which I now have requests in hand totalling three quarters of a million dollars and of the order of \$50,000 for publication expenses. The publication expenses include several of the journals Dr. Flawn has listed that have long been supported by the Dean of the Graduate School but, equally important, subvention to the University of Texas Press for the publication of University faculty scholarly work and payment of excess publication charges of really significant manuscripts by faculty members in national and international professional journals.

I recognize fully the extreme limitations on the budget, but I can be given all the authority essential to rescuing this program and fail utterly if I am not provided with at least minimum funds. The figure ought to be somewhere of the order of a million dollars, but I prefer to pay attention to the facts of life and simply operate an extremely tight program. What I do not want to see happen is for us to lose another ten or a dozen key faculty members because we cannot simply support really basic requests.

I will gladly discuss any of this with you further, and if we achieve what is set forth here, I shall beseege you with additional requests that do not need to involve the time of the System administration and the Board of Regents. Please be assured that my colleagues and I have re-examined this situation daily for months. We are quite prepared to make proposals in a sequence of steps and to be utterly conservative and rigidly selective in expenditures, but knowing something about the state of this Graduate Program as of a few years ago and being beset daily by indications of its deterioration, we are not prepared to run the train further downhill nor to face our faculty colleagues with statements of utter despair over continuation of what has happened.

Cordially yours,

  
W. Gordon Whaley

WGW:mcg

D R A F T

During the last decade and a half the progress of The University of Texas at Austin toward eminence has, in large measure, been achieved through the steady increase in the scope and quality of its Graduate Program. Mindful of the essential relationship between the reputation of a university and its Graduate Program and aware that a Graduate Program of outstanding character and broad scope has a unique contribution to make to the progress of the state and region in providing faculty for its institutions of higher learning, scientists, engineers, administrators, and leaders of all kinds for the many areas of our society, the attention of both the System administration and the administration of The University of Texas at Austin is directed to the need for assuring continued growth in strength and quality of the Graduate Program. Specifically, provision needs be made for a continuing appraisal of each part of the Program, for such modifications in structure as are necessary to keep all aspects of the Program relevant to the needs of the state and region, and for full support both for maintaining established and proven programs of quality and for such innovations as may be desirable to further serve those needs. By assuring that The University of Texas at Austin remains at the forefront of graduate education, those charged with its operation can also assure that the University will maintain its eminence and continue to increase its effectiveness in serving the citizens of Texas.

4. U. T. AUSTIN: REQUEST FOR ELECTRICAL RIGHT-OF-WAY EASEMENT TO CITY OF AUSTIN ALONG BALCONES TRACT. --Below is a Xerox copy of material submitted by System Administration:

A request has been received from the City of Austin for approval of a ten-foot electrical right-of-way easement for a 12.5 KVA overhead utility line paralleling the Missouri Pacific railroad track along the boundary of the Balcones Tract, The University of Texas at Austin, as more fully described in easement document and sketch attached thereto. This line will be available for any future electrical connection which may be needed on the Balcones Tract and should prove of benefit to the University at some later date. It is recommended by President Jordan and System Administration that this easement be granted to the City of Austin and that Chairman Erwin be authorized to sign the easement document, after approval as to content by Mr. Lester E. Palmer and as to legal form by a University Attorney.

5. U. T. AUSTIN, U. T. EL PASO, AND U. T. ARLINGTON: STUDENT FEES. --Below is a Xerox copy of material submitted by System Administration regarding Blanket Tax allocations:

Following considerable discussion at the Board of Regents' meeting on July 10, 1970, action was deferred on the following recommendations by President ad interim Jordan regarding the U.T. Austin Blanket Tax allocations:

1. The basic Blanket Tax for 1970-71 covers only the allocations to the Athletics Council (\$12.00 from students and faculty; \$20.00 from spouses), Texas Student Publications (\$4.10 from students and faculty; no allocation from spouses), and the Cultural Entertainment Committee (\$3.50 from students and faculty; \$3.50 from spouses).
2. That the item for the Students' Association on the 1970-71 Blanket Tax (\$1.90 from students and faculty; no allocation from spouses) be made optional, with the purchaser free to pay the allocation or not, as he chooses.
3. That the allocation to the Cultural Entertainment Committee be made optional on the 1971-72 Blanket Tax, with the individual free to purchase the entertainment or not, as he chooses.

After further review of this matter, President Jordan recommends that the above recommendation be withdrawn and President Jordan and System Administration recommend that the Blanket Tax package approved by the Board of Regents for the 1970-71 academic year on May 29, 1970, remain in effect.

It is further recommended by System Administration that the possibility of making such student fees optional at U.T. Austin, U.T. Arlington, and U.T. El Paso be studied by these institutions, and that a report on this be forwarded through System Administration to the Board of Regents for consideration prior to the allocation of these fees for the 1971-72 academic year.

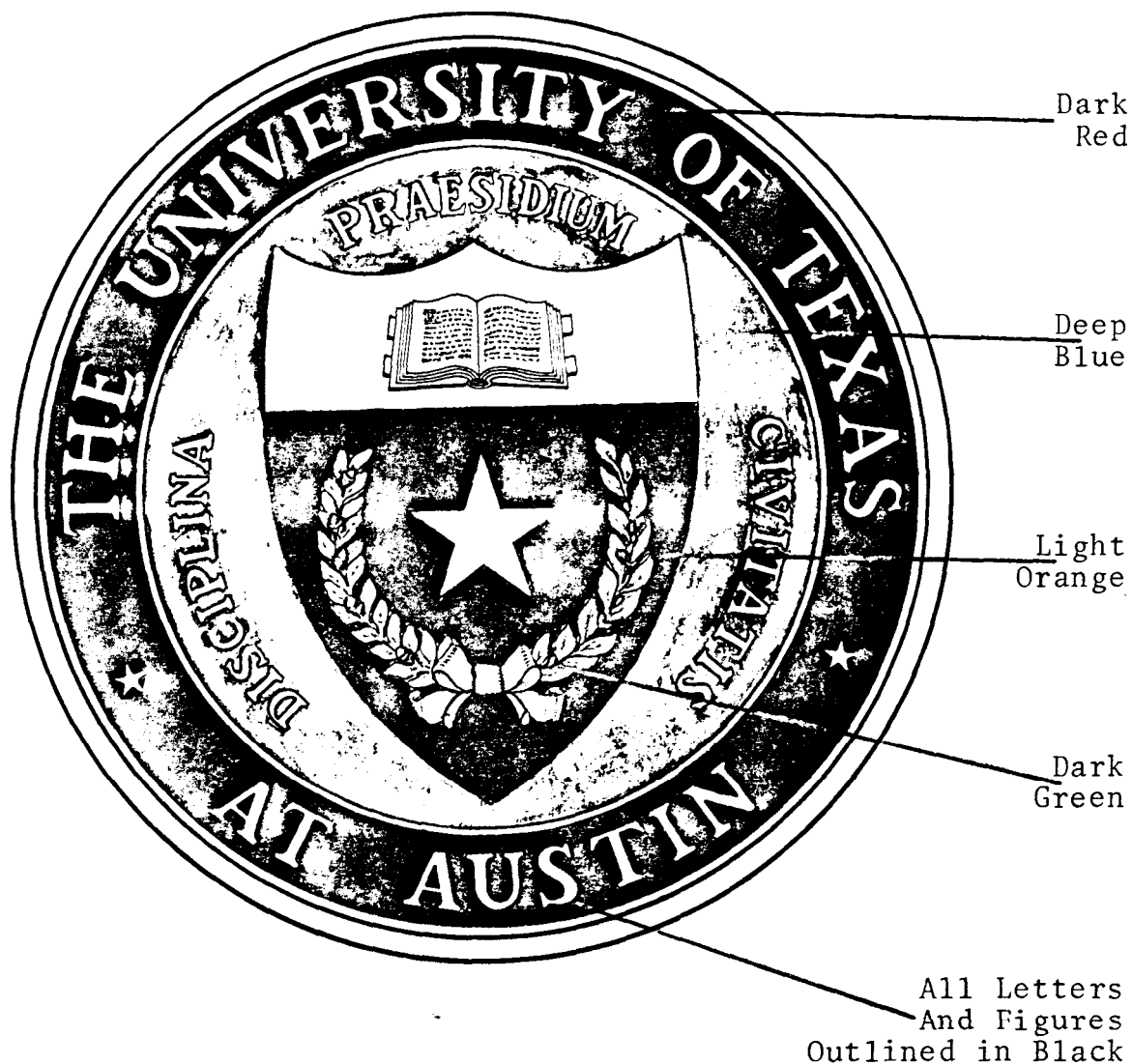
6. U. T. AUSTIN, U. T. ARLINGTON, U. T. DALLAS, U. T. SAN ANTONIO, U. T. PERMAIN BASIN, U. T. EL PASO, GALVESTON MEDICAL BRANCH, DALLAS MEDICAL SCHOOL, SAN ANTONIO MEDICAL SCHOOL, HOUSTON DENTAL BRANCH, AND SAN ANTONIO DENTAL SCHOOL : RECOMMENDATION FOR OFFICIAL INSTITUTIONAL SEALS, COLORS, MASCOTS, AND THEMES FOR THE GENERAL ACADEMIC INSTITUTIONS, AND OFFICIAL SEALS FOR FIVE BIO-MEDICAL COMPONENTS. --Below is a Xerox copy of material presented by System Administration:

Chancellor-Elect LeMaistre concurs in the recommendations received from the heads of the general academic institutions concerning their official institutional seals. Formal approval of these seals by the Board as set forth below is recommended in accordance with the March 6, 1970, action of the Board of Regents, formally adopted as Part II, Chapter I, Section' 9, of the Rules and Regulations.

The standard official seal to be used by all general academic institutions, except U.T. El Paso, is to be the seal of The University of Texas System as adopted by the Board of Regents on March 6, 1970, with the lettering of the outside circle changed as follows. The words "Seal of" will be removed, a star will be placed before "The" and after "Texas" and that portion across the bottom of the seal will read from left to right:

<u>Institution</u>	<u>As Appearing on the Seal</u>
U.T. Austin	The University of Texas at Austin
U.T. Arlington	The University of Texas at Arlington
U.T. San Antonio	The University of Texas at San Antonio
U.T. Dallas	The University of Texas at Dallas
U.T. Permian Basin	The University of Texas Permian Basin

A sample seal for The University of Texas at Austin is shown below.



#### Notes Regarding Colors

1. The shade of orange is the one used in the arch of the Student Union Building.
2. The shades of red, blue, and green have not been officially selected, but are strong shades of these colors in conformity to heraldic usage.

(Based upon U.T. Austin seal designed by the late Professor William J. Battle and rendered by Associate Professor Leonardt F. Kreisle)

Under the proviso in the March 6, 1970, Board action ("...if any component institution has previously adopted and presently uses an institutional seal, such component institution may continue to use such seal in lieu of the seal hereby provided for"), the System Administration and President Smiley recommend the formal adoption of the seal set forth below for

The University of Texas at El Paso. Long acceptance and traditional usage of this seal to symbolize U.T. El Paso warrant its official adoption.



Approval is also requested for the following designations within the provisions of the March 6, 1970, action of the Board of Regents:

<u>Institution</u>	<u>Colors for Athletics</u>	<u>Mascot or Theme for Athletics</u>
U.T. Austin	Orange and White	Longhorn Steer
U.T. Arlington	Blue and White	Rebel
U.T. El Paso	Orange and White	Burro

Approval is also requested for the official seals of the Galveston Medical Branch, Dallas Medical School, San Antonio Medical School, Houston Dental Branch, and San Antonio Dental School. Colored replicas of these seals will be available at the meeting and will remain on file with the Secretary to the Board of Regents.

The seals for the remaining bio-medical components will be presented for approval at the next meeting of the Board of Regents.



*Amendment  
presented  
during Regents'  
meeting  
July 31, 1970-  
1345*

The proposal is approved with the additional recommendation by 1345

President Jordan that

1. He will carry out representative consultations with the Faculty of the College of Arts and Sciences at The University of Texas at Austin and will develop implementation procedures that will insure the preservation and continued emphasis on inter-disciplinary exchanges among the departments and colleges concerned and the unitary nature of liberal education and that
2. He will make periodic reports ~~xxxxxx~~ to the Board through System Administration of results of these consultations as well as the plans for implementation with <sup>reference</sup> reference to the protection of the unitary nature of liberal arts education and the preservation and encouragement of interdisciplinary exchanges at The University of Texas at Austin.

7. U. T. AUSTIN: REORGANIZATION OF COLLEGE OF ARTS AND SCIENCES. --Below is a Xerox copy of the material submitted by System Administration with respect to the reorganization of the College of Arts and Sciences at The University of Texas at Austin:

Chancellor-Elect LeMaistre has received and concurs in President ad interim Jordan's recommendations for the reorganization of arts and sciences at U.T. Austin and recommends their approval by the Board of Regents for implementation not later than February 1, 1971. President Jordan's plan would implement the guidelines and directives on the reorganization of arts and sciences as provided to him in Chancellor-Elect LeMaistre's letter of July 1, 1970 (copy attached). President Jordan's recommendations and supporting material are also attached.

Chancellor-Elect LeMaistre further concurs in President Jordan's recommendation that there be created an Assistant to the President and two staff positions of Assistant to the Vice-President for Academic Affairs and recommends approval.

Chancellor-Elect LeMaistre recommends that the flexibility requested by President Jordan in the assignment of departments among the colleges as described under the fifth paragraph below Item II.C. be granted by the Board of Regents. *See Page 49.*

In conclusion, Chancellor-Elect LeMaistre recommends that, if the Board of Regents approves President Jordan's recommendations, President Jordan be directed to assume, between August 1 and February 1, full responsibility and authority as delegated to him under Section 3.21(1) of Chapter II, Part One, of the Regents' Rules and Regulations, for establishing such interim organizational modifications as he deems appropriate to expedite and facilitate the establishment of the reorganization of arts and sciences.

The objectives of any transitional organizational modifications made between now and February 1 must be consistent with and focus upon the implementation of the reorganization to be effected not later than February 1. Chancellor-Elect LeMaistre recommends that the Board of Regents reiterate and make abundantly clear that the reorganization of arts and sciences at U. T. Austin has now been firmly established after years of discussion and consideration and expects at this point that the major efforts of the U. T. Austin Administration and faculty on this matter will now focus upon the realization of that reorganization.



THE UNIVERSITY OF TEXAS AT AUSTIN  
OFFICE OF THE PRESIDENT  
AUSTIN, TEXAS 78712

July 22, 1970

Charles A. LeMaistre, M. D.  
Chancellor-Elect  
The University of Texas System

Dear Dr. LeMaistre:

On July 1, 1970, I received from you a letter which combined a set of guidelines designed to implement the decision that you had reached relative to the reorganization of the College of Arts and Sciences at UT Austin. In that letter and in subsequent correspondence you stressed two main points: (1) that the guidelines were directives, and that my task was to provide recommendations of specific methods for implementing them; and (2) that I should, in addition, recommend whatever changes in the organization of the President's office I thought necessary to bring the proposed new arrangement of the arts and sciences disciplines into a balanced relationship with the other teaching and research units on the campus.

I. SUMMARY OF RECOMMENDATIONS.

In summary, the recommendations I am making in response to your guidelines are:

- A. That three colleges, tentatively designated Colleges of Humanities, Social and Behavioral Sciences, and Natural Sciences, be created, along with a Division of General and Comparative Studies. It is also recommended that each of the colleges be administered by a dean with full line authority. (See Appendices I through V.)
- B. That a line position of Provost for Sciences, Arts, and Letters be created in the Office of the President. This officer would have full administrative and fiscal responsibility for the activities of the colleges and the Division recommended above.

July 22, 1970

- C. That a staff position of Assistant to the President and two staff positions of Assistant Vice President for Academic Affairs be created in order to provide adequate administrative support in the Office of the President.

There follow explanations of these recommendations, keyed where appropriate to your guidelines of July 1.

## II. REORGANIZATION OF THE COLLEGE OF ARTS AND SCIENCES

### A. Consultations

In your letter of July 1 you indicated that you would leave to me the extent of consultation I might wish to seek, within the time available, with faculty, students, and administrators as I responded to your guidelines. While the time given me for response was very short, I decided to attempt brief consultations with (1) a group of students and faculty from the disciplines now encompassed in the College of Arts and Sciences, (2) a group of students and faculty from the other colleges and schools at UT Austin, and (3) the deans of all of the colleges and schools. Separate meetings were held with the first and second groups, and then with the two groups combined; and two meetings were held with the deans. I also talked individually with most of the deans.

### B. Recommended New Structure, Keyed to Guidelines of July 1

1. Your first concern, as reflected in your guidelines, was the continued recognition of "the unitary nature of liberal, general education." Recommendation B in Section I above is made in support of this principle. The line position recommended, with rank at the vice presidential level, will have full administrative and fiscal responsibility for all of the academic activity, both degree granting and otherwise, taking place in the colleges proposed in Recommendation A above.

July 22, 1970

It will be the responsibility of the Provost for Sciences, Arts, and Letters, in your words, "to insure that the educational need for unity, coherence, balance, and integrity for liberal education is fulfilled." It will further be his responsibility, to quote a letter from Professor William Shive on behalf of the group signatory to the Minority Report (see Appendix VII ), to see "that the unity of the liberal arts degree program, B.A. Plan I, is maintained as a common degree plan for all units currently participating in the program and that the faculty of all units participating in the program be involved in changes in the requirements for the degree." For this and other reasons, it is recommended that the Provost have the responsibility for convening, when need be, the faculties of the three colleges and division over which he has purview.

Finally, to cite a part of your fourth guideline, it will be the duty of the Provost to be "an institutional advocate in the Office of the President" for all of the arts and sciences disciplines. To meet your concern here, the Provost will be included with the Vice President for Academic Affairs, the Vice President for Business Affairs, and the Vice President for Student Affairs, as a member of the President's Office.

2. A second concern you expressed deals with "the need to maintain and protect faculty prerogatives on departmental issues." This principle seems to me to be a sine qua non of academic governance. It is well recognized at UT Austin in the various institutional rules, the powers of the Faculty Senate and the University Council and the Regents' Rules and Regulations. With the provision for line deans (see 3. and 5. below) having authority over smaller, more discrete groups of departments than is presently the case, the force of faculty prerogatives in departmental issues will probably be greater than at present.
3. The third concern which you voiced was "that academic, administrative, and fiscal responsibility for teaching effectiveness . . . be placed as close as possible to the teaching departments." Recommendation A proposes that deans with line authority to the Provost have fiscal

July 22, 1970

and administrative responsibility for colleges consisting of smaller, more discrete groupings of faculty and students than is presently the case in the College of Arts and Sciences. The distribution of full line responsibility among more administrators should produce better teaching results, since attention by a single dean can be centered on the problems of learning environment and teaching effectiveness of fewer departments, teachers, and students than at present. Support for this concept may be found, I think, in the relatively fewer teaching/learning problems that occur currently in the medium to smaller size colleges and schools on the campus.

4. Your fourth concern, that of administrative representation for the arts and sciences disciplines in the Office of the President, is met by Recommendation B.
5. Your fifth concern, "for new arrangements or groupings of the departments as recommended by the several reports of faculty study groups," is amplified by a directive to the effect that "groupings of faculties should become colleges with their own deans." Recommendation A answers this concern. As to permanent designations for the colleges, I am suggesting that the faculties of those colleges ultimately provide recommendations to the Board of Regents as to names for their units.

C. Comparison of the Guidelines of July 1, as Recommended for Implementation, with the Majority Report of the Special Commission to Examine the Organization of the College of Arts and Sciences

You pointed out in your letter of July 1 that the System Administration, in structuring the guidelines sent to me, has given careful consideration to six different proposals for the reorganization of the College of Arts and Sciences. You further indicated, in a letter to me dated July 6, 1970, as follows, "Just as the Majority and Minority Reports of the Commission on the Organization of the College of Arts and Sciences started with and built upon the previous studies on arts and sciences, it should be clear that the recom-

July 22, 1970

mendations included in my letter also draw heavily upon and emanate from the Majority and Minority Reports of the Commission."

Since those signatory to the Minority Report have, in a letter dated July 17, 1970 (see Appendix VII ), unanimously accepted the implementation of your guidelines as laid out here, the discussion which follows draws comparisons only between the Majority Report and the implementing recommendations given above. It will show, I think, that the recommendations for implementation which I have given reflect your statement that your guidelines are based on the work of the Special Commission.

In the resolution which introduced the Majority Report, it is reaffirmed that a basic goal is "'to provide a coherent, balanced educational program for undergraduates which . . . imparts broad cultural and social values' and to 'provide faculties and programs in the basic disciplines that offer the substance of advanced undergraduate and graduate education in the broader context of the University.'" Recommendation B in the first section of this report provides a sure way whereby that reaffirmation may be carried out, in that a line officer at the vice presidential level is given fiscal and administrative responsibility, in the Office of the President, for all activities in the various arts and sciences.

The Majority Report also supports a subdivision of the College of Arts and Sciences, with smaller, more discrete instructional units being provided with their own administrator. In the interest of greater power and authority being placed at the local level of these smaller units, each has, as you have directed, been given its own dean with line responsibility to the Provost.

In the Majority Report it is recommended that the departmental makeup of each smaller unit be determined by the Dean of the College and the chairmen of the appropriate departments. While your letter of July 1 provides for Colleges of Humanities, Social and Behavioral Sciences, and Natural Sciences, and thus spells out departmental makeup by inference, I am

July 22, 1970

recommending that thought be given to allowing for a certain amount of flexibility in the matter. Although it seems unlikely that departments will prefer to be in colleges different from those in which they are placed in this recommendation (see Appendices I through V), I would propose that the Provost allow for further negotiation of these assignments if such becomes an issue.

The Majority Report spells out a method, utilizing faculty consultation, of appointing deans of smaller units. It is my recommendation that the procedure presently utilized for the appointment of deans, as spelled out in Office of the President Memorandum 69-037 dated September 1, 1969, and in the UT Austin Institutional Supplement be used. The Provost would provide to the President a rank-order recommendation of the candidates sent to him by the consultative committee. This system would provide for a slightly broader base of consultation than would that proposed by the Majority Report. The Provost would be chosen by the methods spelled out for the selection of Vice Presidents in the memorandum 69-037, and in the Regents' Rules and Regulations.

In the plan which you have directed us to implement, deans of the smaller units would be given broader powers than those spelled out by the Majority Report. As noted earlier in this report, the result would be to place effective fiscal and administrative authority nearer small, more discrete numbers of students.

### III. THE ORGANIZATION OF THE OFFICE OF THE PRESIDENT

Other than the recommendation of a Provost for Sciences, Arts, and Letters at the vice presidential level, no major changes are presently contemplated in the Office of the President. Recommendation C will provide for much needed staff assistance in the office, however.

It should also be noted that, in our efforts to strengthen the administrative structure of the Office of the President, it may be found necessary later to add an additional staff officer, at the vice

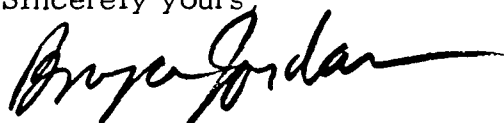


Charles A. LeMaistre, M.D.  
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presidential level, who would be in charge of research administration. For the time being, however, such responsibilities will be assigned to the Vice President for Academic Affairs, who will also serve as a staff officer to the President in connection with the affairs of all of the colleges and schools other than those encompassing the arts and sciences disciplines.

Sincerely yours,

A handwritten signature in cursive script that reads "Bryce Jordan". The signature is written in black ink and is positioned above the typed name.

Bryce Jordan  
President ad interim

BJ/gb



The following tables are statistical summaries showing the relative sizes of three proposed colleges to each other and to the present College of Arts and Sciences. A separate table (Appendix V) is included giving certain available information about the proposed Division of General and Comparative Studies.

To allow further comparisons a statistical summary of other colleges and schools in the University is included as Appendix VI.

Projected headcounts were made by the registrar's office and are based on a total projected enrollment of 40,000 for Fall 1970.

Appendix I

Summary Information for Proposed New Organization  
of the College of Arts and Sciences

Colleges	Degree Programs Offered			Projected 1970 Headcount in College		Full-time Equivalent Faculty Fall 1969		Semester Credit Hours Fall 1969		Degrees Conferred 1969				Departments	
	B	M	D	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%
Arts & Sciences	35	27	24	15,534	100%	1,048.23	100%	298,722	100%	2,511	100%	623	100%	28	100%
Humanities	14	9	7	3,184	20.5	353.95	33.8	89,772	30.1	514	20.5	163	26.2	8	28.6
Social and Behavioral Sciences	8	8	8	5,531	35.6	269.98	25.7	104,093*	34.8	1,026*	40.9	166	26.6	8	28.6
Natural Sciences	13	10	9	6,819	43.9	424.30	40.5	102,913	34.4	894	35.6	252	40.4	12	42.9
TOTAL	35	27	24	15,534	100%	1,048.23	100%	296,778*	99.3%	2,434*	97%	581	93%	28	100%

\*Totals for the three colleges do not equal the total for the present College of Arts and Sciences because 77 undergraduate degrees and 35 graduate degrees are listed with the Division of General and Comparative Studies. In addition seven graduate degrees in Public Administration will in the future be offered by the Lyndon B. Johnson School of Public Affairs. The discrepancy between the total for the present Arts & Sciences and the total for the three proposed colleges is also due to the fact that these hours now appear with the Division of General and Comparative Studies.

Appendix II  
 Statistical Summary of the Proposed  
 College of Humanities

Department	Area	Degrees Offered			Projected 1970 Headcount	Full-time Equivalent Faculty Fall 1969	Semester Credit Hours Fall 1969	Degrees Conferred 1969	
		BA	MA	PhD				Undergrd	Graduate
Classics	Greek Latin	BA	MA	PhD	82	24.22	5,649	1	9
		BA						1	
		BA						6	
English		BA	MA	PhD	1,860	150.94	44,734	286	92
French and Italian	French Italian	BA	MA	PhD	352	40.83	8,378	49	17
		BA						3	
Germanic Languages	German		MA	PhD	180	36.64	6,575		18
		BA						24	
Oriental and African Languages and Literatures	Hebrew Hebrew Studies	BA*			23	--**	2,723		
		BA						1	
			MA						2
Philosophy		BA	MA	PhD	274	33.95	9,242	31	12
Slavic Languages	Czech Russian		MA		70	13.08	1,663		1
		BA							
		BA						13	
Spanish and Portuguese	Spanish Portuguese	BA	MA	PhD	343	54.29	10,808	96	11
		BA	MA	PhD				3	1
TOTAL					3,184	353.95	89,772	514	163

\*Area concentrations available in Arabic, Hindi, Persian, Chinese, Japanese, Swahili

\*\*New department approved July 1970

Appendix III  
 Statistical Summary of the Proposed  
 College of Social and Behavioral Sciences

Department	Area	Degrees Offered	Projected 1970 Headcount	Full-Time Equivalent Faculty Fall 1969	Semester Credit Hours Fall 1969	Degrees Conferred 1969	
						Undergrd	Graduate
Anthropology		BA MA PhD	365	22.40	8,526	42	8
Economics		BA MA PhD	389	32.10	12,003	87	18
Geography		BA MA PhD	82	13.00	3,591	8	4
Government		BA MA PhD	1,326	46.45	22,476	245	17
History		BA MA PhD	1,078	49.63	22,866	292	46
Linguistics		BA MA PhD	71	33.44	1,578	11	22
Psychology		BA MA PhD	1,534	43.46	20,742	211	37
Sociology		BA MA PhD	686	29.50	11,384	130	14
	Social Welfare Studies		—	—	927	—	—
	TOTAL		5,531	269.98	104,093	1,026	166

Appendix IV  
 Statistical Summary of the Proposed  
 College of Natural Sciences

Department	Area	Degrees Offered	Projected 1970 Headcount	Full-Time Equivalent Faculty Fall 1969	Semester Credit Hours Fall 1969	Degrees Conferred 1969	
						Undergrd	Graduate
Astronomy		MA PhD	41	12.50	1,993		6
	Biology	BA	809	25.50	9,544	36	
Botany		BA MA PhD	80	13.15	1,082	7	25
Chemistry		BA, MA PhD BS in Chem.	564	79.84	18,306	53	49
Computer Sciences		MA PhD	101	19.49	4,190		17
Geological Sciences		MA PhD	368	37.38	6,759		23
	Geology	BA, BS in Geol.				15	
Home Economics		BA, BS in H.E.	1,212	23.84	7,686	164	
	Nutrition	MA					2
Mathematics		BA MA PhD	2,016	93.36	33,100	312	54
	Medical Tech.	BS in Med. Tech.	162			20	
Microbiology		BA MA PhD	326	17.20	3,282	43	12
Physics		BA, MA PhD BS in Phys.	416	62.55	10,004	43	38
Zoology		BA MA PhD	<u>724</u>	<u>39.49</u>	<u>6,967</u>	<u>201</u>	<u>26</u>
	TOTAL		6,819	424.30	102,913	894	252

Fall 1969 Registration  
 Physical Instruction (men) 6,038; (women) 5,055  
 Division of Biological Sciences  
 Office of Education for the Health Professions

Appendix V

Statistical Summary of the Proposed  
Division of General and Comparative Studies

	Degree Programs Offered	Projected 1970 Headcount	Full-time Equivalent Faculty Fall 1969	Semester Credit Hours Fall 1969	Degrees Conferred 1969	
					Undergrd.	Graduate
Comparative Studies University Courses				219		
Comparative Literature	Ph.D.			12		
Plan II Tutorial Courses				930	51	
Area Concentrations and Interdisciplinary Studies						
American Civilization	M.A. Ph.D.			216		12
American Studies	B.A.			357	14	
Asian Studies				138		
Ethnic Studies				-		
European Studies				6		
International Studies				12		
Latin American Studies	B.A. M.A. Ph.D.				12	23
Middle Eastern Studies				54		
				1,944	77	35*

\*The seven degrees in Public Administration now reported in Arts and Sciences but omitted from this total will in the future be reported in the Lyndon B. Johnson School of Public Affairs,



Appendix VI  
 Statistical Summary  
 of  
 All Colleges and Schools

College of School	Projected 1970 Headcount	Full-time Equivalent Faculty Fall 1969	Semester Credit Hours Fall 1969	Degrees Conferred 1969	
				Undergraduate	Graduate
Business Administration	4,761	124.3	39,202	837	151
Education	3,862	141.2	22,504	736	184
Engineering	3,310	185.7	26,894	410	239
Fine Arts	1,739	155.5	24,789	216	62
Pharmacy	698	25.7	4,581	133	7
Architecture	600	34.0	6,212	62	2
Communication	1,379	62.0	15,068	205	32
Law	1,500	39.4	19,472	454	
Library Science	(Included with Graduate)	10.4	2,229		62
Social Work	(Included with Graduate)	14.6	1,446		37
				3,053	776
Arts and Sciences	15,534	1048.2	298,722	2,511	623
Graduate	6,167				
Nursing*	450				
	40,000	1,841.0	461,119	5,564	1,399

\*The Nursing School (System-Wide) is a separate division by Statute operating at The University of Texas at Austin.

APPENDIX VII  
THE UNIVERSITY OF TEXAS  
DEPARTMENT OF CHEMISTRY  
AUSTIN 78712  
July 17, 1970

PROVOST'S OFFICE  
UNIVERSITY OF TEXAS

RECORDS SECTION

RECEIVED \_\_\_\_\_  
HANDLE \_\_\_\_\_ READ & RETURN \_\_\_\_\_

President Bryce Jordan  
The University of Texas at Austin

Dear President Jordan:

As representative for the group which prepared the minority report of the Commission which studied the restructuring of the College of Arts and Sciences, I have contacted all of the members of this group relative to your plan which would have a Provost of Arts, Sciences and Letters in direct charge of departments grouped in colleges with deans with line authority. To all of this group, such a plan is acceptable provided that the unity of the liberal arts degree program, B. A. Plan I, is maintained as a common degree plan for all units currently participating in the program and that the faculty of all units participating in the program be involved in changes in the requirements for the degree.

There was some expression of opinion, especially by one member, that this type of reorganization should be extended to other colleges and schools.

Sincerely yours,



William Shive  
Professor of Chemistry

WS:map



OFFICE OF THE CHANCELLOR  
THE UNIVERSITY OF TEXAS SYSTEM  
AUSTIN, TEXAS 78712

July 1, 1970

Dr. Bryce Jordan  
President Ad Interim  
The University of Texas at Austin  
Main Building 102

RECORDING OFFICE  
AUSTIN

REC'D JUL 1 1970

REFER TO \_\_\_\_\_  
HANDLE \_\_\_\_\_ READ & FILE \_\_\_\_\_

Dear President Jordan:

The System Administration has given careful consideration to the recommendations of President Hackerman for the reorganization of the College of Arts and Sciences and has again reviewed the recommendations found in the Majority and Minority Reports of the Special Commission to Examine the Organization of the College of Arts and Sciences, the recommendations of the Faculty Advisory Committee on Policy of May 10, 1967, and April 25, 1969, and those of the Committee Appointed to Examine the Structure of the College of Arts and Sciences of October 24, 1967. On June 13, 1970, the letter from President Hackerman containing his recommendations was submitted to the Board of Regents as information with a request to permit continued evaluation by the System Administration of enhancement of the optimal effective functioning of the arts and sciences departments in relation to teaching effectiveness and the facilitation of learning.

Several areas were delineated for consultation with regard to the impact of any proposed restructuring of the U.T. Austin College of Arts and Sciences. On one of these, enrollment control, the consideration has reached the stage that I am moving independently of the U.T. Austin arts and sciences issue to propose for consideration by the Board of Regents that the general academic institutions be directed to develop, in accordance with certain guidelines, enrollment control plans for their colleges and schools, albeit the concern arose primarily out of the accelerated growth of the College of Arts and Sciences and the institution as a whole at The University of Texas at Austin. Decisions regarding the impact of the proposed restructuring on several other areas have not been made. It is in these areas that I am requesting your advice and consultation in order that a clear understanding of the solution to the U.T. Austin arts and sciences issue may be developed for the Regents' consideration.

There are five overriding issues which have concerned us and each of the groups studying the structure and organization

Dr. Bryce Jordan  
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of the College of Arts and Sciences. First is the issue of the unitary nature of liberal, general education. Along with expressions of this concern, however, every study group has recognized the need for or has recommended some arrangement of the arts and sciences departments into smaller appropriate groupings. The recommendations for such groupings of departments have been based on the relative size of the present College in terms of departments, faculty members, and students served. While we agree with the recommendations that such arrangements should be implemented to improve the administrative functioning of the arts and sciences, we wish to insure that the educational need for unity, coherence, balance, and integrity for liberal education is fulfilled. We believe, therefore, that any reorganization of the present College of Arts and Sciences must retain in one executive and academic position the budgetary and administrative authority to insure and enhance the continued unity of liberal and general education on the U.T. Austin campus.

Second, concern has been expressed for the need to maintain and protect faculty prerogatives on departmental issues, instructional programs, and degree plans. On this issue we believe that it is clear that any reorganization should retain the decision-making processes currently lodged in the departments while still providing for over-all budgetary and administrative authority at a centralized level in a single executive and academic position. We believe that such an organizational arrangement of shared decision-making would be workable, and, in fact, would be a continuation of the present administrative arrangement. Such an arrangement would serve both the educational and managerial requirements of the institution.

The third issue relates closely to the preceding one, that academic, administrative, and fiscal responsibility for teaching effectiveness should be placed as close as possible to the teaching departments. The fundamental problem with improving teaching effectiveness turns on the question of reinforcing desirable performance patterns of faculty members and altering the undesirable. With a continuation of administrative and budgetary responsibilities placed primarily at the departmental level, but with a centralized control administratively and budgetarily at a higher level, corrective action can be taken if the results at the delegated departmental level are not satisfactory. We believe it is desirable that the instructional program be administered at the lowest organizational level, that there be a means structurally for establishing accountability, and that poor results be identifiable by specific positions in the organization.

Fourth, it seems clear to us that the arts and sciences departments need an institutional advocate in the Office of

Dr. Bryce Jordan

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the President. A major problem with the present arrangement is that the arts and sciences have not received an appropriate allocation of the total resources of the institution, and the focus of the competition for the limited resources allocated to arts and sciences has been largely among the departments within the present College of Arts and Sciences. It seems important to us that the needs of the arts and sciences departments for additional resources be represented and defended at a higher level, on a University-wide basis, than has heretofore been the case. For example, we have been concerned about the numerical imbalance of representation of the present College of Arts and Sciences on the Deans' Council. Furthermore, the size of the enrollment in and the workload of the departments in the present College in relation to the institution as a whole indicates to us that any reorganization of the present College should include the elevation of the organizational solution one level higher in the structure than has previously been considered. We feel, therefore, that the single executive and academic position responsible for administering the arts and sciences activities should also serve a much more visible role as the institutional advocate for Arts and Sciences and perhaps should have a title that would reflect this responsibility and should be located in the Office of the President. We feel that any person holding this executive and academic position must have the confidence of the arts and sciences faculties, and, therefore, his nomination should stem from this source.

The fifth issue, already referred to, is the need for new arrangements or groupings of the departments as recommended by the several reports of faculty study groups. If, in fact, a single executive and academic position responsible for administering the departments and activities presently in the College of Arts and Sciences is created in the Office of the President, the groupings of faculties should become colleges with their own deans. The new colleges would not be separate and unrelated since they would still be administered by a single person concerned for the unity of their combined educational functions and programs. It is clear from the several reports that such groupings of the faculties are necessary to cope effectively with the educational and administrative volume of the present College. The centralization of administrative authority and budgetary control at a high level in the University would be intended to insure that the individual new colleges did not become professional schools of their own and that they did, in fact, continue to function together to maintain a liberal educational program on an integral and unified basis. We would appreciate your views on one item in addition to the creation of the new Colleges of Humanities, Sciences, and Social Sciences (with college

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titles to be determined by the faculties if you so choose). Some organizational arrangement needs to be provided for the various programs and activities in arts and sciences which could not appropriately be assigned to one of the three new colleges. May we have your suggestions on how these should be assigned within the new organization.

In connection with the assignment of departments to the three new colleges, we believe there would be much merit in striving to achieve as close a balance as possible among the new colleges in terms of faculty, credit-hour workload, and degrees awarded. We recognize that a perfect one-third balance among these factors will not be possible, but hopefully it would be possible to achieve an allocation of the factors between 25 to 40 percent of the totals. The deans of the new colleges should be line officers like other deans, bearing an intermediate delegation of administrative and budgetary control between the new position in the Office of the President and the department chairmen. This arrangement will still provide for fiscal and budgetary authority at the departmental level, placing decision-making authority at the operating and teaching level near the students who are being served.

Another question raised by nearly all of the faculty study groups is the procedure for appointing persons to any new positions created by a reorganization. The U.T. Austin Institutional Supplement contains established procedures for making such appointments at the level of Dean and above. These procedures, adopted by the Board of Regents on March 14, 1969, should be followed in making such appointments. However, if you do not feel these are adequate to meet this special situation, please so advise.

We would appreciate your reaction to these proposals concerning a reorganization at U.T. Austin on the arts and sciences issue. Please let us know how these proposals relate to your plans for organizational modifications in the Office of the President. We leave to you the question of the nature and extent of consultation you wish to seek with the faculty and students. We will also need an estimate of a time schedule for implementing a reorganization and the budget requirements.

In view of the time pressure related to your Operating Budget for 1970-71 and the submission of Legislative Budget Requests for the next Legislature, the extensive consideration already given this matter by faculty members and administrators since 1963, and in view of the urgency to remove the public concern over this matter if for no other reason than to

Dr. Bryce Jordan  
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facilitate the work of the Presidential Selection Committee, we have no option but to request that you submit your final report to us on these matters not later than July 17. You are hereby notified that I plan to ask the Regents on July 10 to call a special meeting to act on this matter on July 31.

Please call me if you wish us to explain further our rationale for the positions outlined above to any groups with which you propose to consult.

Sincerely yours,

*Charles A. LeMaistre*  
Charles A. LeMaistre, M.D.  
Deputy Chancellor

nn

8. SAN ANTONIO MEDICAL SCHOOL: REPORT ON STATUS OF GRANT PROPOSAL TO OFFICE OF ECONOMIC OPPORTUNITY. --Below is a Xerox copy of the request of Chancellor-Elect LeMaistre to discuss the status of the grant request to the Office of Economic Opportunity by the San Antonio Medical School:

Chancellor-Elect LeMaistre requests permission to discuss with the Board of Regents the present status of the grant request to the Office of Economic Opportunity by the San Antonio Medical School regarding improved health care services to the indigent of Bexar County.

(Copies of the grant application have previously been furnished to each of the Regents by Dr. LeMaistre's office.)

Depending on certain actions by the Board of Managers of the Bexar County Hospital District scheduled for July 28, 1970, System Administration and Dean Pannill will make a recommendation regarding the acceptance or rejection of this grant to the Board for their consideration.



2. PUBLIC HEALTH SCHOOL - AWARD OF CONTRACT TO P. G. BELL COMPANY FOR PHASE I BUILDING AND ADDITIONAL APPROPRIATION THEREFOR.--In accordance with authorization given by the Board at the meeting held April 17, 1970, bids were called for and were received, opened, and tabulated on July 28, 1970, for the Phase I Building for The University of Texas School of Public Health at Houston, as shown below:

Bidder	Base Bid	Add Alternates		
		No. 1	No. 2	No. 3
P. G. Bell Company, Houston, Texas	\$ 924,900	\$24,000	\$60,000	\$25,000
W. S. Bellows Construction Corporation, Houston, Texas	937,300	21,500	61,000	27,000
Arthur Jay Construction Company, Houston, Texas	972,000	20,400	60,000	26,800
Lambert Construction Company, Inc., Houston, Texas	939,400	21,000	63,800	26,180
Manhattan Construction Company of Texas, Houston, Texas	1,010,000	24,000	58,000	25,000
J. K. Ross Construction Company, Houston, Texas	958,000	23,000	63,000	27,000
Southwestern Construction Company, Houston, Texas	969,000	25,000	60,000	31,000
M. C. Wallace, Inc., Houston, Texas	923,500	16,500	62,700	34,300

All bidders submitted with their bids a bidder's bond in the amount of 5% of the greatest amount bid.

It is recommended by Dean Stallones and System Administration that a contract award be made to the low bidder, P. G. Bell Company, Houston, Texas, as follows:

Base Bid	\$ 924,900.00
Add Alternates:	
No. 1 (Add canopy over exterior stairway)	24,000.00
No. 2 (Add Laboratory Casework)	60,000.00
No. 3 (Add Meter Pit and Piping)	<u>25,000.00</u>
 Total Recommended Contract Award	 <u>\$1,033,900.00</u>

The Phase I Building has an area of 34,752 gross square feet, and the total project cost has been estimated at \$1,200,000.00. The recommended contract award plus Architect's Fees, miscellaneous expenses, and estimated cost of movable furniture and furnishings is within this estimated cost, and in order to bring the appropriation up to this total amount, it is further recommended that an additional appropriation of \$400,000.00 be made to the project from Permanent University Fund Bond proceeds.

9. HOUSTON MEDICAL SCHOOL: INITIAL FACILITY. --Below is a Xerox copy of material submitted by System Administration giving a report on the concept for an initial facility for The University of Texas Medical School at Houston and recommending that the architects be authorized to prepare preliminary plans and that an appropriation for architects fees (through preliminary plans) be approved:

Dean Smythe and representatives of System Administration have developed a concept for an initial facility for The University of Texas Medical School at Houston. The design of this facility will follow the same functional and conceptual plan as the major Medical School building, and it is contemplated that preliminary plans could be completed for presentation to the Board of Regents at their meeting on September 12, 1970. This facility will provide space for 32 medical students and is planned for completion in the fall of 1971. When the major Medical School building is completed, this initial facility will be converted for paramedical education. Due to the type of construction, the cost of conversion should be minimal. The estimated cost of the total facility is \$2.5 million, which includes \$1.5 million for construction, \$830,000 for movable equipment and \$170,000 for architects' fees and site work. The total square footage is approximately 55,500.

It is proposed that this building be located immediately south of the site of the principal medical school building.

Of the \$2,500,000 project cost, \$1,500,000 will come from the current appropriation for the Houston Medical School, and it is anticipated that the remaining \$1,000,000 will come from the federal granting agencies which have indicated a very keen interest in this project, and the prospects for partial federal funding appears good.

Dean Smythe and System Administration recommend that the architects on the Medical School project be authorized to prepare preliminary plans for this initial facility. And it is further recommended that \$20,000 be appropriated for architects' fees (through preliminary plans) from the Legislative appropriation to the U.T. Medical School at Houston.

10. U. T. SYSTEM: REPORT BY CHANCELLOR-ELECT ON MARINE SCIENCE PROGRAM. --Below is a Xerox copy of a request submitted by Chancellor-Elect LeMaistre:

Chancellor-Elect LeMaistre requests permission to present a report on the current University of Texas System programs relating to marine science. Participating in this report will be Dr. Peter T. Flawn, Dr. Earnest Gloyna, Dr. Truman Blocker, and Dr. Stewart Wolf.