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MEETING NO. 579

APRIL 16, 1959. --On Thursday, April 16, 1959, at 2:15 p. m., in the Library Periodical Room of the Basic Science Building at Southwestern Medical School (5323 Harry Hines Boulevard, Dallas, Texas), the Board of Regents of The University of Texas convened in regular session with Chairman Minter presiding. /At 11:00 a. m., Dedication of Clinical Science Building, Page 24 - 7

ATTENDANCE. --

<u>Present</u>	<u>Absent</u>
Chairman Minter	Vice-Chairman Johnson--excused
Regent (Mrs.) Devall	Regent Hardie--excused
Regent Bryan	Regent McNeese--excused
Regent Heath	
Regent Madden	
Regent Thompson	
President Wilson	
Secretary Thedford	

(See Pages 13, 14, 22.)

Also present were:

Doctor Melvin A. Casberg, Vice-President for Medical Affairs
 Mr. F. Lanier Cox, Vice-President for Administrative Services
 Doctor J. C. Dolley, Vice-President for Fiscal Affairs
 Doctor L. D. Haskew, Vice-President for Developmental Services

Doctor A. J. Gill, Dean of Southwestern Medical School
 Doctor Frank Harrison, Associate Dean of Southwestern Medical School

Doctor R. Lee Clark, Director of M. D. Anderson Hospital and Tumor Institute

Doctor John V. Olson, Dean of Dental Branch

Doctor Harry H. Ransom, Vice-President and Provost of the Main University

Doctor Joseph R. Smiley, President of Texas Western College (P. 13)

Doctor Grant Taylor, Dean of Postgraduate School of Medicine

Doctor John B. Truslow, Executive Director of the Medical Branch

Mr. C. H. Sparenberg, Comptroller

Mr. Walter C. Moore, Architect and Assistant to the Comptroller

There being six members of the Board present, Chairman Minter announced a quorum and called the meeting to order.

APPROVAL OF MINUTES, MARCH 13-14, 1959.--Upon motion of Mrs. Devall, seconded by Mr. Thompson, the Board approved the Minutes of the meeting of the Board of Regents held in Austin on March 13-14, 1959, in the form as distributed to each Regent by the Secretary.

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APPROVAL OF TRAVEL DOCKET (INCLUDING ALL COMPONENT UNITS EXCEPT POSTGRADUATE SCHOOL OF MEDICINE). -- At Chairman Minter's request, President Wilson presented a travel docket for Central Administration, dated April 10, 1959, to which he had attached and incorporated a travel docket for:

Main University, dated April 10, 1959
 Texas Western College, dated April 10, 1959
 Medical Branch, dated April 8, 1959
 Dental Branch, dated April 10, 1959
 M. D. Anderson Hospital and Tumor Institute,
 dated April 10, 1959
 Southwestern Medical School, dated April 10, 1959

This docket was in the Supplementary Agenda Material distributed at the meeting. A copy as approved is attached. (Page 898)

Within the last two years and at the request of Mr. Hardie, Chairman Minter stated, a full report of travel had been made to the satisfaction of the Board that faculty travel is desirable and in many instances should be increased.

For information of the new Regents (Messrs. Heath, Madden, and McNeese), President Wilson asked Vice-President and Provost Ransom to outline the procedure followed in considering travel requests at the Main University. President Wilson supplemented this information by setting out the advantages of mobility of the faculty and by pointing out specifically its serious limitations because of (1) lack of money and (2) requirement of prior approval of the Board for out-of-state travel.

Mr. Bryan moved that the travel dockets as presented be adopted. Mr. Heath, expressing satisfaction that detailed procedures exist for screening travel requests, seconded the motion which CARRIED.

BUILDINGS AND GROUNDS MATTERS

MEDICAL BRANCH, REPAIR AND REMODELING PROJECTS (1) APPROVAL OF WORKING DRAWINGS AND SPECIFICATIONS WITH AUTHORITY TO ADVERTISE FOR BIDS: NEGRO HOSPITAL AND GALVESTON STATE PSYCHOPATHIC BUILDING (2) PRELIMINARY PLANS AND SUSPENSION OF WORK ON WORKING DRAWINGS AND SPECIFICATIONS: OUT-PATIENT DEPARTMENT BUILDING*. -- Each Regent was furnished in the Material Supporting the Agenda the following history and recommendations regarding major repair and remodeling of the Negro Hospital, Galveston State Psychopathic Hospital, and the Out-Patient Department Building at the Medical Branch:

In accordance with instructions from President Wilson, we are submitting to you the recommendations listed below for your consideration at the meeting to be held in Dallas on April 16, 1959, plus a short history of some of the developments in regard to the projects above indicated.

* In some instances, this building has been referred to as "Out-Patient Clinic."

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It is recommended that the Board approve the working drawings and specifications prepared by the Associate Architects, George Pierce and Abel B. Pierce, of Houston, and authorize Comptroller Sparenberg to advertise for bids to be submitted to the Board at a later meeting, on the following projects:

Repair and Remodeling of the Building formerly used as the Negro Hospital

Repair and Remodeling of the Building known as the Galveston State Psychopathic Hospital

It is further recommended that the Board approve the preliminary plans on the Repair and Remodeling of the Out-Patient Department Building, prepared by Page, Southerland, and Page, of Austin, Consulting Architects. The Associate Architects, George Pierce and Abel B. Pierce, are already at work on the working drawings and specifications for this project.

All of these plans and specifications are now being given their final check, and it is contemplated before the meeting on April 16, 1959, that all the signed approvals required by the Regents' Rules will be in hand, namely, those of the Consulting Architect, the Chairmen of the related Faculty and Staff Committees of the Medical Branch, Dr. Truslow, Comptroller Sparenberg, and President Wilson.

It is hoped to have all three of these projects under contract by August 31, 1959, although the Legislature is being asked to reappropriate for the next biennium the balances of the General Revenue appropriations made for the current biennium for "Major repair and rehabilitation of buildings and facilities". The total amount of money appropriated by The Board of Regents for Repair and Remodeling of the Galveston State Psychopathic Hospital, Negro Hospital, the Out-Patient Department Building, and the Rebecca Sealy Nurses' Residence is \$1,828,822.00.

It is not known yet, of course, whether we can give the Medical Branch Staff everything they want on these four projects and still come within the money appropriated; all the architects have been instructed repeatedly, however, to provide plenty of alternates on all projects, so that all four can be completed within the money already appropriated.

The following paragraphs list some of the highlights of the history of these projects:

The 55th Legislature appropriated \$1,228,822.00 for "Major repair and rehabilitation of buildings and facilities",

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which was itemized as follows:

"Rehabilitation of Galveston State Hospital" (For Year Ending August 31, 1958)	\$481,331.00
"Rehabilitation of the Negro Hospital" (For Year Ending August 31, 1958)	202,276.00
"Rehabilitation of the Out-Patient Department Building" (For Year Ending August 31, 1959)	545,215.00

The Appropriation Bill declared that the Legislative intent was that the amounts appropriated be expended as nearly as practicable in the manner shown above. The State Comptroller has agreed that the total amount appropriated for "Major repair and rehabilitation" may be spent as the Board of Regents desires, so long as the projects are related to Medical Branch hospitals. The bill also provided that any unexpended balance in these appropriations as of August 31, 1958 was reappropriated for major repair and rehabilitation during the fiscal year beginning September 1, 1958.

On May 30, 1958, the Board of Regents approved a recommendation by the Medical Affairs Committee that the gift of \$600,000.00 from The Sealy and Smith Foundation for the John Sealy Hospital, to be used on the Remodeling of the Out-Patient Clinic, be accepted. On August 17, 1958, at a joint meeting of the Board of Regents and the Board of Directors of The Sealy and Smith Foundation, it was indicated in a report from the Foundation that this \$600,000.00 "To Rehabilitate the Out-Patient Building at the John Sealy Hospital" would be available at the rate of \$300,000.00 for each of the calendar years 1958 and 1959.

On June 28, 1957, the Board of Regents approved a motion that the Chairman be authorized to execute a contract with James A. Hamilton Associates, Hospital Consultants, of Minneapolis, Minnesota, for consultation services, in connection with the repair and rehabilitation projects at The University of Texas Medical Branch and for the development of a master plan for the Medical Branch for a fee of \$50,000.00 plus expenses, with \$10,000.00 of this amount to be paid by The Sealy and Smith Foundation and the remainder to come from the Available University Fund. The contract as written was for the total amount of \$56,000.00. Since their contract was executed, James A. Hamilton Associates have had, of course, considerable correspondence and a number of conferences, both in Galveston and Austin, with members of the Board of Regents, Central Administration, the Medical Branch Staff, and the Consulting Architects, Page, Southerland and Page, who have put in a considerable amount of time on these projects and who actually prepared the preliminary plans, outline specifications, and preliminary cost estimates.

The bulk of the Hamilton formal report was received in three sections, one in March, 1958, and two in May, 1958. Brief outline "Architectural Programs" for the Negro Hospital and the Galveston State Psychopathic Hospital were also received from James A. Hamilton Associates in May, 1958. An "Architectural Program" for the remodeling of the Out-Patient Building was received from James A. Hamilton Associates December 1, 1958.

Because of the time element involved, the Regents on April 26, 1958, authorized Comptroller Sparenberg to instruct the Consulting Architects, Page, Southerland, and Page, to proceed with the preliminary plans and specifications for the repair and remodeling of the Galveston State Psychopathic Hospital, the Negro Hospital, the Out-Patient Department Building, and the Rebecca Sealy Nurses' Residence, even though the Hamilton Report was not complete at that date.

On May 15, 1958, four separate Faculty and Staff Committees of the Medical Branch, one for each major repair and remodeling project, were appointed by Dr. Truslow and approved by Dr. Wilson, at the request of the Consulting Architect and the Comptroller's Office.

On May 29, 1958, the Board of Regents spent the entire day discussing with Mr. James A. Hamilton, et al, physical plant needs of the Medical Branch, with particular emphasis on the four major repair and remodeling projects previously listed and a proposed Campus Development Plan.

On May 30, 1958, the Board of Regents approved the appointment of George Pierce and Abel B. Pierce, Houston, Texas, as Associate Architect on the Repair and Remodeling of the Galveston State Psychopathic Hospital, the Negro Hospital, the Out-Patient Clinic, and the Rebecca Sealy Nurses' Residence.

On June 21, 1958, the Board appointed a committee consisting of President Wilson, Vice-President Dolley, Executive Director Truslow, and Comptroller Sparenberg, to approve the preliminary plans on the four major repair and remodeling projects at the Medical Branch. This special committee approved the preliminary plans for the repair and remodeling of the Negro Hospital and the repair and remodeling of the Galveston State Psychopathic Hospital as prepared by Page, Southerland, and Page, Consulting Architects, on July 18, 1958. The preliminary cost estimates on these two projects submitted by Page, Southerland, and Page, with the preliminary plans, at that time totaled \$958,110.00, \$625,115.00 for the Galveston State Psychopathic Hospital and \$332,995.00 for the Negro Hospital. The action of the special committee

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in approving the preliminary plans for the Galveston State Psychopathic Hospital and the Negro Hospital was later ratified by the Board of Regents.

The Hamilton Report and the "immediate" and "long-term" plot plans relating thereto, prepared by Page, Southerland, and Page, Consulting Architects, have been discussed at various times by members of the Board of Regents, the Central Administration Staff, and the Medical Branch Staff, with the Directors of The Sealy and Smith Foundation, the Texas Commission on Higher Education, the Legislative Budget Board, et al.

In a detailed discussion of these projects with all Regents participating, particular emphasis was placed on the risk involved if the Legislature should not approve the construction of a new out-patient building. The remodeling project has been planned thus far with the expectation that this new building would be authorized.

It was moved by Mr. Heath, seconded by Mr. Thompson, and unanimously adopted that the working drawings and specifications prepared by the Associate Architects, George Pierce and Abel B. Pierce, of Houston, be approved and that Comptroller Sparenberg be authorized to advertise for bids to be submitted to the Board at a later meeting, on the following projects:

Repair and Remodeling of the Building formerly used as the Negro Hospital

Repair and Remodeling of the Building known as the Galveston State Psychopathic Hospital

It was moved by Mrs. Devall, seconded by Mr. Thompson, and unanimously adopted that the preliminary plans on the Repair and Remodeling of the Out-Patient Department Building, prepared by Page, Southerland, and Page, of Austin, Consulting Architects, be approved with the understanding that they will be modified if Legislative approval is not obtained for a new out-patient building and that further work on the working drawings and specifications for this project by the Associate Architects, George Pierce and Abel B. Pierce, be suspended until the June meeting at which time a recommendation will be presented.

MAIN UNIVERSITY AND TEXAS WESTERN COLLEGE

SMALL CLASS REPORTS, SPRING SEMESTER 1958-59 (HOUSE BILL NO. 133, 55TH LEGISLATURE, R. S., ARTICLE V, SECTION 6), MAIN UNIVERSITY AND TEXAS WESTERN COLLEGE. -- The small class report as of the twelfth class day for the spring semester of 1958-59 of the Main University was furnished to each Regent in the Material Supporting the Agenda and the report of the Texas Western College was distributed at the meeting in the Supplementary Agenda Material.

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Both of these reports had been prepared in accordance with House Bill No. 133, 55th Legislature, R. S. Article V, Section 6, of the Special Provisions.

While considering these small class reports, President Wilson referred to the "Reorganization of Courses at the Main University" as reported at the December 1958 meeting (Permanent Minutes, Volume VI, Page 508) and expressed the opinion that small classes were being adequately screened.

Main University. --Classes in the report for Main University were listed in the following categories:

1. Required course for graduation in one or more baccalaureate degree programs. The course is not offered each semester or term, and if cancelled, may affect date of graduation of those enrolled.
2. Required course for graduating seniors in one or more degree programs.
3. Required course for majors in this field and should be completed this semester (or term) to keep proper sequence in courses.
4. Course for which students pay a supplementary fee, and the usual requirements of class size are not considered applicable. (Example: Class Instruction in Applied Music or Applied Art.)
5. Limited laboratory facilities make it necessary to establish an additional section of this course.
6.
 - a. Course in a small department which offers the minimum number of courses consistent with the maintenance of a balanced departmental program.
 - b. Courses in a large department necessary to maintain a well-balanced departmental program.
7. Graduate course that is required for completion of an advanced degree.
8.
 - a. Interdepartmental course meeting with same course in another department.
 - b. Intradepartmental course meeting with another course in same department.
9. Others:
Adds, drops, and transfers in transit between departments and the Registrar's Office as of the twelfth class day.

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It was moved by Mrs. Devall, seconded by Mr. Bryan, and adopted that the foregoing Small Class Report of Main University for the Spring Semester of 1958-59 be approved. A copy is in the Secretary's Files, Volume VI, Pages 167.

Texas Western College. --Classes in the report for Texas Western College were listed in the first eight categories as set out on Page 7 for Main University.

It was moved by Mrs. Devall, seconded by Mr. Bryan, and adopted that the Small Class Report of Texas Western College for the Spring Semester of 1958-59 be approved. A copy is in the Secretary's Files, Volume VI, Pages 20. none in file.

1959 SUMMER SCHOOL BUDGETS, MAIN UNIVERSITY AND TEXAS WESTERN COLLEGE. --The 1959 Summer School Budgets for Main University and for Texas Western College had been mailed to each Regent prior to the meeting.

Main University. --The total of the 1959 Summer School Budget for Main University falls within the total already approved by the Board.

Texas Western College. --Because of the recent teaching-rate increase approved for Texas Western College, an additional \$17,000 has been transferred from the Unallocated Salaries Account. However, this transfer does not increase the total operating level for Texas Western College for 1958-59.

Adoption: Upon motion of Mr. Thompson, seconded by Mr. Heath, the 1958-59 Summer School Budget for Main University and for Texas Western College were approved with instructions that the \$17,000 transfer from the Unallocated Salaries Account be reported in the next docket for Texas Western College. A copy of each budget is attached and made a part of these minutes.

LAND AND INVESTMENT MATTERS

PIPE LINE EASEMENT NO. 1347 TO EL PASO NATURAL GAS COMPANY, ANDREWS COUNTY, TEXAS. --There was in the Supplementary Agenda Material distributed at the meeting the following report and recommendation, approved by Vice-President Dolley and President Wilson:

El Paso Natural Gas Company requests an easement for an 8-5/8 - inch pipe line with total length of 3,716.049 rods across Sections 20, 21, 22, 23, 24, 29 and 30, Block 9, and Sections 25, 26, 27, 31, 32, 33 and 34, Block 10, University Lands, Andrews County, Texas, for the period April 1, 1959 through March 31, 1969. Check for \$3,716.05, at the standard rate of \$1.00 per rod, has been delivered to the University in payment of rental for the 10-year term. El Paso Natural Gas Company reports that completion of this line will be later than the effective date of a gas purchase contract under which the line is to be built if the Board of Regents cannot give approval until its June meeting. At least a good portion of the gas to be purchased comes from University

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Lands. Therefore, it is recommended that the Board of Regents approve this easement and authorize execution of the instrument on the standard University form by the Chairman of the Board of Regents upon approval as to form by the Land and Trust Attorney and approval as to content by the Endowment Officer.

The foregoing report was adopted upon motion of Mrs. Devall, seconded by Mr. Thompson.

PERMANENT UNIVERSITY FUND BONDS, SERIES 1959. -- Vice-President Dolley reviewed the needs for construction costs during 1959-60 in line with the following recommendations distributed in the Material Supporting the Agenda:

It is estimated that construction programs presently planned for the Main University and Texas Western College through fiscal 1962 will require the sale of building bonds in the amount of at least \$15,000,000. Of this total, \$4,000,000 will be required to pay construction costs during 1959-60 and that is the minimum size bond issue which should be sold in July, 1959.

The remaining \$11,000,000 of bonds could be sold in July, 1960 and 1961. However, if money market conditions next July permit the reinvestment of bond proceeds in Treasury short-term securities at yields equal to or above the interest cost of the bonds, it would be advantageous to sell the entire \$15,000,000 bond issue at that time. In order to minimize errors in forecasting money market conditions, that decision should be postponed as long as possible, namely until the last of May.

Since no meeting of the Board of Regents is scheduled for May, it is recommended that the Executive Committee of the Board be authorized to determine the size of the July bond issue and the date at which the bids for the bond issue will be opened. It is further recommended that the Endowment Officer be authorized to advertise for bids for the bonds and to take bids for printing the bonds and for paying agent fees. The advertising will be released approximately two weeks before opening bids for the bond issue. Very shortly after the bid opening it will be necessary for the Board of Regents to meet for the purpose of adopting the bond resolution and approving sale of the issue to the best bidder. As Texas A. & M. College will also be selling a bond issue at the same time, this meeting might well be held jointly with the A. & M. Board of Directors as was done last July.

At the meeting of the Board of Regents held March 14, 1959, the Endowment Officer was authorized to negotiate an agreement with bond counsel McCall, Parkhurst, Crowe, McCall and Horton of Dallas, Texas, to provide legal service for this bond issue. That negotiation has been

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completed and it is now recommended that the Chairman of the Board of Regents be authorized to sign an agreement with this firm for such services to be provided at a fee of \$1.00 per bond plus out-of-pocket expenses. This fee is the same as has been paid for legal service in connection with recent bond issues.

It should be pointed out that the State Board of Education has a statutory option to buy this bond issue. If it is not possible to get an advance waiver of this option, the waiver must be obtained at the July 6 meeting of that Board. In that event it will be necessary for the Board of Regents to meet that afternoon or the following day. (It has since been learned that an administrative waiver can be obtained at a later date.)

After a detailed discussion as to the size of the bond issue to be offered in July 1959, Mr. Heath moved that the recommendations set out in the foregoing material be approved with the exception that only \$4,000,000 of bonds be sold in July 1959. Mr. Madden seconded the motion.

Mr. Thompson offered an amendment to the motion by striking "with the exception that only \$4,000,000 of bonds be sold in July 1959" and inserting in lieu thereof "that \$15,000,000 be sold in July 1959." Mr. Bryan seconded the motion.

The vote was then taken on the amendment which carried with Messrs. Heath and Madden voting "No."

The vote recurred on the original motion as amended and the following recommendations were adopted, with Messrs. Heath and Madden voting "No":

1. The Executive Committee of the Board is authorized to determine the size of the July bond issue, with a minimum of \$4,000,000 and a maximum of \$15,000,000, and to determine the date at which the bids for the bond issue will be opened.
2. The Endowment Officer is authorized to advertise for bids for the bonds and to take bids for printing the bonds and for paying agent fees.
3. The Chairman of the Board is authorized to sign an agreement with bond counsel McCall, Parkhurst, Crowe, McCall and Horton of Dallas, Texas, for legal services for this bond issue at a fee of \$1.00 per bond, plus out-of-pocket expenses.

This item was approved on Friday, April 17, at the time P5 (Policy on Physical Plant Development) was considered.

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CENTRAL ADMINISTRATION

SCHEDULED BOARD MEETINGS. --As a result of the poll of Board members following the March meeting, the next regular meeting of the Board had been scheduled for June 12-13, 1959, in Austin, Texas.

A joint meeting with the Board of Directors of the Texas Agricultural and Mechanical College System to consider a Permanent University Fund bond issue was scheduled for July 11, 1959, in Austin, Texas. /On May 1, 1959, after communicating with the Texas A. & M. Board, the Regents were polled and the meeting date was changed to July ____, 1959./

COMPLIANCE WITH HSR NO. 282*. --Each Regent had been furnished in the Material Supporting the Agenda a copy of HSR No. 282* received by the Secretary of the Board on Sunday, March 15, and acknowledged by President Wilson on Monday, March 16, 1959.

Mr. Heath moved that the University regulation referred to in HSR No. 282 be repealed. Mrs. Devall seconded the motion which CARRIED. (A copy of HSR No. 282 is in the Secretary's Files, Volume VI, Pages 26.)

SOUTHWESTERN MEDICAL SCHOOL

RATIFICATION, EXCHANGE OF PROPERTY WITH SOUTHWESTERN MEDICAL FOUNDATION. --At the Regents' meeting on May 30, 1958, the Board approved an exchange of property between The University of Texas Southwestern Medical School and the Southwestern Medical Foundation subject to authorization by the Legislature (Permanent Minutes, Volume V, Page 916).

Vice-President Cox reported that Senate Bill No. 33, finally passed and signed by the Governor, authorizes this transfer and directs that the same be accomplished by a resolution of the Board of Regents and exchange of appropriate deeds. The following resolution was adopted upon motion of Mrs. Devall, seconded by Mr. Thompson:

WHEREAS, the State of Texas owns for the use and benefit of The University of Texas a certain tract of land in Dallas, Dallas County, Texas, which is located in the Wm. B. Coats Survey, Abstract No. 236, being the same tract of land referred to as "Tract No. 1" in a certain deed of conveyance from the Southwestern Medical Foundation to the State of Texas, dated February 12, 1951, and recorded in Volume 3506 at page 9 of the Deed Records of Dallas County, Texas; and

WHEREAS, the Board of Regents of The University of Texas is the governing body of the University and vested with the management and control of said land; and

WHEREAS, the Southwestern Medical Foundation of Dallas, Dallas County, Texas, is the owner of two tracts of land consisting of 14.95 acres and 0.334 acres, respectively,

* 56th Legislature, R. S., 1959

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being all of the property owned by the Southwestern Medical Foundation in the Wm. B. Coats Survey in the City of Dallas, Dallas County, Texas, which lies south or southwest of Hampton Road, which is sometimes referred to as Inwood Road; and

WHEREAS, both tracts are more particularly described by metes and bounds in Senate Bill No. 33, 56th Legislature, 1959, which bill has been enacted into law, reference to which is here made for all purposes; and

WHEREAS, in said bill specific authorization was granted for an exchange of these properties by and between the Board of Regents of The University of Texas and the Southwestern Medical Foundation, Dallas, Texas; and

WHEREAS, the Board of Regents of The University of Texas has accepted the offer of Southwestern Medical Foundation to convey to the Board of Regents the tract of land owned by it in exchange for the property owned by the Board of Regents, and which exchange of property is advantageous to The University of Texas:

NOW THEREFORE, BE IT RESOLVED, That the Chairman of the Board of Regents of The University of Texas be and he is hereby authorized and directed to execute and deliver a proper deed for and on behalf of the Board of Regents of The University of Texas conveying the above-described property owned by it to the Southwestern Medical Foundation upon receipt of a general warranty deed from the Foundation conveying the above-described property owned by it to the Board of Regents of The University of Texas, and he is authorized to perform any and all other acts necessary for the completion of this transaction, and the Secretary of the Board is authorized and directed to attest the deed and affix the common seal of The University of Texas.

RECESS. -- The Board recessed at 4:30 p. m. and reconvened at 9:00 a. m. on Friday, April 17, 1959.

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APRIL 17, 1959. --The Board reconvened at 9:00 a.m. on Friday, April 17, 1959, in the Directors' Room of The Republic National Bank, Dallas, Texas.

ATTENDANCE. --

Present:

Chairman Minter, presiding
 Vice-Chairman Johnson
 Regent Bryan
 Regent Devall
 Regent Hardie
 Regent Heath
 Regent Madden
 Regent McNeese
 Regent Thompson
 President Wilson
 Secretary Thedford

Also present were:

Doctor Casberg
 Mr. Cox
 Doctor Dolley
 Doctor Haskew

Doctor Clark
 Doctor Gill
 Doctor Olson
 Doctor Ransom
 Doctor Smiley (excused from meeting shortly before noon)
 Doctor Taylor
 Doctor Truslow

REMARKS OF DEAN GILL, SOUTHWESTERN MEDICAL SCHOOL. --
 Prior to the consideration of the Discussion Documents relating to the Report of the Committee of 75, Dean Gill was given an opportunity to report on matters in general at Southwestern Medical School. In his discussion, he traced the history of Southwestern Medical School and reported on the goals achieved in its development. He was enthusiastic in his belief that the institution through an Excellence Program would be able to realize its potentialities, thereby attaining a position of real eminence among the nation's medical schools.

* * *

Vice-Chairman Johnson presided in the brief absence of Chairman Minter.

Since April 17 and 18 had been set aside for the consideration of the Report of the Committee of 75, Vice-Chairman Johnson asked Vice-President Haskew to lead the discussion.

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Preparatory for this meeting, Vice-President Haskew in conference with the Administration had prepared discussion documents, namely:

- Document I--Commitments
- Document II--System-Wide Policies
- Document III--Component Unit Policies

(A copy of each of the three documents is in the Secretary's Files Volume VI, Pages 31.)

Document I had been included in the Material Supporting the Agenda, and the others were distributed at the meeting.

ATTENDANCE. --Doctor Minter returned to the chair.

REPORT OF THE COMMITTEE OF 75

Both the morning and the afternoon sessions on Friday, April 17, and the morning session on April 18, 1959 were devoted to the discussion and action upon the documents prepared for the meeting and upon the recommendations made by the Committee of 75 and by the Administration. Vice-President Haskew pointed out that actions taken will define the elements of a platform for the development of The University of Texas System.

COMMITMENTS. --Each commitment in Document I was thoroughly discussed; and, as a result of motions duly made and seconded, the following commitments were approved:

1. This Board of Regents accepts as its own the mission of the University stated on pp. 1-3 of the Report. *
2. This Board of Regents agrees that the present attainments of the University, while in general outstanding for its region, do not yet constitute achievement of the quality to rank it among the great universities of the country.
3. The Board of Regents commits itself--and hence its administrative staff--to give top priority to achieving the goals set forth in the Mission statement.
4. Agreeing that the crucial issue confronting the University is the one of improving its quality of performance, the Regents commit themselves to seek, and demand, quality of high order.
 - 4.1 Emphasis is to be upon performance, rather than merely upon the conditions (e. g. salary levels) supposed to produce quality.
 - 4.2 Quality performance levels to be sought are those of the nation's best universities.

* Report throughout this section of the minutes refers to the Report of the Committee of 75.

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- 4.3 Quality classroom performance is to be measured in terms of the abilities of students who are admitted; undergraduate enrollment is to be open to students of ordinary ability. The point is that absolute performance levels are not to be raised simply by restricting enrollment. However, expectations are that every student will work nearer to his capacity.
- 4.4 Tacitly implied, however, is constant upward climb in the normal expectations for administrative performance, faculty performance, and student performance.
5. Student enrollments in the University System are to expand in size in keeping with the increased demands for higher education, within the limits of available faculty and financial resources.
- 5.1 Exception: No expansion of student enrollment in either the present medical units or the Dental Branch is envisioned.
- 5.2 Main point here is that Main University and Texas Western are to grow in size as indicated (Report p. 13, Col. 1; p. 41, Col. 1). Any artificial restrictions upon enrollment are to be temporary measures.

The following (5.3) was presented but was deferred until the June meeting:

- 5.3 This statement implies endorsement of Committee's recommendation regarding Law School size (Report, p. 31, Col. 2)./

RECESS. --The Board recessed at 12:15 p. m. for lunch and reconvened at 1:15 p. m. (See Page 24, expression of thanks.)

COMMITMENTS (Continued). --

6. In regard to scope of offerings, the Regents accept the principle stated in the Report, p. 13, Col. 2, "In order to achieve outstanding excellence and to render maximum service, the University should seek to perform its mission without unnecessarily enlarging the number of its offerings."
7. The undergraduate program at the Main University should be brought to a substantially higher quality level as rapidly as possible.
8. The University of Texas is to become one of the nation's top centers for high-level graduate study (p. 14, Col. 2).
- 8.1 As stated, this affects and sets goals for graduate programs at the Medical Units as well as at the Main University.
9. A vigorous, high-quality program of research is to be developed to the point of genuine eminence.

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10. To implement the commitments so far made, the most important single goal for The University of Texas in the years ahead is to build a truly eminent and distinguished faculty. (Report, pp. 17-19)
11. In all teaching units, we commit ourselves to the goal of securing truly excellent classroom and individualized teaching.
 - 11.1 This commitment pulls out for special attention the matter of sheer teaching performance. Adoption constitutes a mandate to faculty and administration to take unusual steps, to go beyond the typical university attention to the actual teaching function.
12. Adequate physical facilities, especially library collections and research equipment, are to be provided, but with maximum economy consonant with facilitating the University's educational and research mission.
13. To finance the achievement of the mission stated, the prime commitment of the Board of Regents is to expend with the utmost prudence and economy the funds put at its disposal.
14. Another commitment is to seek vigorously the sharp increases in revenue absolutely necessary to an excellence-seeking operation,
 - 14.1 through presenting the claim of the University's component units for basic support from General Revenue appropriations in keeping with its status and assigned functions in the state-supported system of higher education;
 - 14.2 through husbanding the Permanent Fund and the Available Fund to provide exclusively for (a) meeting essential building needs and (b) moving toward excellence from the quality levels made possible by basic support from the General Revenue;
 - 14.3 through dignified but vigorous action seeking to attract large amounts of private support for the University's mission of excellence.
15. In continuing the climb to excellence, we are committed to a strategy of selective approach (Report, pp. 29-30).
16. Agreeing with the Committee of 75 that The University of Texas System has a major obligation to share its resources of knowledge and manpower with the citizens of the state, we are committed to maintaining strong, high-quality programs of public service and continuation education of university grade.

16.1 Endorsement of criteria appearing on p. 2, Col. 2, last column, and p. 34, Col. 2, of the Report are implied in this Commitment.

17. Finally, we commit our best efforts toward cultivating wide-spread popular understanding of, widely-shared proprietorship in, and intelligent public support for the mission of The University of Texas.

[PERMANENT UNIVERSITY FUND BOND SERIES, 1959. --Prior to taking up Document II, Vice-President Haskew suggested that Vice-President Dolley discuss the proposal for a bond issue in July, 1959. (See Page 9 .)]

SYSTEM-WIDE POLICIES. --Vice-President Haskew then called to the attention of the Board system-wide policy statements suggested directly by recommendations of the Committee of 75. He also submitted for information the implementing actions that the administration would follow in carrying out these policies if adopted. The implementing actions are not included in the minutes but are in the Secretary's Files, Volume VIa, Pages 40.

The following system-wide policies were adopted by a series of motions duly made and seconded:

P1. Periodic Master Planning and Evaluation

The entire strategy of progress based upon the Commitments made seems to revolve around increased formal attention to master planning for progress and to appraisals of progress made. Therefore, it shall be the policy of the Board of Regents and the administration to give high priority to discharge of these functions.

Vice-President Haskew requested the Board to take action on subsection (d) of P1, to wit:

(d) The Committee of 75 takes cognizance of the difficulties involved in using any appreciable portion of Board of Regents meeting time for policy formulation, long-range planning, and evaluation (pp. 21-22). Members of the Board of Regents have made the same point. We suggest a 3-member special committee of the Board to work with the President toward suggestions for clearing away routine details and getting maximum use of the Board's energies.

The establishment of such a committee was approved.

P2. Faculty Development

- 2.1 It shall be the policy of the Board of Regents to give first priority during the next five years at least to raising faculty salaries and salary levels and to providing working conditions recommended by the Committee of 75.

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- 2.2 It shall be the policy of the Board of Regents to make provisions for successful recruitment of truly outstanding new faculty members.
- 2.3 Administrative attention shall be concentrated upon promoting the professional growth of individual faculty members and upon securing competent performance. (See Report, p. 17, Col. 2, first two complete paragraphs.)

P3. Private Fund Development

- 3.1 The Board dedicates itself to--and requests its administration, the University Development Board, and all friends of the University to join in--a major effort to secure the increases in private fund support indicated above. This effort should take place at both the component unit and the University-wide level.
 - 3.11 "Developmental Fund Needs of The University of Texas, 1958-75" indicates major items for which private donations may be sought. (Secretary's Files, Volume VI, Page 187)
 - 3.12 A pledge is made that scheduled Available Fund commitments which are replaced by private fund donations will be used for other elements of the eminence program, so far as legislation permits.
 - 3.13 While the need for private fund supplementation ranges across the entire spectrum of University operations, certain areas are crucial because of restrictions on public funds or because of demands to be made upon potential enrichment funds by rapidly-increasing enrollments. Therefore, the following are designated as specific targets for private fund increases:
 1. Endowment for unrestricted purposes, \$25,000,000 or the equivalent in current annual income.
 2. Faculty development funds--endowed chairs, salary supplements, support for study leaves, travel, clerical and research assistance, etc.--average of \$600,000 annually.
 3. Library development, \$15,000,000 in cash, collections, and physical facilities during the next 10 years.
 4. Physical facilities, both buildings and large equipment, \$12,000,000 in 10 years. (No limit really, but amount is chosen as an achievable expectation.)

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This would relieve Available Fund of \$2,000,000 in interest payments as well as \$12,000,000 for principal.

5. Research support, including graduate student scholarships, \$400,000 per year--particularly valuable if field is undesignated. (It is assumed that at least \$600,000 a year additional will be produced by increased volume of research applications to regular research-supporting foundations, etc.)

Omission of any item from the foregoing list does not mean that it is unimportant, nor imply that fund development efforts are to be restricted to target areas alone.

P4. Public Funds Financing

- 4.1 Adequate financing of basic operations from General Revenue appropriations shall be sought vigorously for (a) the Main University as the capstone, graduate-and -research unit of the Texas state-supported higher education system and (b) Texas Western College as one of the top echelon colleges of its kind supported by the state.

Adequate support from General Revenue shall be sought for the medical units and Dental Branch to operate at superior levels.

- 4.2 The objects for which the Available Fund shall be spent are, first, improvements in the educational program and, second, necessary investments in buildings and equipment. These objects shall be--insofar as General Revenue appropriations permit--those which will add excellence to the University's operations.

F5. Physical Plant Development

- 5.1 A 10-year, carefully worked out projection for physical plant development to take care of essential building and equipment projects is to be completed by April, 1960.
- 5.2 Commitments of Available Fund moneys will be made in advance of formal project approvals for architectural and consultant planning and for employment of Associate Architects. Construction contracts to extend over more than one fiscal year may be awarded with funds to come from bond sales or Available Fund receipts in future years.

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- 5.3 In general, our objective is to meet essential physical plant development needs with minimum annual expenditures from the Available Fund.
- 5.4 Authority to issue bonds against Available Fund receipts will be used to keep plant development abreast of needs and to free current Available Fund receipts for program uses.

P6. Attainment of Eminence

- 6.1 Intensive budgetary and personnel attention shall be given to rapid achievement or maintenance of eminence by a few selected divisions of the University, and extraordinary provisions shall be made for them.
 - 6.11 This implements the principles and procedures recommended on pp. 29-30 of the Committee of 75 Report and Commitment 15.
- 6.2 The Excellence Fund program shall be continued and expanded in both size and scope as soon as possible, calling upon all financial sources.
 - 6.21 Unrestricted private gifts, and any other sources possible, would be used to supplement Available Fund appropriations at the Main University, to provide Excellence Funds at other component units.
 - 6.22 The Excellence Fund program is to provide eminence-type achievements for the component unit as a whole, or for individuals located in one of the departments or areas not selected under 6.1.
 - 6.23 The Excellence Fund program is to be directed by the head of each component unit, with appropriate advisory arrangements, and not regularly budgeted.

P7. Development of Understanding and Support

- 7.1 Citizens of the state shall be invited and encouraged to study the missions of The University of Texas and to reach conclusions regarding the courses it should pursue in accomplishing its mission.
- 7.2 The Regent-adopted platform for The University of Texas System shall be as widely-distributed and widely-understood as possible, and progress toward goals shall be reported constantly.

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P8. Program Development

- 8.1 Programs of graduate education and programs of research are to be moved forward as rapidly as possible.
- 8.2 The instructional program of each undergraduate and professional school should be thoroughly re-studied and revised toward improvement in the next two to five years.
 - 8.21 Particular insistence is placed upon achieving requirement of a core of basic liberal education for all students to a degree not now existent in several bachelor's degree programs.
- 8.3 The administration is asked to prepare as soon as possible a concrete plan for promoting competent classroom teaching performance and for rewarding unusual teaching prowess.
- 8.4 Public service and continuation education programs are to be supported more adequately, and improved in caliber and scope.
- 8.5 Internal organization and divisions of responsibility between faculty and administration in such areas as personnel policy, curriculum revision, and budget formulation should be reviewed with a view toward increasing their efficiency. (See Report, p. 22.)
- 8.6 Action on student personnel programs is to continue along the lines indicated by the Committee of 75 Report. (pp. 19-20; p. 41, Col. 1, p. 15, No. 6)

75TH YEAR IMPLEMENTATION. -- Upon motion of Mrs. Devall, seconded by Mr. Madden, the Board adopted the following recommendation of the administration:

"There is hereby appropriated from Etter Estate funds the sum of \$25,000 (or so much thereof as may be necessary) to an account to be entitled 75th Year Implementation, to be expended upon vouchers drawn by the Vice-President for Developmental Services and approved by the President for (1) conducting citizen studies of the University, (2) disseminating the findings and recommendations of the Committee of 75 as approved by the Board of Regents, and (3) other expenses incident to developing citizen and alumni support for achievement of the goals established by the Board of Regents."

ADOPTION OF REPORT OF COMMITTEE OF 75. -- Upon recommendation of the administration and upon motion of Mr. Thompson, seconded by Mr. Bryan, the Report of the Committee of 75 with exceptions as set out below was approved for guidance of the staff in preparing

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a platform document and for general circulation. The exceptions are:

- pp. 8-9, Section D, Col. 2, paragraphs beginning "The foregoing appraisals..." through top paragraph of p. 9, Col. 1.
- pp. 30-40, each section headed "Present Status" for each of the divisions named.
- p. 43, Col. 1, paragraph beginning "At the present time..." delete "far" before "short". This deletion was actually made by the Committee of 75 but an editorial error allowed it to stay in.

The administration stated that it was not the purpose in excluding the foregoing exceptions to suppress part of the Committee's findings. It is recommended that the present supply of copies of the Report be made freely available upon request. However, by the time any subsequent document can be prepared nearly three years will have elapsed since the Committee made its appraisal; many changes have occurred and will be occurring. Also the wisdom of emphasizing current status too much in specific application to individual divisions is doubted. Too much attention is centered on the rankings rather than on the goals.

RECESS. --The Board recessed at 5:00 p. m. and reconvened on Saturday, April 18, 1959, at 9:00 a. m.

ATTENDANCE, APRIL 18, 1959. --The attendance was the same on Friday, April 17, 1959. See Page 13.

COMPONENT UNIT POLICIES. --Each institutional head at the request of the administration had prepared a statement concerning the future development of his respective institution. These statements-- Discussion Document III--were distributed to each Regent at the meeting, and a copy of Document III is in the Secretary's Files, Volume VI, Pages S7, as previously indicated.

At the meeting, each institutional head presented for the information and thinking of the Board a concrete picture regarding his institution.

Texas Western College. --As Doctor Smiley could not be at the meeting on Saturday, he presented a report concerning Texas Western College on Friday morning, April 17, 1959. On Saturday, Mr. Hardie recommended and Mr. Thompson moved that

While the scope of the work of Texas Western College would necessarily be limited, the quality should be brought up to a standard commensurate to the University. Courses should be offered leading to:

1. A bachelor of arts degree (including courses preparatory for teaching)
2. A bachelor's degree in mining engineering
3. Research in electricity (to take advantage of the well-equipped Schellenger Laboratory)

Mrs. Devall seconded this motion which CARRIED.

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The report concerning Texas Western College was referred to the Academic and Developmental Affairs Committee for study.

Southwestern Medical School, Postgraduate School of Medicine, Dental Branch, Main University, Medical Branch, M. D. Anderson Hospital and Tumor Institute. --The following reports were received and referred for study to the committees as listed below:

1. Report on Southwestern Medical School by Dean Gill referred to Medical Affairs Committee
2. Report on Postgraduate School of Medicine by Doctor Taylor referred to Medical Affairs Committee for consideration at the June 12-13, 1959 meeting
3. Report on Dental Branch by Dean Olson referred to Medical Affairs Committee
4. Report on Main University by Doctor Ransom referred to Academic and Developmental Affairs Committee
5. Report on Medical Branch by Doctor Truslow referred to Medical Affairs Committee
6. Report on M. D. Anderson Hospital and Tumor Institute by Doctor Clark referred to Medical Affairs Committee

WORDS OF COMMENDATION. --Following the presentations by institutional heads, it was moved by Mr. Thompson, seconded by Mr. Madden, and adopted, that the Board go on record commending the administration for its very fine work in connection with the Report of the Committee of 75, the institutional heads for their informative presentations of the material relating to the respective institutions, and Vice-President Haskew for his commendable leadership in directing the study of this Report. Apropos, President Wilson (stating that he had not had any part in the preparation of the presentations made) asked to join in these commendations.

REMARKS OF CHAIRMAN MINTER. --Chairman Minter closed the meeting for the consideration of the Report of the Committee of 75 with these words: "With Doctor Wilson assuming the presidency and with the key people he has been able to gather around him, he has brought to the Board of Regents a realization of the problems existent at the University. The Administration has done a superb job throughout the University system. The report adopted today and the mechanics outlined herein for a future program are going to mean a very great deal to The University of Texas System even during our tenure on the Board. "

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CENTRAL ADMINISTRATION

EXPRESSION OF APPRECIATION, MR. FRED FLORENCE AND REGENT JOE C. THOMPSON. --Upon the suggestion of Mr. Bryan, the Board requested that there be sent to Mr. Fred Florence, Chairman of the Board of Directors of The Republic National Bank, and to Regent Thompson an expression of thanks and deep appreciation for the privilege of meeting in the Directors' Room of the bank and for the wonderful hospitality and many gracious courtesies extended April 16-18, 1959.

SOUTHWESTERN MEDICAL SCHOOL

DEDICATION, CLINICAL SCIENCE BUILDING. --It is reported for the record that the Clinical Science Building of The University of Texas Southwestern Medical School, 5323 Harry Hines Boulevard, Dallas, Texas, was officially dedicated on Thursday, April 16, 1959. A copy of the program and copies of the Dedicatory Address by Vice-President Melvin A. Casberg and of "The Vision of Edward H. Cary" as read by Mr. Fred F. Florence are in the Secretary's Files, Volume VI, Pages 177, 179.

ADJOURNMENT. --The Board adjourned at 12:30 p. m.

Betty June Shelton
Secretary